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NEWS SUMMARY

GENERAL Skylab pieces miss towns. Up to 1,600 red hot fragments of the disintegrated Skylab space station were reported to be flying across Australia...

Up to 1,600 red hot fragments of the disintegrated Skylab space station were reported to be flying across Australia after the spacecraft plunged into the Indian Ocean off the country's western coast.



Labour row The argument about power within the Labour Party developed yesterday with MPs from both Left and Right demanding more influence for the Parliamentary Labour Party...

Hunt abandoned A search has been abandoned for top TV scriptwriter Ian MacIntosh, missing in Alaska with his 15-year-old daughter...

Carrington trip Lord Carrington, the Foreign Secretary, paid a surprise visit to Dublin, where he saw Irish Premier Jack Lynch and Mr. Michael O'Kennedy, his Foreign Minister.

Sadat for Israel President Anwar Sadat of Egypt has accepted an invitation to visit Israel at the end of next month to continue normalised relations with Israel's Premier Menachem Begin.

Zambian defence Zambia's Defence Minister Alexander Gray said in East Germany yesterday that details of an agreement for East German army officers to train Zambian troops to use Soviet weapons against Rhodesian aircraft and infantry.

Shah's assets Iran has appointed lawyers in Bern and Geneva to seek solutions in connection with Swiss assets of the Shah of Iran's family. It is claimed that over £10bn was transferred there in the final months of the Shah's reign.

Briefly Norway said it would accept 3,000 Vietnamese Boat People and called on other nations to accept more refugees. Syrian security forces killed two men and wounded a third following two bomb attacks in Damascus. Earthquake killed at least 11 people in China's eastern Jiangsu province.

Table with 2 columns: RISES and FALLS. Lists various stocks and their price changes.

Soundness of dollar not in doubt—Blumenthal

Rising oil prices 'will lead to recession in U.S.' BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON. With President Carter near the end of his week-long domestic summit at Camp David, his chief economic spokesman and the independent Congressional Budget Office came up with grave assessments yesterday of the impact on the domestic and international economy of the latest round of oil price increases.

The budget office analysis was released a day before the Administration is due to produce its mid-year review. Mr. Michael Blumenthal, Treasury Secretary, said that that was likely to show less sombre figures than contained in the budget office report and would at least demonstrate that a serious recession was still avoidable. However, a recession, in the classical definition of two quarters of contracting industrial output, seems assured, even on Mr. Blumenthal's more guarded admissions. The budget office put it more bluntly. It concluded: 'The most likely outcome for the remainder of 1979 is a mild recession with rising unemployment and high, but moderating, rates of inflation.'

Specifically, the office predicted that the real growth in gross national product, the output of all the nation's goods and services, would range from minus 2 per cent to zero this year. Consumer prices should rise in a range of 8.9 to 11.9 per cent, dropping to 7.9 to 9.9 per cent next year; unemployment should rise from its present 5.6 per cent to reach 6.4-7.4 per cent this year and 7.7 per cent next year.

Mr. Blumenthal concentrated his Congressional testimony mainly on the Tokyo economic summit. He repeated that OPEC's price increases would add 1 per cent to the inflation rate and knock 1 per cent off growth this year and next. He added that even those estimates 'may not fully capture the impact of continued oil price escalation and supply uncertainty on business confidence, consumer behaviour and wage demands.' Globally, he noted that the

Ford Motor to buy 25% stake in Toyo Kogyo

BY JOHN WYLES IN NEW YORK AND CHARLES SMITH IN TOKYO. FORD MOTOR of the U.S. yesterday added to the growing number of equity links between international car companies by announcing that it had reached agreement to buy a 25 per cent stake in one of Japan's leading car and lorry manufacturers, Toyo Kogyo, the maker of Mazda cars. The agreement represents success at the second attempt for Ford, which tried unsuccessfully seven years ago to buy its way into Toyo Kogyo. It was anxious then and is now to follow a path blazed by General Motors with its 34 per cent stake in Isuzu and Chrysler Corporation, which has 29 per cent of Mitsubishi. Toyo Kogyo, however, appears to be a better prospect because it is substantially larger than the Japanese partners of GM and Chrysler. The announcement comes two months after the initial revelation that Toyo Kogyo was planning to transfer 'around 20 per cent' of its share capital to Ford. Equity links have become increasingly popular among the top international companies as they seek to develop global markets. As well as owning part of Mitsubishi, Chrysler has a 13.76 per cent holding in Peugeot Citroen following the sale of its European operations to the French company, and it is in a joint venture with Volkswagen in Brazil. More recently Fiat of Italy has announced that it will take control of Spain's Seat while on the lorry front, Renault is buying 15 per cent of Mack Trucks of the U.S. In Britain, EL is developing a new model with Honda of Japan, though there is no equity link between the two companies. Ford's aim is for a significant expansion of its car and truck sales in the Asia-Pacific region. The stake in Toyo Kogyo will be acquired via an exchange of the shares of Ford Industries (a Japanese subsidiary of Ford Motor) for Toyo Kogyo shares on a one-for-one basis. The exchange will take effect on November 1 and will result in an increase in the total share capital of Toyo Kogyo from ¥25.7bn (£56.9m) to ¥34.3bn. The share capital of Ford Industries, at present only ¥16m, will be raised to the level necessary to match Ford's 25 per cent stake in Toyo Kogyo. News analysis, Page 33

State may aid small companies

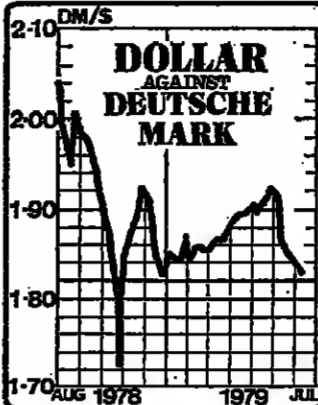
BY JOHN ELLIOTT, INDUSTRIAL EDITOR. A STATE-BACKED financial aid scheme aimed at encouraging venture capital companies to provide equity of up to £100,000 for small companies is being designed in Whitehall with the backing of Sir Keith Joseph, the Industry Secretary. It is envisaged that aid would be provided under the Industry Act 1972, for a trial period of three or four years to subsidise venture capital companies for the administrative costs of lending to small companies and to underwrite their equity investments. The fact that Sir Keith and his colleagues are prepared to consider such a scheme at a time when their main policies are aimed at dismantling the 1972 Act's selective industrial aid arrangements is an illustration of their concern about the need to encourage the growth of small companies. They realise that the Budget's tax incentives will not do enough to release the entrepreneurial drive that they believe to be urgently necessary. They are, therefore, now reviewing detailed forms of selective Government intervention, which could be used till the economy picks up. One possibility is that the Industry's Department's regional small companies' counselling service will be used as a means of channelling risk finance to small companies. The venture capital initiative follows a meeting last week of Sir Keith, Mr. David Mitchell, his small businesses Minister, and representatives of companies such as the Industrial and Commercial Finance Corporation, Midland Montague and Gresham Trust. Details of the scheme were not discussed at the meeting. But the plan now being worked out by Sir Keith's advisers as a basis for consultation with those involved could involve a Government contribution of up to £5,000 towards the venture companies' administrative costs for each equity investment of between £10,000 and £100,000. There would also be a pledge to cover up to 50 per cent of the costs if a small company failed. Editorial comment Page 24 FFI report Page 27 Lex Back Page

Evans warns: Don't be provoked

BY ALAN PIKE, LABOUR CORRESPONDENT. BRITAIN'S largest union was put on the alert yesterday for the coming pay round, but was warned not to be provoked too easily and to be sure that any battles were on ground of its own choosing. Mr. Moss Evans, general secretary of the Transport and General Workers' Union, whose members were in the forefront of most of last winter's big disputes, told delegates to the union's conference at Scarborough that they must not be too easily provoked by Conservative policies. In the past the trade unions had been blamed for inflation, and the general election result demonstrated that they had 'lost the battle for the public's mind,' Mr. Evans said. The Government was now deliberately and cold-bloodedly creating inflation by its economic policies, and the unions must not fall into the trap of being held to blame for Conservative policies. He warned: 'The Tories would love nothing more than seeing all our troops rising up out of their industrial trenches, carrying the banner of a fixed percentage claim, and marching forward into a barrage of hostility, like lambs to the slaughterhouse of public opinion.' A Dutch auction of percentages was not the trade union movement's first priority in the face of the 'inflationary provocation' of the Conservative budget. He urged however, that domestic economic policy needed to be re-oriented more heavily. Continued on Back Page General Motors delays new cars, Back Page

Choose The champagne bottles would come out in the Boardrooms, the Stock Exchange would jump—and especially so if we didn't do very well out of a pitched battle. The unions must instead choose their ground carefully and, remembering that prosperity depended on developing the social wage alongside take-home pay, must not be deflected from key battles over issues like the 35-hour working week, longer holidays, and better pensions. 'We should not let the Tories narrow down our horizons with their provocative inflationary Budget, hoping to cut their costs and boost profits by diverting our energies into a single channel.'

Ability Mr. Evans' remarks indicate that he would prefer to see the pay round develop on the basis of companies' ability to pay, with negotiators working to justify individual claims on merit, rather than on an all-embracing percentage norm. He left no doubt, however, that the actual level of claims is for members to determine, and the TGWU leadership will attempt to impose no central control. Free, unfettered collective bargaining meant 'letting the members decide what they believe is best for them in their own circumstances and what ways are most practical for them to progress their demands.'



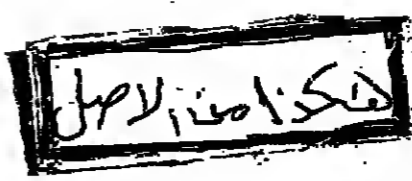
D-mark in strong demand

By Peter Riddell, Economics Correspondent. The Deutsche Mark was in strong demand yesterday ahead of today's meeting of the Bundesbank Council, which is expected to raise West German interest rates. Widespread intervention by several Continental central banks, mainly selling Deutsche Mark and by the U.S. Federal Reserve limited the rise in the Deutsche Mark and the fall in the dollar. The U.S. currency fell to DM 1.8247 at one stage—near its low for the year—before recovering to close at DM 1.8285. The Deutsche Mark also strengthened against the main Continental currencies. Dealers recognise that a rise in German interest rates may make the D-mark more attractive. This could, intensify existing pressures on some of the weaker currencies in the European Monetary System.

The dollar was also weak on its own account yesterday because of further worries about the U.S. economy and energy policy. The dollar trade-weighted index, as calculated by the Bank of England, fell by 0.3 points to \$4.4 for a decline of 3 per cent in the last six weeks. In contrast, sterling strengthened and rose one cent to \$2.2325 after touching a peak of \$2.2450 in the morning. Money Markets, Page 35 Lex, Back Page

Table with 3 columns: £, July 10, Previous. Lists various market indices and their values.

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Saudis stop new contracts amid budget uncertainty

By James Buchan in Jeddah

SAUDI ARABIA'S Finance Ministry has once again ordered a freeze on new government contracts in an attempt to curb government spending, according to bankers in Riyadh.

The freeze, which came into force with the announcement of a SR 160bn (\$47.8bn) State budget at the end of May, falls well short of the 50 per cent in last year's budget ordered by the Finance Ministry. That was intended to curb waste and to keep expenditure more in line with revenue. Even so, ministries have now been told they may not enter new agreements, at least until after the Ramadan fast ending in the last week of August.

The instruction is understood to have been designed to restrain spending until the revenue picture is clearer. At present, uncertain levels of oil production and prices make economic planning difficult. Saudi Arabia is expected to announce soon that it has in-

creased its production for the third quarter by up to 1m barrels a day. This extra production comes from the fields operated by the Arabian American Oil Company and is above the \$5m b/d official production ceiling.

Last year, despite the budget cuts, Saudi Arabia ran a budget deficit of SR 14.5bn (\$4.02bn) which necessitated drawing on state reserves. This year's freeze is designed to reduce the risk of large-scale deficit spending, bankers say.

Saudi officials are keen to persuade other governments that their oil price policy is not dictated purely by financial needs. When an unspecified oil output increase was announced earlier this month a spokesman for the royal court said extra money was needed for the development programme.

Projects affected include contracts signed towards the end of last financial year—most notably the \$1.5bn computerised

missile site co-ordination system, ordered from Litton Industries of the U.S. in mid-April.

The Cabinet will probably meet in September to decide on spending priorities, and an increase in the overall budget is not ruled out. The budget agreed in June represented an increase of only eight per cent over last year which, at present inflation rates, represents no increase in real terms.

The present budget could have been covered at the Jeddah production level of a little over 5m b/d. Since then Saudi Arabia has agreed to an increase of over \$3 in the price of its Arabian Light crude.

Whatever the financial background, observers see political reasons behind the production increase—which will almost certainly amount to 1m b/d. They say it is designed to reduce upward price pressure from other producers who have pitched their prices above Saudi Arabia's.

Nigeria poll dominated by ethnic loyalties

By Mark Webster in Lagos

ALHAJI SHEHU SHAGARI, presidential candidate of the National Party of Nigeria (NPN) expressed disappointment yesterday at the strong showing of ethnic loyalties in the first round of voting in Nigeria's general elections.

Results were still coming in for the 98 seats in the senatorial election held on Saturday.

Alhaji Shehu's NPN was leading the field in seats so far declared, with the Unity Party of Nigeria (UPN), headed by Chief Obafemi Awolowo, close behind. In third place was Dr. Nnamdi Azikiwe's Nigerian People's Party (NPP). None of the parties can now win an absolute majority.

Because each party has performed best in the region from which its presidential candidate comes the PNP has taken most of the northern states, the UPN has taken the western states and the NPP has captured the old Ibo heartland of the East.

Mr. Begin's Government has small scope for curbing deterioration of the economy, Anthony McDermott, recently in Tel Aviv, reports

Israel inflation nears 100%

THE FOREIGN policy achievements of Mr. Menachem Begin, Israel's Prime Minister, should have put his Government in an unassailable position for the next general election, due in just over two years.

But the political benefits of the peace treaty with Egypt, provided it holds, have been seriously eroded by an economic policy which may well result in the annual inflation rate topping the 100 per cent mark by the end of the year.

Furthermore, economic developments likely in the coming months and years, taken with the structure of Israel's budget, give Mr. Begin's Government precious little scope for curbing the deterioration.

That is not to suggest that Israel is visibly on the edge of ruin. Sales of consumer goods are booming. Israelis spend rather than save as they see prices going still higher. On the seaboard, the seaside is crowded with bathers and yachts, and the streets clogged with cars. Light aircraft write advertisements in the sky or trail them on banners above the beaches.

Most Israelis are cushioned psychologically by index-linked savings bonds and wages, and the economy, in broad terms, is aided by a growth in foreign reserves, together with aid and grants mainly from the U.S. and West Germany. Nevertheless there is increasing concern.

Monitoring of the economy has been neglected somewhat because of preoccupation with the rapprochement with Egypt. Just before the momentous Sadat visit, one of the first acts of the new Begin government was to announce a new economic policy in October 1977.

The main features were: the Israeli pound was floated and foreign exchange controls relaxed; importing was made easier and export subsidies abolished; purchase tax was reduced and value-added tax increased from 8 to 12 per cent; a number of Government subsidies were cut back.

Perhaps relevant to this is the structure of the Likud coalition. The main components are Mr. Begin's Herut faction and the Liberals. The former draws its support from the urban lower classes and gives Mr. Begin a genuine populist concern for the less well-off. The latter's constituency is mainly among the middle class. In the allocation of cabinet posts the chief

economic ministries went to the Liberals. As a result economic policies are perhaps more liberal than Mr. Begin would have liked.

The effects of the new policy have not been all bad, confounding those who prophesied total doom at the time. Foreign exchange reserves have doubled since 1977 to about \$3bn. Foreign investments, although still relatively small, almost doubled in 1978 to reach \$208m. Exports have risen from \$3bn in 1977 to an estimated \$4.3bn in 1978, though the growth rate is falling and the trade gap has widened.

The International Monetary Fund, in a recent report, praised the external liberalisation but condemned domestic policies.

Initially, the priority of the Government was the resumption of economic growth and the balance of payments. In the former case, there has undoubtedly been success after a period between 1975 and 1977, when the GNP annual growth rate averaged 2 per cent. Since then it has risen to 5.2 per cent in 1978, and should reach 6 per cent this year. The main areas of expansion have been in the construction and industrial sectors.

On current account, the balance of payments has been gradually improving from a deficit in 1976 to a surplus of \$4.08bn in 1978. This was reduced to \$2.58bn in 1977, but rose again to \$3.4bn the following year. Depending to a degree on the level of defence imports, a further deterioration is expected this year as a result of higher oil prices, the cost of imported goods, and the impact of redeploying Israel's defence establishment in Sinai.

On capital account transfers (mainly from the U.S. and West

Germany) rose from \$2.08bn in 1977 to \$2.43bn in 1978. But in real terms these transfers have shown hardly any increase since the early 1970s.

As a result Israel has been forced to borrow abroad, thereby increasing its overall indebtedness considerably. For the moment, the Bank of Israel reckons that debt repayments remain comfortably within the scope of foreign currency reserves, but the total foreign debt outstanding (of which over 80 per cent is long term) has crept up from \$10.72bn in 1977 to \$12.18bn in 1978.

The crux is inflation. Over the year ending in May, the rate amounted to 65 per cent. But projected for 1979 on the basis of the first five months alone, it will reach 85 per cent. The main offender in generating inflation is the Government's budget, which consistently runs substantial deficits.

Under the impact of liberal exchange laws, both private and public consumption have risen. According to the Bank of Israel, private consumption rose by 8 per cent last year, after an average growth rate of 2.9 per cent in the previous three years. Public consumption rose by 11.3 per cent, having fallen annually an average of 4 per cent over the same period.

The combination of labour shortages and union pressure have ensured that average wages have in real terms just kept ahead of inflation. The result has been an ever increasing spiral, which will require unprecedentedly drastic measures if it is to be contained.

But the Government's ability to do this is extremely doubtful when, on June 24, Mr. Begin announced that there would be a short-term freeze on prices of basic subsidised foodstuffs, fuel and transport. Economists and

politicians here threw up their hands in horror. Mr. Arnon Gafny, governor of the Bank of Israel, points out that when a price freeze was imposed last year inflation rose from 40 to 60 per cent.

Within the recently passed budget of I£320bn (\$12.6bn) was an allocation of I£12bn (\$500,000m) to cover subsidies to bridge the gap between the cost of certain essentials and their frozen price. The effect of the freeze will be to increase the budget deficit from anything between I£7bn and 20bn depending on the length of the freeze. In addition, a post-OPEC increase of 35 per cent in the price of fuel is firmly expected.

Several measures could be taken, such as cutting back the budget, and improving tax collection. But it is generally accepted that the most likely response is for the Bank of Israel to print more money, inevitably adding to the rate of inflation.

Under the terms of the peace treaty, Israel is within the next three years to move all its troops and facilities out of Sinai and redeploy them in the Negev. The U.S. is providing a grant of \$800,000m and a \$2.2bn loan towards the cost of the move, estimated at \$4.4bn. The major part will go to the building of two new air bases by 11 U.S. companies grouped into three consortia, and Israel is to finance the construction of a third base. Although efforts have been made to isolate this deployment from the economy by insisting that the U.S. companies provide their own manpower, there is going to be, over the next three years at least, a major strain on Israel's construction resources and its overstretched manpower.

The constraints on the Government's capacity to take decisive action are considerable. The budget's structure is such that one-third of expenditure goes on the payment servicing of internal and external debts, and one-third on defence. This leaves a meagre third with which to make adjustments.

The instruments the Government can use are limited. Subsidies could be cut back, but this would hit the poor. The budget could be cut back, but where? Defence expenditure has been reduced slightly, but further cuts would cause distinct unease to a security-conscious nation.

Defections cost Desai his majority in Parliament

By our foreign staff

THE GOVERNMENT of Mr. Morarji Desai, India's Prime Minister, lost its overall majority in Parliament yesterday when 19 more members resigned from the ruling Janata Party.

A total of 46 members have resigned from the party since Parliament reopened last Monday, and Janata's strength is now down to 255 in the 544-seat Lok Sabha (Lower House).

The latest resignations came as the Lok Sabha started debating a no-confidence motion tabled by the opposition Congress Party. The vote on this is due on Monday after Mr. Desai has replied to his critics. For the time being, it seems likely that the Government, with the support of regional and other parties, will carry the day.

Both the resignations and the debate are largely over the vexed issue of relations between Hindus and Moslems. All but two of the 46 Janata members who have resigned from the party have joined ranks with Mr. Raj Narain, a former Health Minister who had

demanded the expulsion from the Janata Party of the faction of Hindu nationalists known as the Jansangh.

Mr. Narain has added to the intricacies of Indian party names by calling his breakaway faction the Janata (Secular) Party.

The debate comes after mounting communal violence, in which 146 people have been killed and 812 injured in the first five months of this year. Mr. Yeshwant Chavan, leader of the Congress Party, described the recurring riots as "the most shameful thing happening in the country."

He said the Janata leadership had brought about a "crisis of confidence." Mr. Desai's Government had scrapped independent India's tradition of secular politics.

The Congress (I) Party of Mrs. Indira Gandhi initially hesitated before supporting the no-confidence motion. It is displaced because it has been displaced by Mr. Chavan's party as the major opposition party.

Editorial comment, Page 24

Iran cuts off all foreign aid except to OPEC

By our Tehran correspondent

IRAN HAS cut off all financial aid to foreign Governments and institutions except the OPEC fund which helps poor countries pay their oil bills. Even that aid is under review, an official of the Ministry of Economy and Financial Affairs said in Tehran yesterday.

The former regime committed some \$548m (£249m) in development aid to Jordan, Pakistan, Afghanistan, Saudi Arabia and Senegal, and grants to an Oxford college library in the U.K., the Pepperdine University in the U.S., and the Notre Dame Hospital in Italy. About \$100m (£45.4m) of this aid had already been given.

The biggest recipient was Jordan, whose King Hussein was a close friend of the Shah. Iran donated \$10m (£4.5m) for construction of military housing in Jordan and another \$37m (£16.8m) for other development.

Pakistan received \$8.5m, Afghanistan \$5.6m, Senegal \$2.5m and Saudi Arabia \$100,000 under similar foreign aid schemes. The grant to Saudi Arabia was earmarked for set-

ting up an Islamic news agency there.

The official said the aid was being stopped because "a great portion of the Iranian people are suffering from poverty and hunger." The statement reflects the inward orientation of the Islamic Republic.

The former regime had undertaken to pay \$420m in aid to the OPEC fund, but revolutionary officials think this excessive, particularly when Saudi Arabia, the world's biggest oil exporter, is contributing only \$415m.

The amount of Iranian aid to OPEC will be determined on a "logical and correct basis," the Government spokesman said.

AP reports from Abadan: Armed Iraqis and other "counter-revolutionary" elements landed on Iran's Minou island in the Shatt-al-Arab river between the two countries on Tuesday night and clashed with Iranian security forces. Reporting the incident, officials said one Iranian revolutionary guard was killed and one Iraqi wounded.

Sadat plans to visit Haifa

By Roger Matthews in Cairo

PRESIDENT Anwar Sadat has agreed to visit Israel at the end of August, it was announced in Alexandria yesterday after two days of talks between the Egyptian leader and Mr. Menachem Begin, the Israeli Prime Minister.

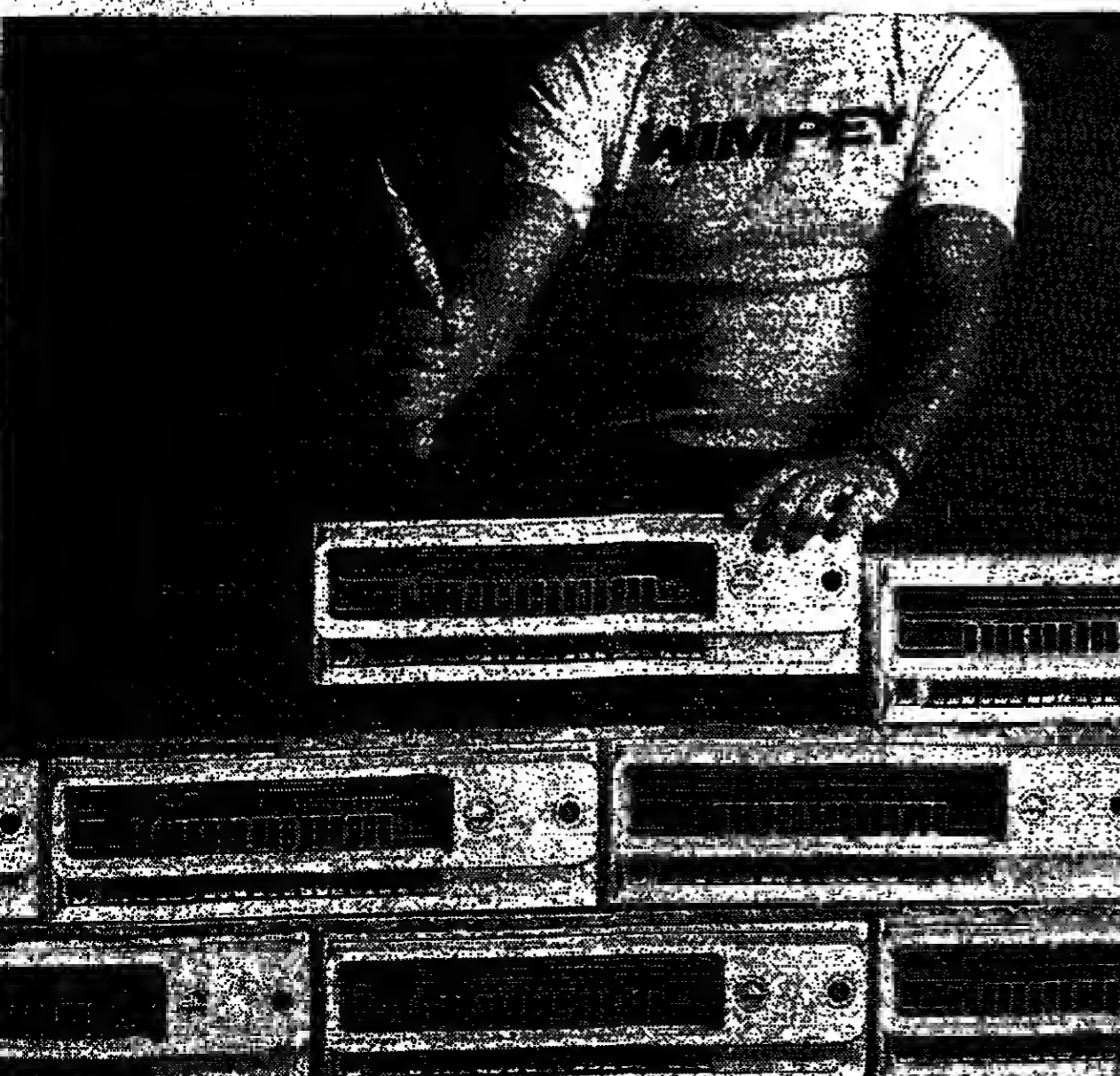
Mr. Sadat will stay in the port city of Haifa during his visit and his acceptance

of Mr. Begin's invitation indicates the determination of both men to continue talks as a regular process of working towards normal relations between the two countries.

Officials emphasised that the talks were not just "very friendly and relaxed," but had dealt with substantive issues.

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AMERICAN NEWS

WORLD TRADE NEWS

Britain moving towards recognition, says Bishop

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

BISHOP Abel Muzorewa declared here yesterday that it was now "clear" that Britain was moving towards diplomatic recognition of Zimbabwe Rhodesia and an end to economic sanctions.

In the U.S. view, the Bishop may be under the illusion that if Britain recognises his Government and ends sanctions, the rest of the world would soon follow suit.



Mr. Vance with Bishop Muzorewa in Washington this week.

It was a testament to his Government's belief in democratic practices, the Bishop said, that it had not either executed or sent into exile previous political leaders.

Carter concern on energy may delay Trade Bill

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

EEC facing dilemma on Portuguese textiles

By Rhys David

THE EEC COMMISSION is expected to respond soon to an urgent appeal by Portugal for a relaxation of the quotas on its exports of textiles and clothing, particularly in the UK.

PRESIDENT CARTER'S pre-occupation at Camp David with energy and economic policies appears to be threatening his hopes of speedy Congressional passage of the Trade Bill.

PRIME MINISTER'S pre-occupation at Camp David with energy and economic policies appears to be threatening his hopes of speedy Congressional passage of the Trade Bill.

Mixed outlook for UK invisibles

BY LORNE BARLING

BRITAIN'S net invisible earnings this year are expected to increase by five or six per cent and the service industries concerned should hold or increase their share of world invisible trade, the Committee on Invisible Exports said yesterday.

Banking groups expected an increase in their market share, with the clearing banks the most optimistic. A modest rise in earnings was predicted by the export houses.

Canadians face petrol shortages

By Victor Mackie in Ottawa

CANADIANS used more petrol last spring than either the oil companies or the Federal Government's energy planners had forecast.

Strike threatened at Goodyear

BY JOHN WYLES IN NEW YORK

THE UNITED Rubber Workers yesterday threatened a strike of its 22,000 members at Goodyear Tire and Rubber Company unless the number one U.S. tyre producer signs a new three-year pay deal, already agreed by its three main rivals.

settlement was endorsed. "We are not interested in negotiating a different contract, we want them to follow the others," she said. Goodyear was not happy with the pattern deal, she added, and was just "waiting".

Generals 'not at ease' with treaty

BY DAVID BUCHAN IN WASHINGTON

SALT II was a useful but modest step towards arms control and would not by itself arrest "the very dangerous adverse trends" for the U.S. in the Soviet nuclear build-up.

Speaking on the third day of Senate Foreign Relations Committee hearings, the general expressed disappointment that the Soviets had not been further restricted over heavy SS-18 missiles and their Backfire bombers.

In April, demand for petrol grew by a disturbing 6.2 per cent in Canada, and by 7 per cent in the Eastern provinces.

Swiss to extend customs preferences to China

BY JOHN WICKS IN ZURICH

THE SWISS Government is to extend customs preferences to China similar to those already granted to "other developing countries in the Southeast Asian area."

Turkey raises foreign income from exports

By Metin Mumin in Ankara

TURKEY'S foreign currency earnings from exports grew by 28 per cent in the first four months of 1979 to about \$860m (£290m).

U.S. prepares for doubled influx of Indochinese refugees New ingredients in the melting pot

BY OUR OWN CORRESPONDENT

A WEALTHY South Vietnamese manufacturer arrived destitute in the U.S. four years ago with the first wave of refugees after the defeat of the Saigon government.

take over scarce jobs at a time when the U.S. unemployment rate was 9 per cent. Gallup found 34 per cent of the American people were against resettling Vietnamese in the U.S.

help them adjust, find homes, jobs and training. The early refugees were carefully distributed throughout the country to ease the impact of their arrival.



LEFT: Gen. Loan, running a restaurant in Springfield, Virginia.

WORLD CONFERENCE ON RURAL POVERTY

The poor are getting poorer

BY BRIJ KHINDARIA IN GENEVA

WORSENING terms of trade for the main farm exports of developing countries are dealing a harsh blow to Third World attempts to alleviate rural poverty.

costs of fertilisers, manufactured goods and basic foodstuffs, at a time when real prices for their exports were falling.

run into domestic food shortages as a result. The agricultural import bills of non-oil exporting developing countries have increased sharply from \$7.5bn in 1969 to more than \$20bn in 1975 and 1976.

It relaxes you on the M6. Impresses you on the A38. Excites you on the B4012. And attracts admiring glances in Regent Street.

The quite exceptional car we refer to is the elegant and stylish Gamma Berlina you see pictured here.

To begin with, we have unashamedly spoilt the driver and his passengers. (In particular, it is our belief that if a driver lacks for nothing, he will feel more relaxed and alert, especially after long journeys.)

The interior is extraordinarily roomy. Thick pile carpet is fitted door to door. The roof is beautifully quilted. And the seats, which can carry five adults in extreme comfort are contoured and thickly padded. In addition, they have adjustable head-rests and are covered in an elegant and luxurious cloth fabric.

The steering wheel is adjustable, the windows electrically operated and the driver's seat can be adjusted for both height and tilt.

In terms of performance, especially on major roads, the Gamma is a thoroughbred Lancia. The powerful 2.5 litre boxer engine

gives impressive acceleration when you need to overtake, with a smooth 5 speed gearbox, as well as a top speed of over 120mph. Like every Lancia, the Gamma has front-wheel drive for impeccable handling and roadholding on the twists and turns of winding country roads.

Steering is power assisted and should you meet a flock of sheep en route, dual system brakes provide exceptional stopping power. Which means that the Gamma handles like a car half its size.

Finally, we feel certain that the restrained elegance of the Gamma Berlina will not go unnoticed in the traffic jams around town.

You will be relieved to know that this car carries a very sensible price tag which will not deter even the most austere of financial directors. (You might mention too,

that the new 12,000 mile service intervals practically halve servicing costs.)

If you would like to test drive the Gamma Berlina, talk to your Lancia dealer. He'll be happy to prove that the claims we make for this car are a refreshing reality. At the same time ask him about our special leasing schemes, which offer some striking financial advantages.

Or if you are eligible to purchase a Lancia free of taxes, contact our Export Department.

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*Price includes car tax, VAT at 15%, inertia reel seat belts and delivery charges on UK mainland, but excludes number plates, metallic paint and leather upholstery.



The Lancia Gamma Berlina. £7,598.34*



UK NEWS

Pertamina £19.5m payoff to Burmah

By Ian Hargreaves, Shipping Correspondent BURMAH OIL will receive net cash payments of \$43m (£19.5m) under the terms of its final compensation settlement with the Pertamina Oil Company of Indonesia.

I stamped on Gaming Act breaches, Stein

MR. CYRIL STEIN, chairman of the Ladbroke Group, yesterday maintained that he had not known about his company's breaches of the Gaming Act until they had happened.

Investors must get 9%, says Abbey

ABBEY NATIONAL, the country's second largest building society, is to press for the basic rate of interest for investors to be increased by 1 per cent to a minimum of 9 per cent when the Building Societies Association Council meets on Friday.

UK insurers among 16 sued

FEDERAL LEASING of the U.S. has sued Guardian Royal Exchange Assurance of the UK, as part of its \$560m legal action against 16 Lloyd's of London underwriting syndicates and 16 other insurance companies.

Leyland wins £43m bus order

NATIONAL BUS is to buy 1,307 buses and coaches worth £43m from Leyland Vehicles next year. The only non-Leyland vehicles it will purchase will be a handful of minihuses.

Sharp rise in Civil Service resignations

FIGURES published yesterday confirm a marginal fall in the number of civil servants—and a sharp increase in resignations.

Govan shipyard men to work during holiday on Polish order

MORE THAN 300 men have volunteered to work during their holidays at Govan Shipbuilders, which yesterday launched two more ships for its £115m Polish order.

Partial ban on whaling approved

THE INTERNATIONAL Whaling Commission last night approved an indefinite, partial moratorium on worldwide whaling.

British decline 'result of decisions by leaders'

THE DECLINE of Britain's position in the world economy as a result of decisions taken by the country's leaders and of the institutional structure, according to Professor G. C. Allen, emeritus Professor of Political Economy at London University.

Merseyside call for 18% fare rise

BUS, TRAIN and ferry passengers on Merseyside face 18 per cent fare increases in the autumn, if a county council treasury proposal is accepted.

Higher housing cost yardstick

THE HOUSING cost yardstick which local authorities must not exceed if they are to qualify for housing subsidies is to be raised by a further 4 per cent, Mr. John Stanely, Minister for Housing and Construction said yesterday.

Conservationists form group to save piers

THE NATIONAL Piers Society, a conservation group dedicated to preserving Victorian piers, was formed yesterday.

Defence visit

Mr. Francis Pym, Secretary of State for Defence, is to visit America next week at the request of Dr. Harold Brown, U.S. Secretary for Defence, to discuss matters of common interest.

STD dialling for Sark

SARK'S 255 telephone subscribers—previously served by the Channel Island's last manual exchange—can now dial trunk and international calls.

Coral group to run casino in Guadeloupe

CORAL LEISURE has agreed in principle to be responsible for the management of a £15m resort and casino complex planned to be completed by early 1981 on the Caribbean island of Guadeloupe.

New construction orders total £859m in April

CONTRACTORS RECEIVED new construction orders worth £859m at present prices in April, according to provisional Government figures.

Dan-Air bid for Aberdeen route

BRITISH AIRWAYS was severely criticised yesterday at a public hearing for poor performance on its Aberdeen to London route. A temporary improvement in the service was labelled as only a "death-bed repentance".

Cabinet bought for £10 makes £80,000

A TOTALLY unexpected £80,000 was made at Sotheby's Belgravia yesterday for a writing cabinet designed by Charles Rennie Mackintosh. It was made around 1905 and the buyer was the Fine Arts Society, which is to put the cabinet on show in its new Glasgow gallery with the hope that it will eventually go to the Hunterian Art Gallery at the University of Glasgow.

DAVID FREUD LOOKS AT THE LATEST DIAMOND COMMISSION REPORT

Wealth of top 5% rose in 1975-76

Table showing changes in shares of total personal income for 1949, 1959 and 1976-77. Columns include income shares and lower limit of income ranges for various percentiles.

Improved

The report found that the long-term trend for wealth to be spread downwards was reversed in 1975 and 1976. The wealth held by the richest 1 per cent increased from 22.5 per cent of the total in 1974 to 24.9 per cent in 1976.

Saleroom

BY PAMELA JUDGE A collection of drawings of Rome, Florence and elsewhere by the Florentine artist Giuseppe Zocchi (1711-1787), which were commissioned by the British Ambassador, Sir Horace Mann, sold for £37,150 against an expected £20,000.

Burden

Over the last two years the long-term trend of increasing tax payments lower down the earnings scale continued. Between 1959 and 1976-77 the average amount of income paid in income tax increased from 10.5 to 20.3 per cent and higher earners paid for a relatively small proportion of this group by the UK's greater concentration

Improved

The report found that the long-term trend for wealth to be spread downwards was reversed in 1975 and 1976. The wealth held by the richest 1 per cent increased from 22.5 per cent of the total in 1974 to 24.9 per cent in 1976.

Handwritten note in a box: "July 12 1979"

Currency dealer held in U.S.

BY CHRISTINE MOIR

MR. ERNEST BRAUCH, the property and currency dealer who disappeared from Britain in 1976 while on bail on currency charges amounting to £1.4m, has been arrested by the Federal Bureau of Investigation in the U.S.

The FBI, acting on behalf of the City of London fraud squad, is believed to be opposing bail for Mr. Brauch in a local court in Concord, New Hampshire. The City fraud squad has had extradition papers prepared for Mr. Brauch since 1977.

New controls proposed for man-made fibres

BY PAUL TAYLOR

NEW CONTROLS over the manufacture and use of man-made mineral fibres, such as asbestos, were proposed yesterday in a report published by the Health and Safety Commission.

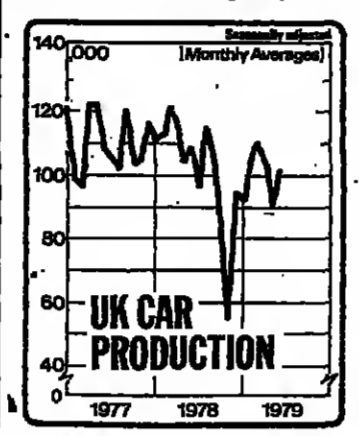
A working party report prepared for the Commission's Advisory Committee on Toxic Substances concludes that on the basis of existing research no human cancer risk has been proved from exposure to man-made mineral fibres (MMMF). But because of the implications of animal studies "it would be prudent to regard very fine fibres with suspicion."

Manufacturers of products like fibre-glass and insulation wools already meet these standards. Sections of the construction industry are likely to face the greatest difficulties in meeting the proposed standards. The working party report concludes that on the basis of the existing evidence the main hazard from MMMF is skin and eye irritation. There is no evidence that these fibres cause fibrosis of the lung.

June car output tops 100,000

By Kenneth Gooding, Motor Industry Correspondent

PRODUCTION of cars reached 101,000 on a seasonally adjusted basis in June, according to Department of Industry statistics. It was a month free from major industrial disputes. But car makers still had difficulty keeping up with demand.



The June figure was well ahead of any month last year and compares with 34,300 in June 1978. The June figure was ahead of May's 90,000, but below that of June last year, 103,000. Commercial vehicle output in June was close to the peak, at 38,000, seasonally adjusted. In the best month this year in April—commercial vehicle output was 41,600.

Inflation rate 'slower than forecast'

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE 12-MONTH rate of retail price inflation may not accelerate as rapidly as feared by the Treasury, according to a new medium-term assessment published today by the Economist Intelligence Unit.

In a report, 'The UK Economy in the 1980s', the unit forecasts that the 12-month rate is likely to be between 14 per cent and 16 per cent by the fourth quarter, compared with the Treasury projection of a 17 per cent rate. The rate should fall to 10.3 per cent by the end of next year.

The unit foresees an average rate of growth of output of 2.3 per cent in real terms over the next five years, with adult unemployment reaching 1.75m within two years. These projections are based on the assumption that the present high exchange rate will not be maintained. But if the rate holds, there will be adverse effects on output and employment, the report says.

It suggests that the level of pay rises will remain high—averaging about 13 to 14 per cent next year—but that high unemployment and lower-than-expected inflation will prevent a wage explosion.

The supply side of the economy to which the Chancellor's Budget speech and his subsequent statements have attached so much importance. Brokers Phillips and Drew suggest that tax payments in July are likely to keep credit conditions tight but the impact of the corset scheme in reducing banks' hiding for deposits will probably mean high short-term interest rates in the money market.

The brokers believe that a declining trend in short-term interest rates may be established sooner rather than later with a small cut in Minimum Lending Rate. This is because the maintenance of MLR at 14 per cent for a prolonged period would tend to dispel the better sentiment evident in the gilt market in the past fortnight.

Public bodies join energy campaign

BY MAURICE SAMUELSON

MORE THAN 80 industrial companies and public bodies are to take part in a campaign on energy saving to be held in October, sponsored by Prince Philip.

It marks the UK's contribution to an international conservation month being run by the 20 members of the International Energy Agency. Three international events will be held in Britain, besides nearly 50 local conferences, exhibitions and competitions. A three-day conference on energy management at the National Exhibition Centre, Birmingham, will be opened by Mr. David Howell, Energy Secretary, with Mr. Alex Jarrett, chairman and chief executive of Reed International, presiding.

month, the events will begin in mid-September and continue until late in November.

A seminar in Manchester, by the District Heating Association, will deal with combined heat and power systems, on which a Government working party report is to be published later this month. By October, the Government is also expected to have outlined its own approach to conservation, showing to what extent it will retain Labour's package of financial incentives to industry and the domestic consumer, in spite of pledges to cut Government cash handouts.

Aviation fuel supply plea

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

AN APPEAL to the Government to ensure continued supplies of fuel to the business and general aviation community in the UK has been made by the General Aviation Manufacturers and Traders' Association.

Pointing out in a memorandum sent to the Departments of Energy and Trade that there was a continuing uncertainty on the future supply of aviation gasoline, the association says that while consumption by the general aviation sector is small—about 1.2 per cent of total UK aviation fuel consumption—it is nonetheless vital.

cultural and other aerial work, sporting flying and touring.

Emphasising the importance of general aviation, the association says that this sector includes company-owned aircraft used for business purposes—over 200 aircraft, whose owners together have a business turnover annually of £45bn, with export business of over £6bn.

"The general aviation industry appreciates the difficulties that the fuel companies may have in being able to supply and distribute fuel for general aviation," says the association. "But it stresses that a continued supply is important if we are to remain competitive in world aviation."

Case engineering to expand

BY HAZEL OUFFY, INDUSTRIAL CORRESPONDENT

A 23-acre industrial site is to be developed in West Cornwall by J. I. Case, the engineering company, to expand its UK manufacturing facilities. The decision comes at a time when overcapacity throughout the industry has forced many companies to reduce production.

Application has been made to the local council for offices and a factory to be built on an industrial estate near Redruth. Redruth is in a development area where unemployment is a growing problem. One of the main employers in the area is the Compair engineering group, which has been cutting back on its workforce for some time.

The area has also been hit by the run-down at Falmouth Docks. J. I. Case, a subsidiary of the American-owned Tenneco group, also has a factory in Leeds where crawler loaders and dozers are made, mostly for the European market. The company's European operations were considerably strengthened when it bought a 40 per cent share of Poclair, the French hydraulic excavator group. Its products are now marketed under the Poclair/Case label.

Top Chinese soldier ends visit to Britain

By Colina MacDougall

THE CHINESE Deputy Chief of Staff, Yang Yung, leaves Britain today after a 12-day visit. His programme included trips to the Army Equipment Exhibition at Aldershot, a mobility and fire power exhibition at Bovington, British Aerospace Dynamics at Stevenage, and a Harrier Jump Jet fighter demonstration at RAF Wittering.

The visit, seen mainly as a chance to generate further good will between Britain and China, included trips to training establishments and social occasions. It also gave an opportunity for an exchange of views with defence specialists. The Chinese are still interested in acquiring weapons to update their mainly 1950s equipment, but the current readjustment of their economic plans seems likely to delay any decisions.

Yang Yung is the most senior of China's Deputy Chiefs of Staff, and thus China's most senior serving soldier since the Chief of Staff post is held along with other positions by Vice-Premier Den Xiaoping. Yang Yung was guest of Sir Neil Cameron, Marshal of the Royal Air Force, who visited China last year.

LONDON DOCKLANDS: OVER £1,500,000,000 WILL MAKE SURE IT'S NOT JUST A PLANNER'S DREAM.



Situated in the heart of the city alongside the River Thames, London Docklands is the largest area for development in the world.

All the dreaming and a lot of the planning have been done. And now we are getting on with it.

In the next three years alone over £200 million is being spent on new roads, railways, housing and, of course, new factories and sites.

This is just the start of the Docklands plans becoming reality. It is also the start of a great opportunity for business.

NEW ROADS AND RAILWAYS WILL BRING IN MONEY AS WELL AS PEOPLE.

Already major road improvement schemes are underway. New bus services and rail links are being introduced.

All this will make it easier for everyone, be they Londoners, commuters, buyers or businessmen, to get to Docklands.

It will also make it a much more attractive place for investment. BUILDING A NEW TOMORROW. FOR BUSINESS, AND FOR PEOPLE.

Before Docklands can become the ideal place to

live, it obviously has to have jobs to support its growing population.

That is why much of our effort is directed towards attracting new employers to the area.

At the same time, however, we are building new housing. We are encouraging private housebuilding. We hope to open up much more of the riverside as attractive leisure areas.

And we are planning more parks, more shopping and community centres. As well as providing for the people presently living in Docklands, we are hoping to attract a wider cross section of new residents to the area.

Because in the end, it will be people who build the new tomorrow for Docklands.

If you would like to know more about the plans for London Docklands, write to The Docklands Development Organisation, 164 Westminster Bridge Road, London SE17RW



WE'LL HELP YOU MAKE MORE OF YOUR CAPITAL

Union leader criticises factory aid refusal

BY OUR BELFAST CORRESPONDENT

THE CLOSURE of a crystal glassware factory in West Belfast, because of the Government's refusal to provide further aid, yesterday brought a strong protest from an Ulster trade union leader about mounting unemployment in the area.

Mr. Paddy Devlin, regional secretary of the Irish Transport and General Workers' Union, said the shutdown of Antrim Crystal with the loss of 130 jobs, brought to 1,000 the number of people paid off because of cut-backs and closures in the area.

Mr. Devlin claimed unemployment levels were 50 per cent in some predominantly Roman Catholic districts of West Belfast. He said the Government's decision to refuse further funds to the company was playing into the hands of the Provisional IRA. It gave terrorists a social and economic basis for their campaign.

attempt to extend Ulster's lead crystal industry into an area of high unemployment. Mr. Harry Stevenson, executive chairman, said it was impossible to continue without substantial longer-term public finance.

Another few years in operation might have brought the company into prosperity, he said. Mr. Giles Shaw, Ulster Under-Secretary, said during an industrial promotion tour of the U.S. yesterday that the Government was committed to continuing to provide Northern Ireland with the best investment incentives in the UK.

He is visiting companies in Boston, Cleveland and Pittsburgh.

Mersey visit

A three-day fact-finding visit to Merseyside and central Lancashire was started yesterday by Mr. James Lester, the Parliamentary Under-Secretary for Employment. He had an hour-long talk with senior management of the Mersey Docks and Harbour Company.

Minister leaves

MR. NEIL MARTEN, Minister for Overseas Development, leaves London today for Rome to attend the World Conference on Agrarian Reform and Rural Development. The conference is organised by the UN Food and Agricultural Organisation and aims to boost investment in the rural areas of the developing world.

Warrants sought on Muzorewa

BY DAVID TONGE, DIPLOMATIC CORRESPONDENT

WARRANTS FOR the arrest of Bishop Abel Muzorewa to answer charges of treason, felony and murder are being sought today at Bow Street Magistrates Court in London.

The applications are being made on behalf of Miss Joan Lester, the Labour MP who is vice-president of the Anti-Apartheid Movement, and Mr. Sam Makari, whose brother-in-law was executed this year in Rhodesia.

The head of the Rhodesian regime is to arrive in London on a Concorde this evening for talks on Friday with Mrs. Margaret Thatcher, the Prime Minister, and Lord Carrington, the Foreign Secretary.

Miss Lester yesterday strongly criticised the way that the British and American governments have agreed to receive the Bishop, arguing that this helped confer an aura of legitimacy on an illegitimate regime. She described the request for the warrants as part of a campaign by the Labour Party and Anti-Apartheid Movement to prevent recognition of the internal settlement in Rhodesia. But while less than confident that the court would agree to issue the warrants in time for them to be served, she stressed

her legal case. The charge is a 19th century one against those who try to usurp the sovereignty and authority of the crown. Mrs. Thatcher had stressed the need to bring back Rhodesia to legality, she said, meaning that the present situation was illegal. Bishop Muzorewa was part of that illegal regime in that he was participating and administering it.

One legal issue to be decided is whether the Bishop, who is a British subject but not a British citizen, can be tried in this country on alleged crimes committed abroad, as a British citizen can be in some cases. About 18 months ago application was made to obtain the arrest of Judge Macaulay of the Rhodesian Judiciary.

In the application he was accused of "incitement to murder," a reference to the executions he had authorised. The application was refused both in the magistrate's court and on appeal but the Anti-Apartheid Movement insists that the present application is different in law. Mr. Makari's case is that in the transitional government the Bishop had failed to uphold an appeal for mercy by his brother-in-law. Representatives of the two

wings of the Patriotic Front, Mr. Arthur Chazingwa of ZAPU and Mr. Alois Mangwende of ZANU, insisted that their struggle was necessary because the politicians had failed to bring down the illegal regime in Salisbury. They claimed that was going "very splendidly of late" and that they had no intention of being "duped by whatever tricks of Mrs. Thatcher."

Miss Lester is to be in Lusaka during the Commonwealth Conference, representing the Anti-Apartheid Movement.

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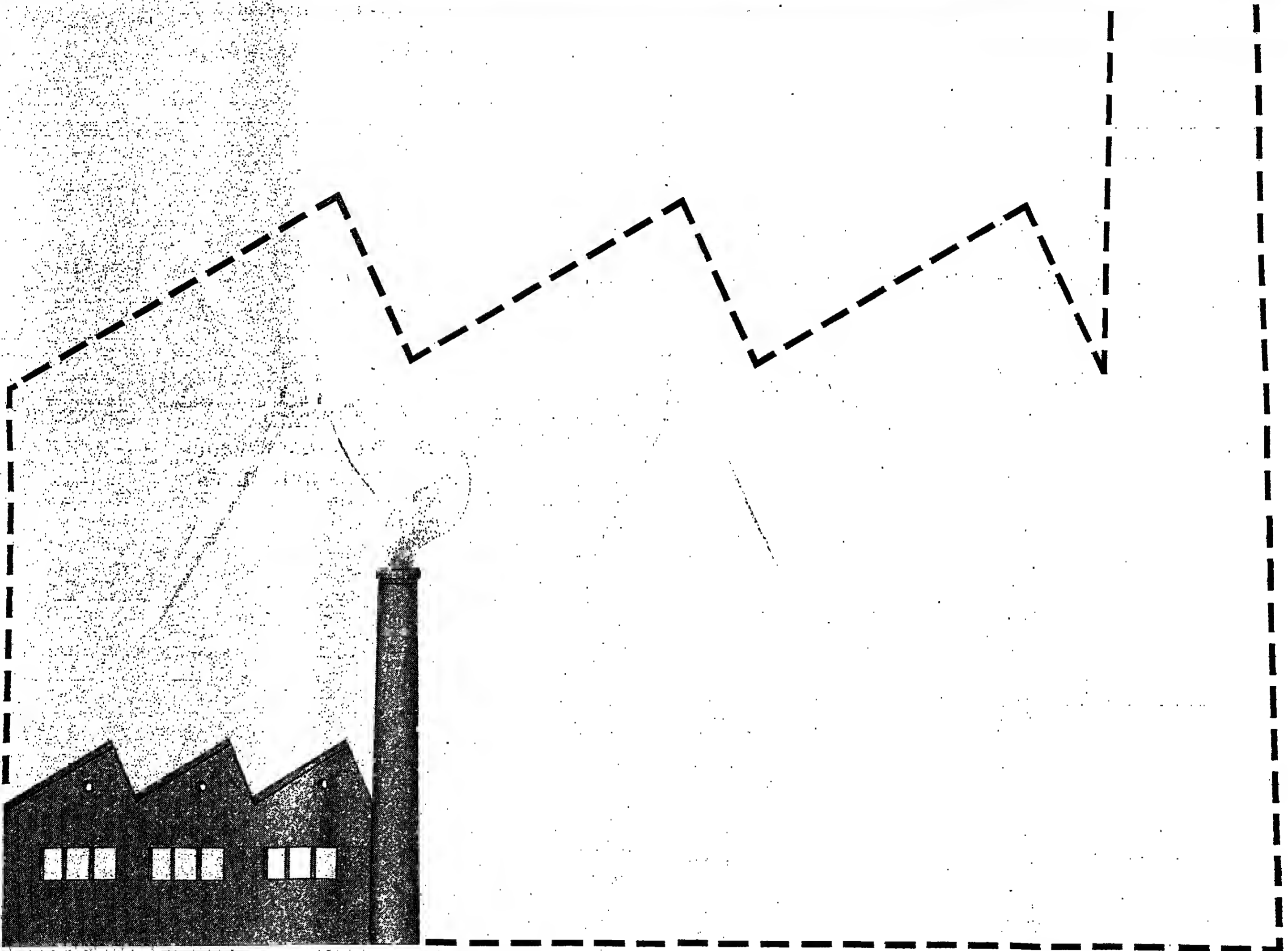
FINANCIAL TIMES SURVEY

Thursday July 12 1979

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Medium and Long-term FINANCE

Britain's capital markets have become the subject of lengthy controversy in recent years as to their ability—and willingness—to serve the needs of industry and entrepreneurial initiative. This survey discusses the problems involved, particularly in these days of high inflation and sluggish economic activity.



If you've got the guts, we've got the money.

Can you think of a figure between £5,000 and £2 million?

And a sound business reason for wanting it?

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And giving them periods of 7 to 20 years to pay us back.

So far we've put more than £550 million into 5,000 companies.

And we have no more intention of resting on our laurels than you have.

ICFC

The smaller business's biggest source of long-term money.

MEDIUM AND LONG-TERM FINANCE II

High charges inhibit borrowers

SOME TIME soon the Government will announce a massive sale of shares in British Petroleum to raise something like £750m. Unless conditions in the oil industry deteriorate sharply there is unlikely to be any great difficulty in disposing of such a huge block of shares. This issue will show that there is a very large supply of long-term finance to be tapped. But this will be a secondary offering of shares, not a primary issue that would benefit the company. This single offer could exceed in size the cash raised in all the rights issues launched by UK listed companies in 1978 (leaving out the special case of the BIL issue).

This highlights the way the long-term capital markets have declined in importance as a source of finance for industry and commerce. Early in the current decade UK listed companies were highly active on the issue markets, raising over £500m in 1971, for example, and over £1bn in 1972.

Although 1975 was quite a busy year, the picture has been much less buoyant in the second half of the decade. In both 1977 and 1978 companies raised net new capital of well under £1bn, a figure which in real terms is very much lower than the levels attained some eight years ago.

A key factor behind this decline in the primary long-term capital market has been the eclipse of long-term fixed interest finance so far as the private sector is concerned. The bond market still thrives but it is now entirely the preserve of the Government's gilt-edged securities.

To the early years of the decade the company sector was issuing loan capital—including convertibles—at the rate of some £300m a year. In today's money that equals around £800m. Now this market has entirely vanished and indeed companies are net repayers of debentures and loan stocks. Last year they redeemed bonds to the tune of nearly £100m.

It is all a question of interest rates. For the past few years the Government has been ready to pay interest rates varying between 12 and 16 per cent on long-term bonds. Companies would have been obliged to pay a premium over even these levels, and they have felt unable to do so.

When inflation is high it is

possible to argue that companies can afford to pay high nominal interest rates. If inflation rises further they may profit, as many borrowers did out of low-coupon debt in the early 1970s. But company finance directors also face the risk that inflation will decline permanently, in which case bond yields of, say, 15 per cent could prove a heavy burden.

Yet a big potential demand exists at slightly above the 10 per cent coupon level. This has been shown by the eagerness with which companies have exploited the sterling Eurobond market on the fairly rare occasions in which it has been effectively open. For obscure technical reasons coupons are significantly lower for offshore bonds than in the domestic market.

In March this year, for example, GEC tapped the Eurobond market for £50m at the comparatively high rate of 12½ per cent. Few companies would contemplate being tied into such a fixed rate commitment, however, and more recently Government action to raise long-term interest rates has once more pushed this source of funds beyond effective reach.

Tantalising

The tantalising possibility exists of course that if the Government's monetary and fiscal policies succeed in bringing inflation—and therefore long-term interest rates—right down, the domestic company bond market will be opened up again.

Meanwhile the whole burden of long-term capital raising continues to be borne by the equity market. But equity valuations have rarely been at all high in recent years—certainly not high enough to tempt many entrepreneurs to float their private companies on the stock market—and since the flurry of 1975 when companies were carrying out emergency balance sheet repairs activity has been fairly quiet. May and June this year, however, showed signs of a revival, with companies seeking to take advantage of a temporary burst of strength in the equity market.

In the first half of 1979 rights issues totalled well over £500m, which suggests that the corporate sector is concerned at

the approach of a period of tight credit. But in the main companies will have to continue to rely heavily on the banking system for finance, a trend which has become marked during the 1970s.

In 1978, for instance, industrial and commercial companies increased their borrowing from the UK banking sector by some £2.75bn. Whereas in the 1960s it was normal for the company sector to raise less from banks than from the capital market in shares and loans, this relationship has been turned on its head.

This has inevitably led to a radical reassessment of lending policies by the banks, which have been called upon to fill a long-term financing gap left by the decline of the long-term capital market. The traditional preponderance of short-term overdraft finance has had to be extensively supplemented by the provision of new and longer term lending arrangements.

It is a system of financing which has been much more common overseas, and indeed the American banks played a prominent role in developing medium-term lending in this country. The extent to which clearing banks can expand term lending is limited by the need to observe prudential restraints which reflect the term structure of deposits. But including various special schemes the proportion of lending to industry and commerce on a term basis has risen to well over 40 per cent of the total.

Term loans offer companies the assured availability of credit for an extended period—often seven years and sometimes 10—but they normally carry a fluctuating interest rate linked to the six-month London Inter-bank offered rate (Libor). Such loans can be expensive during a credit squeeze, but since interest rates can be expected to move up and down broadly in line with inflation there is no risk that the real interest rate will become crippling.

Sophisticated systems have been developed whereby the larger loans can be syndicated around a number of banks. The term loans take the form of binding contracts and are less flexible than traditional overdraft methods; nevertheless important individual variations can be negotiated, including, for example, a moratorium in the

early years to match the cash flow pattern of a development project. Term lending in foreign currencies—mostly dollars—has also been an important growth area for British banks. Other new forms of finance have also been developing rapidly. Leasing—though not strictly new—has been a major growth sector under the stimulus of the tax incentives available to investors in fixed assets. It has been the principal route by which banks (and recently a variety of non-banks as well) have sought to absorb their corporation tax liabilities.

The need to marry up lessees seeking equipment and lessors

equity ratios of the sector as a whole were much more favourable than during the liquidity squeeze of 1975. For the year as a whole the real rate of return of companies outside the North Sea sector was probably about 4½ per cent before tax and after adjusting for capital consumption at replacement cost. This was broadly the same as in 1977, but compares with a range of 8 to 9 per cent in the early 1970s.

From the autumn onwards, however, there was a turn for the worse. The recent Bank of England report blamed the erosion of profitability on "increasing raw material costs (reflected in an 18 per cent increase in stock appreciation in the second half); a firmer exchange rate (squeezing competitiveness, at home and abroad); the increase in the national insurance surcharge; and the stagnation of output and productivity."

The result was that the financial deficit of the company sector increased from £1.8bn to £2.3bn. This was reflected in further heavy borrowing from the banks, up £2.89bn, though this was slightly less than in the previous year and much lower than in 1973-74. Moreover, the gearing and debt/

important in the context of the North Sea oil and gas sector. Sometimes this has been done on a non-recourse basis, and along with leasing this has led to a great expansion of so-called off-balance sheet financing. It is a trend which has often seemed to be welcomed by finance directors seeking to present strong looking balance sheets. But it has been causing a good deal of concern to the accounting profession which will soon be launching an exposure draft on the question of accounting for leasing finance. The Government may have crowded the corporate sector out of the long-term bond

market but there are opportunities for companies to tap the Government itself for finance. Thus the National Enterprise Board and its Scottish and Welsh counterparts have very substantial funds at their disposal. Specialised financial support is also sometimes available from the Department of Industry or from European agencies.

But under a Conservative Administration State Intervention can be expected to decline. It is likely to be up to the private sector institutions to adapt to a changing situation in the next year or two, during which inflation could start

declining again after a new upturn and the strength of sterling could put considerable pressure on UK manufacturing industry. There are clear signs of a developing squeeze on the profitability of British industry, which is almost certain to lead to an increased financial deficit for the corporate sector. If the Government manages to cut its own deficit the financing of the corporate sector could return to something like its old pattern. If not, then the financial system will be forced to resort to further innovation.

Barry Riley

Industry's cash running low

band, there may be a continuing rise in interest payments (reflecting previous borrowings and high interest rates) and in taxes and dividend payments.

But inflation could push up the amount required to finance stock appreciation by between £1½bn and £1bn from last year's figure of £3.2bn. The big uncertainties are fixed investment and the physical level of stocks. Consequently stockbrokers Phillips and Drew have projected a rise in the published financial deficit of companies from £2.2bn last year (£1.5bn after excluding North Sea activities) to £3.9bn (the same ex-North Sea) this year and up to £5.4bn in 1980 (£4.8bn). Brokers Wood Mackenzie have projected a rise in the deficit to £4bn this year and £4.5bn in 1980.

These projections are open to a wide margin of error and a better guide to the underlying financial position is believed by some analysts to be the demand for external finance. Phillips and Drew suggest that this may rise from £1.2bn last year to £3.3bn this year and to £5.7bn in 1980. This is after adjusting for unretained profits and direct investment both in the UK and overseas.

The timing remains uncertain. The net liquidity of industry has already started to decline, and is likely to deteriorate further in the next year. But it is too soon to draw comparisons with 1974-75. As Phillips and Drew have pointed out, gearing is now down to 18 per cent at the end of 1978. The improvement has resulted mainly from higher levels of internal cash-generation and from the sale of rights issues in 1975. The brokers warn, however, that the financial pressures of the next year or so could boost gearing to around 21 to 22 per cent by the end of 1980.

Peter Riddell
Economic Correspondent

Williams & Glyn's believes businesses should make their bank managers work harder for them

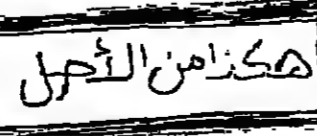
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Clearing banks widen loan facilities

THE CLEARING banks are major providers of medium and long-term funds for industry. The most outstanding example of this is traditional overdraft lending, which is nominally short-term but very often of a hard-core nature. Increasingly, however, the banks are seeking to replace this hard-core overdraft finance with agreed term lending facilities. As one banker said recently: "Until a few years ago, when someone came to us for money to buy a factory we automatically put it on overdraft. Today we give him a loan."

The big clearing banks are indeed universal banks in the sense that they provide a very wide range of banking services for the corporate customer as well as for the individual. While the British banks stop short of heavy involvement in equity finance for industry the difference between the British and German approach in banking is diminishing rapidly.

The overdraft has long been the most popular form of lending for the corporate sector in the UK, because of its flexibility and relatively cheapness. Apart from signing a standard form of security the amount of documentation attaching to it is minimal. The clearing banks have up to now favoured the overdraft as their vehicle for lending to industry because it presented no matching problems, with deposit rates moving in line with lending rates.

However, the overdraft is linked through the basic rate mechanism to current account and seven-day deposit rates, which are no longer the whole of the bank's funds. They are forced to resort to borrowing "wholesale" themselves because of competition in the High Street for deposits from the building societies, allied to the high public sector absorption of savings. This wholesale deposit-taking is now thought to account for 25 per cent of clearing bank deposits, though the proportion has been up to 35 per cent.

Against this background, the

increasing amount of medium and long-term finance which the clearers are lending is inevitably raising questions which run right to the heart of the banking system—how long and to what extent can banks lend and borrow short. At present the banks rely to a great extent on the historical stability and loyalty of their current account balances.

Nevertheless the clearing banks have over the past decade made what one of the country's leading bankers, Mr. Deryk Vander Weyer, recently described as a "wide-ranging attack" on the corporate market. The upper reaches of this market were in danger of being lost to the non-clearers and the merchant banks. The present trend, which Mr. Vander Weyer expects to continue into the eighties, is for a two-tier lending rate structure to develop around the overdraft.

Standby

"On the one hand, larger customers are switching to inter-bank rate-related advances not only for medium-term finance but also for working capital, and they are drawing loans from a variety of banks as it suits them. For them, the overdraft may become a standby facility, for the provision of which the charging of a fee may become more common."

However, he expects that smaller companies will continue to rely on the overdraft because they are unable to handle economically the administrative complexities of roll-over dates and draw-downs associated with inter-bank rate linked borrowing.

Accompanying this trend, towards greater sophistication in large corporate borrowing there is a gradual breakdown of the old "one company-one bank" relationship. Corporate treasurers appear willing to shop around more and more.

able from the clearing banks? The facilities available range over loans up to 10 years, and longer if necessary, from the clearers' merchant banking subsidiaries, project finance, leasing, some fixed rate lending, and "wholesale" lines of credit.

Bankers argue that Government dominance of the medium and long-term public debt markets has obliged companies to turn to the banks for more and more medium-term credit. The clearers tend to limit themselves to loans from 8 to 10 years, but longer terms are available. Barclays Merchant Bank, for instance, will "exceptionally" go up to 15 years, though 10 to 12-year loans would be the norm.

It is virtually impossible, the clearing banks say, for them to obtain medium-term savings from the public. Consequently, to quote Mr. Vander Weyer: "No one can say how far the banks dare go on lending longer while the system denies them a proper lending base in the form of genuine medium-term savings to match their loans."

For similar reasons the supply of fixed rate funds prevents the clearers from becoming too involved in fixed rate lending to companies. Unless there is a reduction in public sector debt resulting in greater availability of funds for which the clearing banks can compete the situation is expected to continue.

The increasing use of "wholesale" lending—the granting of straight credit lines on loan or acceptance credit without necessarily any other banking relationship—may also be regarded as a source of medium-term funds. Today the larger company has direct access to the London money market as an alternative to using the clearing bank branch network. In this way companies may obtain borrowing limits for agreed periods. Barclays Bank expects this form of company finance to develop significantly over the next 10 years. In response, the clearers may be expected to

develop corporate branches, or branches with separate managers for large corporate customers. Indeed, the larger corporate business will probably tend to bypass the local branch in favour of the specialised expertise available at head office.

Allied to all this the clearing banks are being forced to re-appraise their approach to lending. Historically, the clearers have the reputation as banks which want to lend against the security of assets, covered by fixed (preferably) or else floating charges. This has resulted in criticism from the American banks in London, which claim to apply the "going concern" approach to lending in contrast with the clearers' "liquidation" approach. The criticism has upset the London majors, and it seems probable that there was something in what the American banks claimed.

At least the clearers are responding. Only recently one clearer sent a few thousand bank managers on a one-off intensive course in management accounting run by accountants Arthur Andersen. Today the official line is that the clearers are both the going concern and liquidation methods in assessing lending.

With all this happening in the clearing bank sector, the scope for the merchant banks is increasingly limited. Only recently Hill Samuel confirmed that it is no longer concerned to expand its banking business as much as other more profitable activities. The hopes of others are directed more and more towards putting together and making a small contribution to loans. The larger accepting houses will continue to seek equity stakes in the larger private companies, in anticipation of eventual sales or takeovers. But the medium-sized company may increasingly go the way of the clearing bank-owned merchant banks.

Michael Lafferty

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MEDIUM AND LONG-TERM FINANCE III

Potential of the big funds

IN 1979 the total of cash inflows for the major investing institutions could well approach £10bn—a figure that does not include the building societies, which took in around £5bn in 1978, and will be aiming to attract substantially more this time.

During the life of the previous Government the rapid growth of the resources of the institutions never resulted in a great increase in the flow of funds to industry. The money was mostly mopped up by the persistent large financial

deficits run by the Government, the counterpart of which was sales of gilt-edged securities running at £5bn or more a year. It was also absorbed by steady selling of existing ordinary shares by private individuals. The institutions have rarely threatened to develop cash surpluses which would force them to find new avenues for their funds.

So far the Conservative administration has followed much the same path as its predecessor, raising interest rates to a level which has forced

down the equity market and made sure of heavy purchases of gilt-edged.

But the Tories have also started to dismantle some of the anti-investor aspects of the personal tax system, initially by cutting back the extremely high rates of tax formerly payable on investment income. And the philosophy of the Government is certainly to cut back the level of public borrowing as soon as is practicable.

There is thus an intriguing possibility that at a later stage in the life of the Government the institutions will be buying fewer gilt-edged and will find private investors less keen to sell out to the big funds. What kind of new shape might the capital markets take in such circumstances?

Different institutions do of course have rather different objectives. The largest single group comprises the life assurance offices, which had a bumper year in 1978 when their revenues jumped by two-fifths to just over £4bn. Traditionally they are quite heavily invested in fixed interest securities because although many of their policyholders share in profits, they by and large have commitments which are fixed in money terms.

With the pension funds, however, where the liabilities rise in line with the inflation of wages, there is an emphasis on equity-type investments which offer at least the hope of a return which rises in line with inflation. Last year the income of the pension funds climbed by around 16 per cent to £3.7bn, with particular buoyancy noticeable among the big public sector funded schemes.

Other investment institutions include the unit trusts and the investment trusts, but while there are substantial sums under the control of these groups the net inflows are comparatively small. Net sales of unit trusts, for example, were £0.24bn in 1978 and much of this represented investment in overseas trusts which have provided the main growth area for trust managers in recent years. Quite a number of trusts invested in British shares have actually been suffering net repurchases recently.

Investment trusts are a more clearly shrinking area. They sell at a large discount to the value of their underlying assets, and this has made them vulnerable to takeover bids from the rapidly expanding public sector pension funds. In any case, investment trusts are also heavily weighted towards overseas investments, which account

for about a third of the sector's assets.

Mention should also be made of the general insurance companies which enjoy quite large cash flows—net investment has been running for some years at about £0.7bn annually—but have been reluctant to become too exposed to the equity market after the 1974 shake-out of share prices which caused insurance companies considerable balance-sheet embarrassment.

So as far as the supply of funds to industry is concerned, the life companies and pension funds, especially the latter, are the dominant influences. In both 1977 and 1978 the pension funds invested about £1.5bn in ordinary shares, against about £0.6bn in each year for the life offices (many of which run thriving pensions businesses).

Two key factors determine the rate at which the big funds buy equities. One is the rate of the transfer of existing shares from small private investors—which is partly a function of the level of the stock market. The other is the rate at which companies issue new shares. Because of the dearth of new floatations, most new shares are

created through rights issues, though there was a big institutional interest in the STC offer for sale last month, for example.

Since the peak year of 1975—when Ordinary shares of £1.27bn were issued by listed UK companies—rights issues have declined to an annual level of under £1bn in the past two years (though there has been something of a spurt since the election). At times this has left institutional fund managers chasing prices upwards, though the lure of gilt-edged has often moderated the enthusiasm for equities.

Fund managers have an alternative to equities in the property market, which has absorbed funds at the rate of something like £1bn a year. But the supply here has been very restricted and values have become less attractive.

So there is a chance that as Conservative policies are carried out, and the private investor comes back more actively into the stock market on his own account, there could develop a major bull market in equities. The "weight of money" argument which has been frequently cited by bulls in the past, but has never properly been justified, could at last prove to be valid.

Of course a stock market boom would eventually affect the balance of demand and supply. Companies and entrepreneurs would be attracted by the high level of prices to issue more shares. Institutional flows would also be reduced—as companies cut their contribution rates because their pension funds were in surplus, and as the savings ratio fell back from the exceptionally high level of the past few years.

At this stage, the Government has still to achieve the big cut-back in borrowing which is a prerequisite and share prices have been going through a nervous phase. The institutions have moreover been getting a little jaundiced about the kind of rights issues that are being launched, which have tended to be opportunistic affairs rather than designed to finance specific investment programmes.

They have become conscious that the preference of the big funds for big companies to invest in has sometimes operated too much in favour of the industrial and commercial giants. The institutions have become much more active in the shares of small listed companies and are also venturing more actively—with half an eye on the Wilson Committee—into the unquoted sector.

The force of the institutional tide has been such that shares of small companies have performed much more strongly than those of the blue chips in the past two years or so. In this respect virtue brings its own reward (until the tide turns). Sometimes this investment has been by funds themselves, sometimes through specialised intermediaries like small company unit trusts.

Electra Investment Trust is also actively seeking unquoted investment opportunities and recently called on senior executives of subsidiaries of public companies to put forward ideas for living off their operations from the parent concerns, where they "may no longer fit within the corporate pattern of the parent."

Even the building societies have told the Wilson Committee that they have from time to time asked the question whether they might move into the area of industrial finance. They have considered whether they might direct money to Finance for Industry for instance, in certain circumstances. But at present there does not seem to be demand from industry beyond the capacity of the banks to meet it.

This is a general problem for the financial institutions—industry simply does not appear to have a really major requirement for long-term capital. If sterling continues to be strong it could be that the investment opportunities which the institutions will need to replace gilts will have to be found as much overseas as among the ranks of British industry.

Barry Riley

Ideas on small companies

A MAJOR review is being carried out by the Government of methods of encouraging businessmen to found and expand small companies. Aware that the Budget alone will not be enough to release the entrepreneurial drive that is needed to boost significantly the number of successful small companies, Sir Keith Joseph's Department of Industry is working on a number of methods of helping entrepreneurs to obtain equity and loans and to acquire and develop technological expertise.

Some of the ideas are similar to those that were being assembled by Mr. Harold Lever, the last Government's Cabinet Minister responsible for small companies. Others are new among which are more generous taxation concessions than would have been possible from a Labour Government (despite Mr. Lever's personal inclinations).

On the other hand there is now little interest in developing major new institutions—so there seems to be little chance of an American-style Small Business Administration being created despite the fact that it has been called for by several small companies' representative organisations.

Ideas proposed in the Wilson Committee on Financial Institutions report at the beginning of the year will be taken into account by the Government, but the report now has less significance for future policy developments than if a Labour Government had remained in power. In particular, Conservative Ministers are critical of the report's failure to come to terms sufficiently with the need for major taxation changes.

Instead another report has been passed around Whitehall and is being treated seriously by Ministers and their advisors. It has been prepared by the Massachusetts Institute of Technology after a study of the performance of 5.8m companies in the U.S. from the end of the 1960s to 1976. It suggests that there is a "life cycle" of companies being created and dying, and stresses the crucial role of small young companies in stemming the tide of unemployment.

Researches showed that small businesses with 20 or fewer employees generated a remarkably high 66 per cent of all new jobs in the U.S. between 1960 and 1976. There was a marked fall for larger companies, with those employing 21 to 50 providing 11.2 per cent of the total. Those with 51 to 100 employees provided 4.3 per cent, while those with 101 to 500 employees provided 0.2 per cent. Further statistics showed that 30 per cent of all new jobs were created in companies up to four years old, a figure which fell sharply to about 9 per cent for five year to eight-year-olds and to 5 or 6 per cent for those of nine years or over.

Young

"The job generating firm tends to be small. It tends to be dynamic (or unstable, depending on your viewpoint)—the kind of firm that banks feel very uncomfortable about. It tends to be young," concludes the report. It shows the firms that can and do generate the most jobs are the ones that are the most difficult to reach through conventional policy initiatives."

In a further passage that brings instant agreement from the Government and financial institutions in the UK as well as in the U.S., the report adds: "The very spirit that gives small firms their vitality and job-generating powers is the same spirit that makes them unproving partners for the development administrator."

Faced with increasing worries about the prospects of unemployment in the years ahead, Ministers have seized on this report as evidence of the need to spend Government time and money helping small companies with devised initiatives in addition to the taxation incentives contained in the Budget. Further taxation changes will follow in the next couple of years. Other plans that have already been announced include amendments to the Employment Protection Act and company

law changes to exclude a new category of proprietary company (small businesses managed by the people who own them) from certain disclosure and auditing requirements.

But the main possible initiatives now being worked on in the Department of Industry—where Mr. David Mitchell is the junior Minister responsible for the small business under Sir Keith—are concerned with the provision of equity and loans. It is accepted in the Department that the major problem is equity, but there is a feeling that the problem may be so difficult to solve that the question of loans must be given a high priority as well if the gap is to be filled.

This argument stems from small businessmen's dislike of handing over some of the ownership or managerial rights to people who provide them with funds. Because of this, Ministers are considering whether something can be done to overcome or bypass this resistance and so open the way for a greater flow of equity funds. The Department is specially concerned here about the tiny company that has no financial expertise and whose financial requirements are too small for organisations like the Industrial and Commercial Finance Corporation.

Autonomy

One idea being considered is whether it could be made easier for the founder of a small business to be able to buy out a provider of equity after a certain period so that there is no permanent loss of autonomy. Questions of royalties and voting rights are also being examined to see how a small businessman can be protected from interference by people who provide him with funds. No conclusions have yet been reached as to whether these ideas are viable and should thus be backed by the Government.

Ministers are also studying a new Federal German Government venture capital scheme. In addition, consideration may be given to the Wilson Committee's idea for a new type of investment fund called a "small firm investment company" which would invest in unquoted small companies but itself would be quoted on the Stock Exchange.

On loans the Government is taking a somewhat different approach from the Labour administration, which hooked itself on the idea of a guarantee scheme for clearing bank loans, possibly backed by some State funds. The new approach starts with an examination of what can be done to help banks assess the risk involved in lending to the untried small business or project. The hope is that the banks will be more willing to provide loans if someone will help with the assessments that they themselves are generally ill-equipped to carry out cost-effectively. If at the same time the banks were willing to introduce new guarantee arrangements, they would receive encouragement but no State aid from the Government.

To try to improve the job of assessment, Ministers have been studying the operations of the Council for Small Industries in Rural Areas (CoSIRA) and the Agricultural Credit Corporation, which bring expert knowledge gained through their consultancy and other services to the job of assessing the viability of business propositions.

One idea being considered is whether the Industry Department's small companies counselling services, which are located around the country in regional centres, could be adapted to provide just such an expert assessment service for local banks and other financial institutions. Such help is already provided informally but might be extended and formalised.

The Government is unlikely to reach any major conclusions on these ideas till the end of the year. But general Cabinet concern about rising unemployment plus Sir Keith Joseph's determination to discover the secret of reinvigorating entrepreneurial spirit in industry make it certain that some new initiatives will be produced eventually.

John Elliott
Industrial Editor

Would your bank manager buy you a new Rolls-Royce?

If you run a company, you will know that your needs aren't always obvious or straightforward. In fact, business necessities can seem unusual to outsiders. For instance, you could need a company plane.

Or a Rolls-Royce. You probably wouldn't expect even your bank manager to be very sympathetic if you asked for finance for something as uncommon as that. But, if he's a Midland Bank manager, you should begin to

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You can expect the unexpected from Midland teamwork Midland Bank

MEDIUM AND LONG-TERM FINANCE IV

The lending agencies and their scope

National Enterprise Board

THE INCREASED competition among lenders of medium and long-term finance created both by the activities of the National Enterprise Board and the clearing banks has left one City institution, Equity Capital for Industry (ECI), still searching for a role with which it can be widely identified. At the same time Finance for Industry (FFI), backed by the major English and Scottish banks and the Bank of England has had a less open field than it has traditionally enjoyed over the years, with the result that it has on occasion been beaten to investments which it would have liked for itself.

This situation tends to confirm the much discussed view that there is no shortage of funds for investment in companies. Rather is it a question of a shortage of suitable investments, or of companies unwilling to accept the terms attached to this class of money.

Backing

Against such a background it is perhaps not so surprising that ECI has got off to a slow start, since its very existence is due to the view that there was a gap in the market for finance. Set up as a result of a City initiative and with backing from insurance companies, investment and unit trusts, pensions funds and FFI, by the end of its second financial year in March, 1979, it had made a total of seven investments valued at £9.4m.

In this period ECI had adopted a passive role, relying on City institutions to spread the word as to its existence and its role. As Lord Plowden, ECI's chairman, commented in his last annual report, this had resulted—according to a consultants' report—in ECI being "either unknown or its role misunderstood."

It has since adopted a more active and aggressive stance, making direct approaches to companies and developing what it feels is a more flexible range

of facilities aimed at allowing ECI to become a "significant minority shareholder" in industrial companies by way of direct subscription to ordinary shares, or by way of finance in the form of convertible preference shares or convertible loan stock.

Hinted

The companies ECI aims to invest in have a market capitalisation of between £1m and £40m and the investment will be made "only when it is clear that we are supplementing the primary role of the equity market," according to Lord Plowden, when reiterating the company's policy. Yet he also hinted at allowing greater flexibility of operation when he said that "we must recognise the unusually rapid changes in financial conditions that companies face, for example, the volatility of interest rates and the changing pattern of the 'right' market. If it is to develop in a constructive way, ECI must adapt as external market conditions change."

FFI's role spans a much wider area than ECI's and in some ways this possibly tends to confuse the outside world as to exactly what it does do. It has, for example, its Technical Development Capital subsidiary which aims to put money behind technological innovation, quite probably at the start-up stage. Because this company operates separately from Industrial and Commercial Finance Corporation (ICFC)—another FFI subsidiary—start-up finance is frequently associated only with TDC and not with ICFC as well. In fact a reasonable number of ICFC's investments in any one year will be as small as £5,000, and as FFI's results, published today, show a total of 437 customers were advanced amounts of between £5,000 and £50,000, the total sum involved being £10.2m.

During 1978-79 ICFC looked at more than 1,400 applications for finance and eventually made offers totalling £110m to 1,055

After allowing for those applicants which withdrew, the gross investment made by ICFC was £68m to 783 companies. ICFC's investments are made by way of medium- and long-term loans or equity participation, or a combination of both. Its equity portfolio at March 31, 1979, totalled £55m, representing investments in 860 companies.

Another part of ICFC's role which is of particular interest given the need to develop more industry in the depressed areas of the UK is its administration of funds from the European Coal and Steel Community (ECSC).

The ECSC provides funds at very reasonable rates of interest to back projects that provide employment for people made redundant in the coal and steel industries. ICFC assesses projects and can approve them or recommend to ECSC that they be backed. This is a role that is also carried out in the UK by the British Steel Corporation itself.

Orbit

FFI's other major subsidiary, Finance Corporation for Industry (FCI) looks after the

end of the market—that is, large companies which do not fall within the orbit of ICFC. Over the past couple of years it has been rather less active than its sister company, simply because high interest rates and the continuing wide margin between fixed and floating rate money has deterred companies from making large investments. Nevertheless, FCI's lending in 1978-79 rose by £20m over the previous year's figure to a total of £63m.

Nicholas Leslie

Reviving the Stock Exchange's role

THERE ARE two ways to establish the Stock Exchange as a prime source of long-term funds for industry. One is to improve the existing mechanisms of the market-place. The other is to change the financial environment. The second, if it could be done, would be by far the more important.

Over the past decade the Government has pre-empted the company sector's position in the primary capital market. In 1968 sales of public sector debt to the private sector, excluding the banks, amounted to just £23m. By 1978 the figure had exploded to £7.3bn, of which gilt-edged securities amounted to more than £5bn.

The net amount of money raised by industrial and commercial companies in the stock market rose from £482m to only £741m over the same period, and the issue of fixed interest debt by companies fell to almost nothing.

If the new Government fulfils its promises, this position could be reversed within the next five to ten years. Already some of the more adventurous City analysts are sketching out what might happen if the public sector financial deficit were to

decline in money terms in the period up to the mid 1980s as a result of rising North Sea revenues and the Tory commitment to restore a system of sound finance. If at the same time the inflows into insurance companies and pension funds were further boosted by a rise in money incomes, then the institutions' continuing demand for fixed interest securities would have to be met by somebody apart from the Government broker.

That would be the time for a revival in the corporate bond market, which used to raise several hundred million pounds annually in the 1960s, and has actually been a negative item in the company sector's source of funds during recent years.

The institutions could also restore their stake in the industrial and domestic mortgage market to the higher levels which were general before interest rates became as erratic as they are now. Purchases of ordinary shares—which now account for under a quarter of the institutional cash inflows—could also rise to much higher levels.

Such trends may sound like moonshine. But as brokers L

Messel pointed out in a recent financial analysis, they look much more credible if the investment patterns of the 1960s are recalled. Then the market-place really did play a part in allocating resources to companies and industries. The long-run effect of cutting the public sector borrowing requirement would be to take this task away from the public sector, by cutting back industrial subsidies, employment grants and so on, and hand it over to private financial institutions. If this happened, the Wilson Committee could rack its brains, and the Stock Exchange would become the artery through which long-term new capital flowed to industry.

Decline

Pending the new dawn, however, the existing stock market mechanisms are not perfect and need to be improved. A particular cause for concern at present is the continuing decline in the number of equity securities of companies registered in the UK. These have fallen from over 3,000 in 1974 to a current figure of under 2,400, as far more companies have disappeared through takeovers or natural causes than have emerged for the first time as new listings.

In an effort to counter this trend the stock exchange authorities took active steps last summer to promote dealings in the shares of unlisted companies within the stock exchange—under Rule 163 (2). This facility was not new, but in the past jobbers were not encouraged to run a book in

such securities. That changed once the stock exchange started to promote these dealings last summer—and the results have surprised the authorities.

Dealings under Rule 163 (2) have been running at about £15m per week in recent months. That is still far below the standards of the listed securities market—but it is about 2½ times the level seen a year ago.

The worry is that the market is almost completely unregulated. All bargains are struck on a conditional basis, and are subject to permission to deal being granted by the exchange authorities. But only in very rare cases has such permission not been immediately forthcoming. Unless the rules are changed, there is going to be a scandal sooner or later.

Aware of this threat, a subgroup of the quotations committee is currently looking into ways of controlling the market without killing it.

Only two conclusions seem to be definite at this stage. One is that the committee is not going to recommend a sort of second division for the listed market, but will try instead to devise a new category of unlisted securities. The other is that trading in such securities will be kept on the existing floor of the house, for reasons both of economy and efficiency.

That apart, the Exchange will have to tread a very delicate path. If the new category is made too attractive, there must be a real risk that second line listed companies—whose securities may be traded only very infrequently—may drop down

into the unlisted sector. If it is made too tough, though, the market will lose its point.

It is arguable that the minimum capitalisation for a listing in the UK is too small—£500,000 against \$10m in New York. Would it be desirable to reduce this barrier still further for the unlisted sector? A listed company has to show a trading record of at least five years. Would it be wise to let the public in for anything less? And although it is obviously desirable that such a market-place should be seen as a staging post towards a full listing, it is doubtful whether the Stock Exchange could or should make dealings in an unlisted share conditional on the company applying for a full listing after any particular period of time.

Rights

The Stock Exchange must ensure that unlisted companies have a rapid and widespread system of publishing sensitive information. Otherwise, it will probably have to be content with a battery of "carve out" signs. We shall be hearing more of this in the autumn.

Meanwhile there is also scope for rethinking the mechanism of the rights issue—which has become far and away the biggest source of long-term capital derived by industry through the Stock Exchange. In recent years, the rights issue has not proved to be an efficient way of allocating equity funds to companies that can make the

best use of them.

There have been three reasons. These were the existence of a system of statutory dividend controls which did not apply to companies raising equity capital, the dependence on a somewhat rigid underwriting formula, and the absence of any detailed requirement for the company raising funds to say what they were for.

The upshot has been that companies with the most dubious prospects and inefficient management have been able to raise the equivalent of about a fifth of their market capitalisation so long as they have been willing to bump up their dividend payment at the same time.

Now dividend controls are ending. And there is a growing feeling that a rights issue should be accompanied by a detailed prospectus of the company's future plans. In such an investment climate it should not be beyond the wit of the City to find a system which still gives existing shareholders first priority—but which also enables them to raise amounts of money which are related to their actual investment requirements rather than to a rigid formula based on their market capitalisation.

After all, if there is even a slight possibility that the private sector investing institutions could take on a bigger role as a provider of long-term funds for industry, they are going to need a mechanism which works efficiently.

Richard Lambert

Where the balance sheet does not tell all

OFF-BALANCE SHEET finance is an expression that ought to make the auditing profession very concerned. Its implications are not obvious. It is a term used to describe more borrowings than are shown in its accounts, certainly on the face of the balance sheet.

There are numerous methods of "off-balance sheet finance" but the best known are probably leasing, factoring, and project finance, where repayment depends on the outcome of a particular project. The latter form has been employed a great deal in the finance of North Sea oil and gas exploration.

The attractions of all "off-balance sheet" finance forms to the companies using them must reside around the fact that they are a source of additional funds which do not affect the shape of the balance sheet.

It may seem odd that despite the fact that off-balance sheet finance has been around in one form or another for many years the accountancy profession has not yet come up with any proposals for dealing with it. So far only leasing has received consideration from the Accounting Standards Committee (ASC), the profession's rule-making body on company accounting matters. Although work has been going on for years and most auditors and finance directors seem agreed about how to account for leasing in the lessee's books, not even a draft accounting standard has yet been issued. The reason for this is that the ASC is facing strong pressure from leasing companies to allow leasing to continue off-balance sheet.

The leasing companies (lessors) believe that the most appropriate way of reflecting a leasing transaction in the accounts of the lessee is simply by inserting a note to the accounts showing leasing obligations. They are opposed to the auditors' view that leased assets should be capitalised "in company accounts, together with the related liability. The capitalisation follows through from the notion which many accountants hold dear—the substance over form argument. In this case it is said that leasing is nothing more than a method of borrow-

ing money to acquire an asset. The concept of substance over form is not one of the UK fundamental accounting concepts enumerated in statement of standard accounting practice No. 2. However, it is contained in the international practice standards and is probably accepted by a majority of UK accountants.

It is instructive to consider why the leasing companies want to have leased assets off-balance sheet. If they were not, it would remove one of the industry's main marketing points. Secondly, there is the greater fear that once it became standard accounting practice to capitalise leased assets the Inland Revenue might seek to change the law in relation to capital allowances.

Under the present system capital allowances on leased assets are attributable to the lessor. Indeed few leasing company executives would argue with the view that leasing is entirely tax-based. No doubt leasing would always exist, but it seems unlikely in the extreme that it could reach anything like its present boom levels without the exaggerated capital allowances system.

Disrupted

If capital allowances on leased assets were suddenly to become attributable to the lessee, under the present tax system, the leasing industry would be severely disrupted. However, this seems an unlikely development, according to Inland Revenue sources.

The best known example of off-balance sheet leasing finance where a company subsequently hit the rocks is of course Court Line, the holiday concern which collapsed in 1974. These are some extracts from the Inspectors' report on the company's failure:

"It was not Court Line's practice to disclose its lease obligations other than the mandatory details of the actual annual charge for assets hired and leasing. In practice Court Line made extensive use of 'off-

balance sheet" borrowings, and in consequence its true commitments were never disclosed. Off-balance sheet borrowings significantly increased this gearing."

Included in Court Line's leasing obligations were borrowings relating to two TriStar airliners. These had been leased over 15-year contracts which involved rental payments of approximately £1.15m for the first two years and £2.2m per annum for each subsequent year.

Court Line charged the rental payments on an actual basis as opposed to equalising them, as might seem appropriate under normal accounting practice. In consequence the profits for each of the first two years were a smaller charge than those in the subsequent years. The effective benefit for the first two years' accounts amounted to £2.2m.

There is no way that any sensible accountant would seek to justify such a practice—today, leasing companies say—adding that if Court Line had given the information advocated by the Equipment Leasing Association in the form of a note everybody would have been warned. However, so long as leasing continues off-balance sheet, or there is inadequate note disclosure, companies will be able to organise their leasing repayments as they wish, with the consequent impact on reported results.

Take the case of the company which thought it might face problems over its unexpectedly high profits with the Price Commission. At the last minute it is reported to have gone out and leased an executive aircraft with the lease payments suitably "front-loaded" so as to come up with an acceptable figure of reported profit.

Today, with leasing finance representing something like 25 to 30 per cent of money spent on plant and equipment in the UK it would seem that every company concerned with company financial reporting would be aware of the necessity to reveal more about leasing commitments in company accounts.

Unfortunately this does not appear to be the case. No research appears to exist on what practice major companies are observing, while even the largest accounting firms do not have clear policies on the matter.


Debtors

Factoring of debtors is another somewhat similar form of finance but one where the actual legal arrangements may be very different in individual cases. In the simplest case, where a company sells its debtors to a factoring company, there may be no case for leaving the trade debtors in the balance sheet. Here, the appropriate treatment, according to an article by Arthur Anderson partner John Rule which Alex Lawrie Factors sends to its clients, is to show the overall debtors in total and to deduct therefrom the payments received from the factor in advance of settlement by customers. An additional point is that companies should disclose by way of note their contingent liabilities in respect of debtors factored on a "with recourse" basis.

In the case of factoring where debtors are simply pledged for a loan the accounting treatment is mandated by Mr. Rule is somewhat different. The loan should appear on the face of the balance sheet with a note stating that it is secured by assignment of so much of trade debtors.

Whether all this happens in practice is not clear. There is simply no research available into what companies actually do in their financial statements. The chances are, however, that factoring does take place without disclosure that it is going on. Indeed it might be that companies would be embarrassed if it were known that they had factored debtors, given the somewhat "last resort" connotation which factoring still carries.

Michael Lafferty




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مكتبة الأصيل

THE MARKETING SCENE

EDITED BY MICHAEL THOMPSON-NOEL

There are 8,500 radio stations in the U.S., handling more than \$3bn worth of advertising American brainwaves

BY DON BECKETT

research sources available, which contrast with our basic single source JICRA-approved system. The two problems are related, because individual stations naturally quote and use the audience source which shows them in the best possible light.

One of radio's great merits is its relatively low cost per thousand audience for the delivery of advertising messages. Traditionally in the U.S. radio represents an average of 30 to 40 per cent of the relevant TV cost, although there are many exceptions to this generally. With so many stations to choose from, a high degree of selectivity

greater selectivity and greater competition, or it may be because of their lower overheads (radio) or their income from sales (magazines). In Britain we should not necessarily expect the relative cost of radio to follow a similar pattern because the medium is at such an early stage in its growth. At £25m, radio represented only 1.9 per cent of total UK media advertising expenditure in 1978, but it will grow in proportion as new stations appear, as the network becomes more national in its coverage, and as the ILL stations raise their marketing and sales efforts.

Of particular interest is the AIRC decision to develop its role

U.S. COST-PER-1000 INDICES BY MEDIUM

Year	Radio	Magazines	Outdoor	TV	Press
1967	100	100	100	100	100
1971	96	112	119	96	118
1975	112	120	151	123	154
1978	141	145	187	184	195
1979	152	158	202	203	211

Source: Radio Advertising Bureau

is possible allowing a much closer match with a product's target audience than is possible with our own mass appeal stations.

Debating the relative costs-per-thousand of different media is a largely sterile, exercise usually provoking the question: cost per thousand *what*? However, I do believe there is some value in plotting (as the AA does in the UK) relative cost trends by medium. The table shows indices for each of the major media for selected years from 1967 to 1978, and ends with a forecast for 1979. You will see that over the 13 years from 1967 to 1978, relative costs-per-thousand delivered doubled for outdoor, for TV and for Press. On the other hand, for radio and for magazines, relative costs have risen far more slowly, by closer to 50 per cent. That could be a result of

and appoint a director with the resources to actually go out and sell the medium. If that sounds rather modest compared with America's Radio Advertising Bureau, with its large offices on Madison Avenue and three branch offices outside New York, then let us remember that the first ILL stations will be but six years into this output.

In the U.S., commercial radio has been operating for 51 years longer, and they have approximately 8,480 more stations than we have. They even have a Museum of Broadcasting.

One day perhaps we shall have to cope with problems such as making 2,128 different radio commercials for American Express or booking over 1m spots for Datsun. How we would manage such labour-intensive campaigns I am still not sure, but I've just had a brainwave!

BP considering 'large-scale corporate campaign'

BP IS SAID to be considering a full-scale corporate campaign which would be in line with policy at rivals such as Esso, Shell, and Mobil.

In the spring, six London agencies were asked to put forward advertising recommendations, although the field has now been reduced to one: Saatchi and Saatchi Garland-Cockly. The others were Boase Massini Pollitt, the Kinneir Company, Foote Cone and Belding, and J. Walter Thompson, which already handles BP's oil and domestic heating business.

BP is said to have made no firm decision. It has to be convinced of the need for such a campaign, and Saatchi's is to make a formal presentation to the board.

Saatchi's already handles the Dunlop corporate campaign. It is also in the running for a public awareness campaign on behalf of the Insurance Associations' Joint Council, which represents the British Insurance Association and the three main life associations. Such a campaign could bill up to £4.5m over its first three years, although the Joint Council stresses that its appointment of Saatchi's does not indicate a firm decision to advertise.

● **RODWAY SMITH** Advertising of Luton says it has won more than £500,000 of European billings, including Revell GmbH, Philips of Eindhoven and Jurid. For Philips, the agency will handle two international promotion projects: for Jurid, Germany's largest manufacturer of friction materials for car and lorry brakes, a campaign to promote it as a leading supplier of quality replacement parts.

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AIR CALL communications services

Saatchi keen to buy in New York

SAATCHI AND SAATCHI INTERNATIONAL, formed in April as the international arm of the Saatchi and Saatchi Company, the biggest British-owned advertising agency, has been shelved.

Nigel Grandfield, who resigned the chairmanship of McCann-Erickson to run SSI, is on the move again. He is setting up his new agency, Grandfield Ltd., in which Saatchi and Saatchi says it will take a minority stake, writes Michael Thompson-Noel.

At the same time, Saatchi and Saatchi is actively seeking an acquisition in New York. The Saatchi brothers, Maurice and Charles, are keen to diversify into the U.S. They have looked at numerous agencies in New York, but have not yet found one that suits. (Saatchi's pre-tax profits for the half-year to March 31 were 50 per cent up at £1.1m.)

Saatchi and Saatchi International reverts in its former guise of Roe and Partners under the chairmanship of Graeme Roe.

SSI will become a division within the main agency, co-ordinating international work. It will be run by David Welch, formerly international advertising manager at British Leyland.

Since the conversion of Roe and Partners into SSI, the latter has lost the Lesney and Farley accounts to Colman and Partners following the departure for that agency of ex-Roe managing director Paul Forster and creative director Paul Wilmut.

This is the second time Saatchi's international ambitions have been thwarted; an earlier attempt to form the nucleus of a European network came to naught.

and Orange Twist varieties, if by late this year. The 14-litre bottle will sell at under £3, the 1-litre bottle at around £6p.

Mr. van Mesdag has said that the British drinks trade ought to take a leaf out of the food manufacturers' book in offering the consumer increased convenience and added values. "Nowhere is this more obvious than in the case of table wines — long term, the fastest growing sector of the drinks market. By international standards, UK consumption of table wines is tiny. At the same time, the product offering in table wines is broader than in any other beverage."

According to Copak Vendona: "With hundreds of table wines originating in eight or more different countries, the average consumer is totally baffled by a game of choice in which there seem to be no rules and few guidelines. There is enormous opportunity to expand this market if the customer is given more guidance and stronger branding."

To start with, distribution will be via traditional wine outlets, but Copak Vendona hopes to achieve national distribution via the supermarket multiples



Nigel Grandfield: peripatetic

Tetley Tea Folk move to Masius

LYONS TETLEY has split its tea advertising between two agencies, D'Arcy-MacManus and Mastus and Ogilvy Benson and Mathers. The Tetley brand, together with the Tetley Tea Folk, have moved in to Masius; Quick Brew goes to Ogilvy. The two brands bill more than £2m. The entire business was resigned by McCann-Erickson earlier this year.

Tetley Tea Bags is said to be the fastest growing brand in the tea bag sector.

The Tetley Tea Folk will not be pensioned off, but developed further by Masius as rivals to the PG Chimps. "The Tea Folk are a very strong advertising vehicle," says account director Kevin King.

The right product, the right price, and plastic bottles

BY MICHAEL THOMPSON-NOEL

Having ground down the coffee giants and built a £5.5m business in just 18 months, Copak Vendona is tackling the conservatism of the drinks market by selling wine in lightweight bottles

THE ALLEGED conservatism of the British drinks market is thought by some to be one of the costliest myths in British marketing. At any rate, Copak Vendona is about to stir things up by selling wine in plastic bottles. Not any old wine. It is introducing a branded range of 100 per cent French table wines, La Villageoise Margnat (red, white and rosé), produced and bottled in France by the Societé des Vins de France (SVF).

Sales of this wine in France last year were approximately 63m litres, making it France's second most popular table wine. But plastic bottles? It's hard to see why not. According to the head wine buyer of the Marnoub Valmante supermarket in Marseilles: "Wine in the lightweight bottle changed the wine buying habits of the French. It's easier to carry, easier to store — and the convenience angle appeals to so many people that it's started a new trend in bulk buying." M. Amar, proprietor of a specialist wine shop in Marseilles, sells 330 bottles of La Villageoise Margnat a week.

In any case, purists should realise that great technical advances have been made in the development of taste-free, lightweight containers: pure mineral water has been sold in plastic bottles for years.

Copak Vendona and its managing director, Brian Chapman, have a fine track record when it comes to tweaking the noses of market majors. In just 18 months, Vendona instant coffee and drinking chocolate have achieved sales of £5.5m, thanks to some very adroit marketing, savage price-cutting and value-for-money platforms totally unsupported (at least to date) by anything so conventional as advertising.

But plank in plastic bottle? It's not plank, says Mr. Chapman. "It's a way-above-average table wine." Towards the late 1950s, the Margnat family extended their businesses by adding in cellars and ancillary properties in the Coteaux-du-Rhône-Martignes the Villageoise Margnat brand, first introduced in 1971, is produced and bottled at Margnat Village by SVF, the leading national wine negotiant, which has the biggest single share, more than 10 per cent, of the French wine market.

In Britain, the brand will be sold in 14-litre and 1-litre bottles, the latter aimed particularly at the catering, airline and pub trades. The plastic bottle is only a fraction of the weight of a glass bottle, has a replaceable cap, sits neatly in a fridge door and is much easier to grasp and pour from than a glass bottle of similar size.

Copak Vendona is thus neatly insinuating itself between the bawks and the doves in the drinks controversy. In the cooler quarters of the drinks trade there is an inexplicable notion that the British tippler should be left serenely nursing his pint, that his tastes and our look are so conservative that new drinks (and new drinking habits) take years to establish a hold.

More radical observers like Martin van Mesdag, of Halliday Associates, point to the growth of lager, vodka and vermouth as examples of a market dynamism that puts Britain well ahead of countries like Germany, Italy and Belgium, although well behind the U.S. (In the U.S., a company called 21st Century has just launched a range of bottled wine cocktails in 14 markets; they come in Pina Colada, Juanita, Sunset



"The response from the trade has been terrific," says Vendona's Brian Chapman. "We're so conservative over here that no one knows what they want until you give it to them."

and Orange Twist varieties, if by late this year. The 14-litre bottle will sell at under £3, the 1-litre bottle at around £6p.

Mr. van Mesdag has said that the British drinks trade ought to take a leaf out of the food manufacturers' book in offering the consumer increased convenience and added values. "Nowhere is this more obvious than in the case of table wines — long term, the fastest growing sector of the drinks market. By international standards, UK consumption of table wines is tiny. At the same time, the product offering in table wines is broader than in any other beverage."

According to Copak Vendona: "With hundreds of table wines originating in eight or more different countries, the average consumer is totally baffled by a game of choice in which there seem to be no rules and few guidelines. There is enormous opportunity to expand this market if the customer is given more guidance and stronger branding."

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Time set to pioneer new-style supplements

BY PENNY HOPKINSON

ONE OF advertising's biggest growth areas in recent years has been the international media. Irrespective of downturns in domestic economies, international publications have continued to thrive.

One of the innovators in this field, Time Magazine, is set to pioneer what it describes as a new concept in international supplements, centring on public relations advertising. With a new bound-in quarterly advertising section on European business and finance, it is offering a specialised service for advertisers wishing to reach Time Europe's 365,000 primary subscribers.

The launch issue on September 10 is reviewing the European chemical industry, covering areas like drugs, fertilisers, fibres and textiles. In addition, the section is carrying three pages of public relations advertising at an additional 25 per cent premium.

The first issue, which closed for advertising, on July 5, grossed \$30,000, showing an initially favourable response from clients who included some of Europe's leading financial institutions.

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Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

COMMUNICATIONS

Equipment market growth in U.S.

U.S. telecommunication markets are expected to grow about 50 per cent (constant dollars) by 1987, and equipment suppliers will be able to find profitable opportunities outside the battle between IBM and AT and T.

That is the conclusion of Arthur D. Little, which forecasts that 1987 equipment sales will amount to \$19.3bn.

Digital switching equipment, both central office and PBX, probably offers the biggest opportunity, because it is cheaper, more compact and has

greater flexibility than analogue switching equipment.

The telecommunications user will continue to dictate the direction of an increasingly competitive market. Merging of data and communications technologies, abetted by the drop in electronic memory costs and rising business automation needs, will give users a huge array of service combinations and permutations from which to select.

Arthur D. Little, 25, Acorn Park, Cambridge, Mass. 02140, U.S.

Ensures message is heard

TELETRONICS IS building high-power intercoms to meet communications needs in many areas from offices and farms to hospitals, hospitals and other institutions.

VK-412A series offers users flexibility in putting together intercom systems to meet their specific needs—for it embraces systems as simple as two master stations connected to each other and systems with up to two master and 10 remote stations—with a multiplicity of permutations in between.

High volume power is provided making the equipment ideal for use in large rooms, lobbies, noisy factory or plant room environments, and outdoors.

Master stations are available with a choice of 10 or 30 watts power output; and the remote units available include loudspeakers with up to 10 watts input power.

These power ratings mean that there is little danger of an important message to a busy office, hospital ward or noise-filled machine shop being overlooked just because the intercom cannot be heard.

Features of the individual station units within the VK-412A system include: piano-key button controls; full talk-back facility on all remote units; an "all-call" switch on each master station that allows a simultaneous announcement to every remote unit; volume controls for both transmit and receive; and a station indicator on the master that shows which remote unit is calling.

Wiring is extremely simple—only two wires between master and remote; five between master and master. Operation is press-to-talk at each remote.

Teletronics, 9, Connaught Street, London, W2, 01-262 3121.

TEXTILES

Fibre has novel properties

The days are fast ending in which fibre producers merely can extrude and wind up, or cut, a filament yarn or make a staple fibre from say viscose, nylon or polyester.

Such is the general textile business situation that fibre producers are searching for and promoting new types of fibres which have been developed to exhibit specific properties.

With the nylons and polyesters, for example, different dyeing characteristics and non-static properties are among new attributes being chemically incorporated into their basic structures.

New polyester staple fibre has been developed in France by Rhone-Poulenc-Textile (British agent: Rhodia (UK), 7 Tib Lane, Manchester 2 4JX, Tel. 061-833 9817).

Fibre X403 is a bi-component structure, which means that it is made from two different basic polymers which combine with each other in the fibre and so bring to it special properties. In this instance it is produced as what is termed a bi-lateral structure in which the two elements are positioned side-by-side in the fibre. As the two polymers behave differently when the filaments are drawn

after extrusion, there is an inherent three-dimensional and reversible crimp in the ultimate short staple fibre. This means that it behaves very much like wool.

X403 is produced in 1.6, 3.3 and 6.7 dtex and it is converted into cut staple suitable either for processing on cotton-type machinery as 40, 60, 90 or 120 um staple or as a 50 Ktex tow in 3.3 and 6.7 dtex for use in the woollens and worsted section of the trade. It is an ideal fibre for blending with cotton or wool.

A noteworthy difference between this fibre and earlier types of polyesters is that it can be dyed to light to medium shades (even dark shades) with disperse dyestuffs in a bath at only 98 degrees C and without the need for carriers that normally have to be used as an aid to ensure the dyes will enter the fibre.

This advantage means a saving in products required, less heat consumption in the dyeing process, easier dye cycles and more even dyeing. There is finally less pollution because of a reduction in effluent generated. X403, however, may be dyed in the same way as ordinary polyester fibres, but it

should be noted that it melts at about 225 degrees C, compared with about 260 degrees C for standard polyesters.

There is a reduced tendency to pill and the whiteness of the fibre is said to be "somewhat better than standard fibres."

It is claimed by the French company that X403 is the only commercially available polyester fibre which can be used for producing stretch fabrics from 100 per cent spun yarns and without the assistance of either textured filament or elastomeric yarns. What is more, cloths with a "cotton" or "wool" handle may be produced in this way.

The three main outlets for X403 as at present being actively developed are in normal every-day apparel where a degree of stretch gives both ease of wear and comfort with a modern "close fitting" look; for trousers where stretch is required in the length and in high comfort suits.

Promoted as a "second generation" polyester X403 is now being actively evaluated for a number of other possible outlets which include waddings, felts, non-wovens and even carpet pile yarns.

IN THE OFFICE

New force in word processor battle

ACTIVE IN the U.S. word processing market for several years, Digital Equipment Corporation, the world's leader in minicomputers, has officially launched into Europe, with three processors available immediately for Britain and two within a few months for the rest of Europe.

The move comes at a time when DEC's market analysts are anticipating that European companies will soon start to increase the amount of money spent on equipment backing the average office worker, from under £1,000 to as much as £5,000 per capita—obviously increasing the potentialities for word processing equipment sales.

Since the early 1980's, DEC believes, office efficiency has increased by only 4 per cent.

During the same period, the national European factory worker, with some £15,000 worth of equipment to back him up, has raised efficiency by 80 per cent.

But office costs now represent between 40 and 50 per cent of a company's total costs; wages in this area are going up by at least 6 per cent a year, and more and more administrative staff are being drawn in to provide the extended support management now requires to meet demands from government and the increasingly complex marketplace.

The three machines DEC will now offer in the UK are the WS78 stand-alone, the WS80 single/dual user and the WS200 multi-terminal unit.

Common to all three is ability

to communicate to remote sites, data processing capacity and list processing functions.

Both the first two use dual floppy discs storing 125 pages of text per disc. The larger machine has a new storage medium which is the RL01 removable cartridge. This allows the WS200 to store up to 8,000 pages of text on four units at 2,000 pages per cartridge.

Several versions are available, running from the 234 which has two printers, four processing terminals and the controller and cartridge disc, up to the 248 with four printers—three of letter quality—and eight terminals.

Digital Equipment Corporation, Digital House, 252, Kings Road, Reading, Berks. 0734 583555.

INSTRUMENTS

Will plot many traces

LATEST ultraviolet oscillograph from Bryans Southern Instruments, the Autograph 8, can accommodate up to 35 channels on eight inch chart paper.

Available paper speeds, all servo-controlled, range from one millimetre/sec to five metres/sec and to avoid wasting paper, especially at the higher speeds, a paper brake is fitted along with a recording duration control which allows the operator to pre-set the recording time.

To facilitate incorporation into complex measuring systems the recorder has full remote

control facilities and automatic lamp start-up. An alphanumeric display is also provided which shows such things as the selected control settings and whether the paper supply is running low.

The usual options such as crystal controlled timing lines and trace identification are available, and the instrument is also supplied in a six-inch paper version with fewer channels.

More from Willow Lane, Mitcham, Surrey, CR4 4UL (01-840 3490).



COMPUTERS

Two-speed printer

INK-JET printers which can operate at two speeds have been announced by the Office Products Division of IBM United Kingdom.

IBM 6640 Dual Speed Document Printer, an addition to IBM's Office System 6-range, offers print speeds of up to 184 characters per second (burst rate) and 92 characters per second (burst rate). The new second (burst) rate has up to seven resident electronic type fonts compared with the five available on the current document printer.

The dual speed 6640 enables users to increase processing capability by up to 45 per cent, depending upon how the job is set up, the type style used and the number of characters per page. It is primarily for use in situations in which high volume printing of large numbers of quality copies are required.

Ink jet printing technology used on both models of the 6640 creates images from tiny ink droplets directed electrostatically at a sheet of paper. Pitch, type styles, tabs, margins and spacing of the triple pitch machines are controlled electronically. Justified and unjustified text and different type styles may be mixed, all within the same document.

Current models of the 6640 can be field-upgraded to dual speed printers. First customer shipments of the new printers are scheduled for the first quarter of 1980.

IBM United Kingdom, P.O. Box 41, North Harbour (Basing House) Portsmouth PO6 3AU.

Has wider applications

NEW VERSIONS of the Philips PV 8850 compact vacuum optical emission spectrometer offer an extended range of excitation possibilities, including inductively coupled plasma (ICP) and glow discharge.

Simultaneous measurement of up to 40 elements is possible and a variety of layouts to meet differing application needs is possible.

It may be delivered with a single excitation source, as a dedicated system for routine process or quality control testing. But for more varied programmes, more than one source unit can be fitted — while a

specially developed system of plug-in interchangeable excitation stands allow rapid change between different types of analysis.

Because special laser and precision gauge alignment techniques are used in its production there is complete instrumental reproducibility. Thus the excitation stands can be supplied pre-aligned, and can be exchanged in less than one minute, without any adjustment.

Philips Gloeilampenfabrieken, TO III-2, Eindhoven, The Netherlands.

Warns of dangerous winds

AUDIBLE AND visual alarms can be initiated in locations such as tower cranes sites, and open motorways when the wind reaches a dangerous level by making use of a unit offered by W. Monro Crane Road, Bounds Green, London N11 2LY (01-365 4422).

Known as the IA-613, the instrument uses a three-cup anemometer which generates an ac signal which is sampled and integrated every five seconds by the control box. The sampling frequency is designed to elimi-

nate false alarms that might occur due to momentary gusts.

If the average wind speed exceeds the pre-set level, relays are energised and can be arranged to operate alarm devices or shut plant down.

Accuracy of measurement is to one mph in the range 15 to 40 mph, dropping to 2 mph from 40 up to 100 mph. A digital display shows either miles or kilometres per hour, to order.

QUALITY CONTROL

Getting the right balance

IRD Mechanalysis (UK) has speeded up the performance of its balancing units to such a degree that, regardless of rotor complexity, they will solve two-plane balancing problems less than a second after data is entered.

The processor, which can be used with IRD or other balancing machines, eliminates operator errors. Data familiar to the industry such as rotor dimensions and configurations can be "touched in" in any sequence and answers are displayed on digital read-outs.

The read-outs show corrections in ounces, grams or static couple as well as vibration displacement in mils or microns. In addition, the 280 retains the unbalanced read-out information in memory, allowing the operator to select a different type of correction or plane of correction without having to respin the rotor.

The unit makes obsolete such things as calibration runs or trial weights, resolving multiple corrections automatically into one weight and displaying complete system check which

pinpoints errors and therefore reduces downtime.

IRD Mechanalysis (UK), Bumpers Lane, Sealand Industrial Estate, Chester CH1 4LT, Chester (0244) 374914.

PROCESSING

Chillers can save water

SPEEDY BUT controlled cooling of many industrial processes in the chemical, food and plastics industries, is offered by air-cooled chillers in the Minac range made by Cole Equipment, 7 Airfield Way, Christchurch, Dorset (0202 486711).

Injection moulding of plastics is suggested as one example where, by shortening the cooling cycle, the chillers are said to improve productivity and also reduce the reject rates.

Since they use recirculating cooling water, adds the maker, the chillers also contribute to water conservation.

Having only a pair of push buttons, a key-operated master switch and an emergency stop button, the unit will automatically deal with the start, run and emergency modes of operation, with special routines for hot starting and some other functions. A very fast over-speed cut-out is incorporated.

In remotely controlled gas turbine equipment, control signals can be sent over a two wire system and no critical adjustments (mechanical or electrical) are required. For power generation of pumping applications in industry, automatic frequency control, automatic pump priming and flow control can be incorporated and it is also possible to select one Temac control as the master in a multiple system.

In fire-fighting, oil-rig, military and disaster situations the control allows electrical power generating gas turbines to be helicopter-dropped and used quickly by inexperienced personnel.

More from the company at Unit 1, Dodnor Industrial Estate Newport, Isle of Wight (0933 524335).

CONSTRUCTION & MAINTENANCE

Reducing the cost of going up

THE AMERICANS have already shown a multi-million pound turnover from the aerial work platform business—now this is confidently forecast in the UK as a boom industry of the '80s.

So says Paul Adorian, managing director of EPL (International) (Manor Way, Boreham Wood, Herts, 01-953 0171) whose big brother banker is John Laing.

Purely entrepreneurial, EPL is a marketing and sales orientated company, which has no intention of manufacturing machinery but has captured the talents of Armfield Engineering, known for its water turbines and water control equipment.

Armfield switched horses just over two years ago and, with its range of work platforms, aims to guarantee the duo organisation's claim of offering the widest range of aerial access machines under one banner in the world today.

Traditional concept of the telescopic boom used on a fire engine or by local authority street lamp maintenance gang is superseded by the day to day application of this equipment in the scaffolding industry, for access to high buildings for maintenance and construction, and by its implementation, reduction of congestion on the ground, or hiatus to traffic flow in built-up areas.

All-British is the hallmark of the range, with safety as an inherent feature, plus promises of substantial economic savings in its application.

Range is called Alpha with working heights from 28 feet on a lightweight model, reaching to a heavy duty platform reaching 60 feet. Versions will be produced with a telescoping upper boom and, in addition to these truck mounted machines, there will also be trailer mounted platforms.

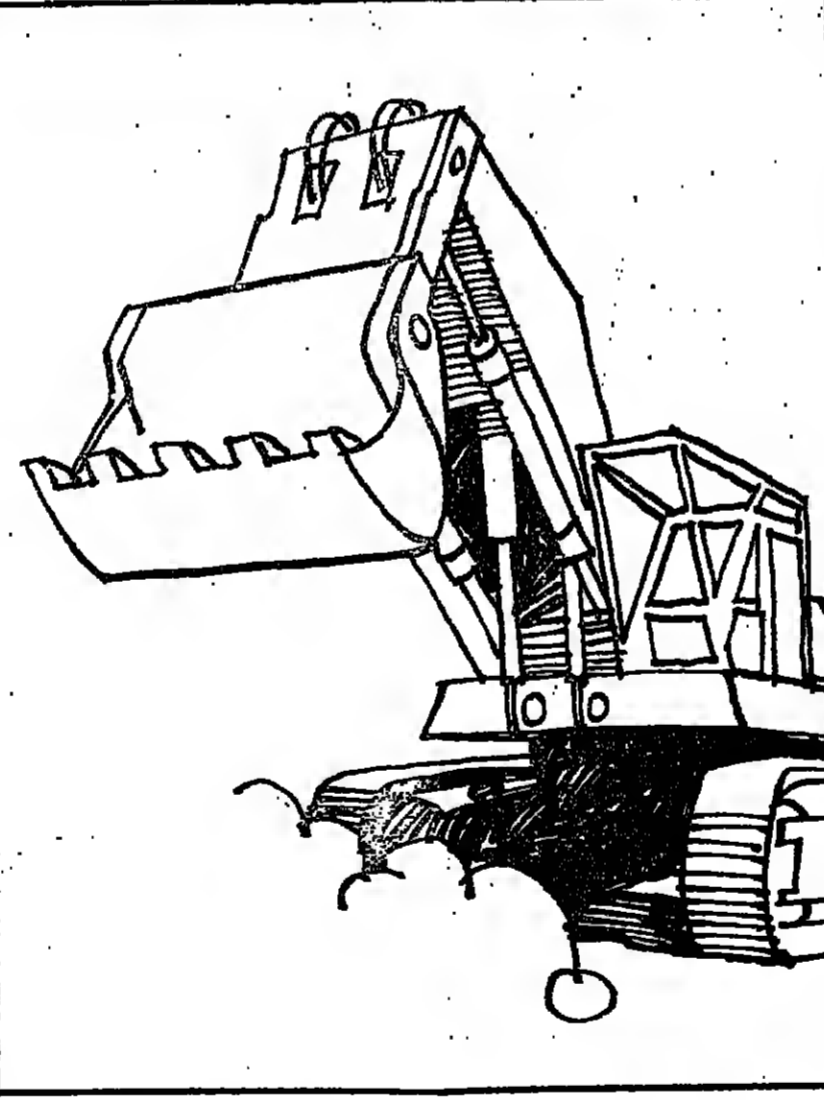
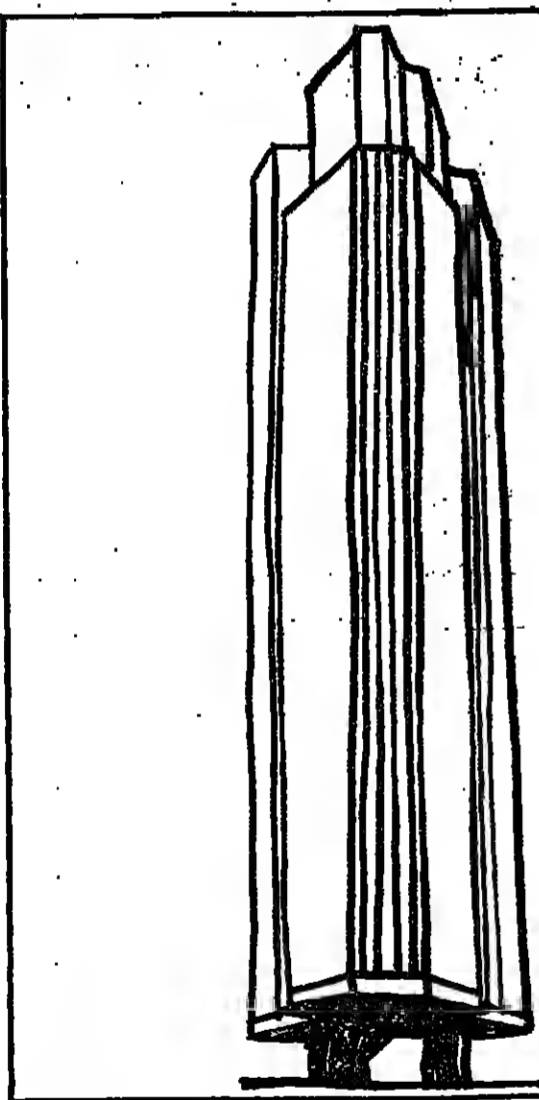
At the same time, EPL stable continues to offer its demountable work platform with vertically telescoping lower booms, the Condor self-propelled and truck mounted boom platforms and the Smith Mite-E-Lift scissor platforms.

New work-horses have been kept under wraps at the Boreham Wood factory so that their final field tests were carried out by members of the Press and would-be users this week in the hallowed territory of the Rugby Football Union's ground at Twickenham.

Height and space were the essentials for the demonstration of American import, Moonshot, from Galavor Corporation of California with a reach of 150 feet (and first class aerial view of the Twickenham stand's roof) is unchallenged as the highest aerial work platform in the world.

DEBORAH PICKERING

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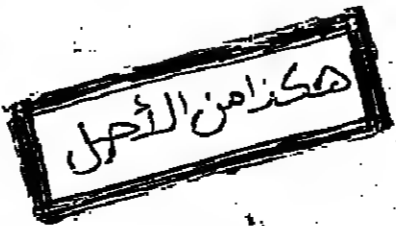
The prestige Nat West building in the City of London depends on BTR structural gaskets to ensure flexible strength throughout its 52 storeys. And in Germany, BTR hydraulic circuitry channels the power to move tons of rock and clay.

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SEEKS U.S.\$3.35 MILLION ADVANCE PAYMENT BANK GUARANTEE LETTER FOR A CONSTRUCTION PROJECT IN LIBYA.

Tax Havens and their Uses (1979)

EU Special Report No. 61. As tax steadily eats their way into corporate profits and disposable personal incomes, tax havens offer an opportunity of avoiding some of all of the burden.

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APPOINTMENTS

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JOBS COLUMN, APPOINTMENTS

Start on the right lines—Company brokers

BY MICHAEL DIXON

WHAT would you think is definitely not necessary as a qualification for the managing-directorship of Hong Kong's Mass Transit Railway, whose first stretch of line will start operating in October?

Previous experience of running transport services such as railways, that's what. Why has not been disclosed to me. But since the MTR has to be a rare exception in running at a profit, the reason may be that the Hong Kong Government, which owns the enterprise, shares my suspicion that working in railway organisations has an undesirable effect on the human psychology.

The effect is to destroy any sense of what might be a worthwhile, and so potentially profitable, service to offer the customers to return for their money. And the last time I was confronted by this peculiar psychosis was a few weeks ago on London's King's Cross station.

There was no questioning the commercial efficiency with which the ticket clerk exchanged my travel warrant for a first-class return to Leeds, priced at £33.50. Thereafter, however, the service declined. Somehow someone had carelessly provided the Advanced Passenger Train with only two first-class carriages for what seemed to be at least two and a half carriages' worth of

people with the appropriate tickets.

Now, I would not be so unreasonable as to expect another carriage to be fetched just to provide me with a bit more room in which to do the preparatory work for my visit to Leeds University. But if I had to travel second-class, I didn't see why my employer should pay the considerable first-class premium on the fare. I put the point in a friendly way to the guard of the train. He said that he could do nothing for me but, if I could not find anyone else on the station who could help, then I should go straight back to him. The usefulness of this assurance was at best metaphysical, of course. But I am sure that the statement was well meant.

The same was not true of the condescensions of the clerk at the information desk, to whom I next politely put my point of principle.

He ruled that what British Rail had sold me for the £33.50 was not a seat on a train, but only a ticket. There was no appeal from this ruling, he added. If I were so impatient as to try to complain to anyone else, I would simply be referred back to him.

It seems, therefore, that BR's concept of a due service to its paying customers is the guarantee merely that railway staff will refrain from actively

preventing them from finding their way by train, if they can, to the place named on their ticket.

True, this is a principle which can work commercially in certain circumstances, some of them legal. For example, my sons used to apply it years ago by selling me, in return for extra pocket money, the guarantee that they would not make spectacular trouble for the baby-sitter.

Whether Sir Peter Parker has the same view of the service which he heads and is expensively trying to market, I do not know. But if his view differs, then the first person he needs to argue with is the omnipotent official at King's Cross (I would gladly go along and introduce them to one another).

Pending such a clarification, however, the principle behind the British Rail service must surely be assumed to be as I have described it. And it is not the sort of automatic loss-ensuring attitude that the Mass Transit Railway could afford to have lurking in its new managing director, who will take over from Dr. Tony Ridley as the line enters service, partly ahead of schedule.

Responsible to executive chairman Norman Thompson—a chartered accountant to whom the MTR's finance director is also immediately responsible—the newcomer will head about

1,800 employees of different nationalities either running the service or constructing extensions due to start operating within the next couple of years. There is some possibility that the service will eventually be integrated with Hong Kong's surface tramways.

In immediate support will be directors for operations and for engineering, the personnel chief, and an adviser for light rail transit.

The prime need is successful discharge of responsibility for profits as a general manager in a big, capital-intensive service-industry concern. Experience of negotiating at a high level should include dealing with financial institutions. Candidates who have been managers of operations employing people of mixed nationalities would have an advantage. And managerial work in business which is physically extending as well as being a going concern would no doubt be helpful, too. The age indicator is 40-50.

Provided that applicants have fluent English and are culturally transferable to the conspicuously free-market hustle of Hong Kong, it matters little where they come from.

Salary, in UK terms, will be around £30,000. The maximum tax rate is subject to some contention: one school of thought puts it at 15 per cent; I have been assured that the rate

usually works out at 16.5 per cent. But it is scarcely onerous either way. Benefits include accommodation allowance, car and driver, help with children's education costs, and so on.

Telephoned inquiries to Michael Egan of P.A. Personnel Services, on 01-235 0660. Written applications outlining relevant attributes to him at Hyde Park House, 60a, Knightsbridge, London, SW1X 7LE; telex 27874.

Chesham pair

FINDING the right seller on behalf of people who want to buy a business is relatively straightforward, since the would-be buyers usually know broadly what they want. But finding the right buyer for someone who wants to sell a business is a searching and sensitive task. Or so I am told by John Harrison, a director of the business Chesham Amalgamations and Investments, which is seeking two additions to its team of a dozen go-betweens.

One will be concerned with the Birmingham area, and the other will extend Chesham's coverage of London and the Home Counties.

"This work is not just a matter of financial skill," said Mr. Harrison, after pointing out that only one of the present team is a trained accountant. "Obviously

we want basic balance-sheet awareness, but we can train people to read accounts with the necessary depth.

"Probably the best background is in selling commercial services of the kind that are bought by main-board directors in a good many companies. We want staff who are demonstrably capable of working on their own, and whose personality expresses trustworthiness, because this is a very confidential business.

"The main skill, when it comes to the selling of a company, is to be able to put oneself in the place of a potential buyer and make an appreciation of the character of the business and its managers. You might say that you need to understand, not just accounts, but also accountants."

A preferred age range of 30-40 was quoted by John Harrison. But although he said that earnings, including a bonus on results, could be expected to exceed £12,000, he did not specify how much would be salary. Accordingly, the Jobs Column will estimate the salary element at £10,000 or thereabouts. Perks for negotiation.

Applicants should telephone persuasively to Philip Lovegrove, the managing director of Chesham Amalgamations and Investments, on 01-235 4551. Written applications in the same vein can be sent to him at 36, Chesham Place, London, SW1X 3EE; telex 917229.

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The Financial Director has responsibility for the complete finance and administrative function, and will be expected to make a direct contribution to the general management and profitable development of the company.

Probably aged 35-40, candidates should be qualified accountants with a proven record of successful financial management within a multi-national company. They must adhere to the concept of strong control and reporting disciplines and demonstrate the ability to succeed in a demanding marketing-orientated environment.

For further information, candidates should submit a curriculum vitae, or write requesting a personal history form to Nigel V. Smith, A.C.A. or Kevin Byrne, B.A. quoting reference number 2529.

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Candidates for this appointment, probably aged 30-40, should hold a position of comparable stature within industry. They must be professionally qualified and adhere to the concept of strong control and reporting procedures, and demonstrate the commitment and communicative skills necessary to succeed in a competitive corporate environment.

For further information concerning this appointment, write to Nigel V. Smith, A.C.A. or Peter Dawson, submitting a C.V., or requesting a personal history form, quoting reference 2491.

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Reporting to the Financial Services Manager, the successful candidate will assume responsibility for budgets, cash flow and other forecasts, review of monthly performance, and financial evaluations of new projects using D.C.F. techniques.

Candidates should be qualified accountants, A.C.A./A.C.M.A., aged 27-35, and preferably with commercial experience, who have the ability to operate independently and communicate effectively with all levels of a multi-disciplined management.

For further information and a personal history form, contact Robin Taylor, B.A., C.A. quoting reference 2533

Commercial/Industrial Division
Douglas Lombias Associates Ltd.
Accountancy & Management Recruitment Consultants,
410, Strand, London WC2R 0NS. Tel: 01-836 9501
121, St. Vincent Street, Glasgow G2 5HW. Tel: 041-226 3101
3, Coates Place, Edinburgh EH3 7AA. Tel: 031-225 7744



FINANCIAL CONTROLLER

East Midlands C. £10,000 + car

Our client is a highly profitable subsidiary of a major U.K. group operating in the leisure industry. The company is a market leader in its field of operations and is expanding rapidly by acquisitions nation-wide.

Reporting to the Financial Director, the successful candidate will be responsible for the total finance function and, in addition, will be expected to make a significant contribution to the general management of the company.

Candidates should be Chartered Accountants, probably aged 28-35, with the requisite blend of technical experience and management ability that will enable them to meet the demands of a company in a high growth period.

For more detailed information and an application form, contact Robin F. Taylor, B.A., C.A. or Nigel V. Smith, A.C.A., quoting reference 2532.

Commercial/Industrial Division
Douglas Lombias Associates Ltd.
Accountancy & Management Recruitment Consultants,
410, Strand, London WC2R 0NS. Tel: 01-836 9501
121, St. Vincent Street, Glasgow G2 5HW. Tel: 041-226 3101
3, Coates Place, Edinburgh EH3 7AA. Tel: 031-225 7744



UNIVERSITY of the WEST INDIES TRINIDAD

Applications are invited for a temporary two-year appointment as LECTURER / ASSISTANT LECTURER in MARKETING AND BEHAVIOURAL SCIENCES, Department of Management Studies. Salary scales 1977/78 (under review) Temporary Lecturer TTS 19,071-28,798 pa. Assistant Lecturer TTS 15,486-18,974 pa (£1 sterling) TTS 5,181. Family allowances: FSSU: unattached accommodation if available at 10% or lump-sum of 12%; or housing allowance at 20% of pensionable salary; study and travel grant.

Qualified applicants (two copies) with curriculum vitae and naming three referees to be sent direct to the Secretary, UWI, St. Augustine, Trinidad as soon as possible.

Applicants resident in the UK should also send one copy to Inter University Council, 50, 51 Tottenham Court Road, London, W1P 0DT.

Further details may be obtained from either address.

Commercial Lawyer

Abu Dhabi to £15,000 tax free

An experienced Commercial Lawyer is required by a small locally owned practice in Abu Dhabi town. He will be responsible for obtaining business from the international company sector and handling their agreements, contracts, claims and so on.

Although knowledge of local law is not essential, applicants should have spent some years in the international business market. Single or married status is offered to candidates aged 35-51, plus a tax-free salary of between £13-15,000 and the usual expatriate benefits.

Write or telephone for an application form quoting ref. E855 to Chris Jamieson, Lansdowne Recruitment Ltd., Design House, The Mall, London W5 5LS. Tel: 01-573 6863/7540/9822.



مكاتبنا في أبوظبي

Group Accounting

London SW1 c.£8,500

The Chief Accountant of a publicly quoted property investment company seeks a young recently qualified accountant.

Ideally you will have a knowledge of consolidations and a desire to work closely with a well qualified but small head office team. You will control a department of five and be responsible for the preparation of budgets, improvement of systems and varied one-off exercises that arise from time to time.

This is an excellent opportunity to combine a good technical background with line management experience within an efficient and successful company.

Contact David K. L. To, BSc FCA on 01-405 3499 quoting reference DT1343/JMLF.

Lloyd Management

Recruitment Consultants
125 High Holborn London WC1V 6QA 01-405 3499

U.K. CONTROLLER

£10,000 + CAR

Our client, a major international component manufacturer, has its Head Office and manufacturing base in an attractive area of South Wales, with a number of operations throughout the UK and Europe. This American-owned company has established a leading reputation within both the Automotive and Industrial Component markets.

Due to planned business expansion, there is a need for a Controller to assume the responsibilities for the UK activities.

Suitable applicants for this interesting and challenging position should be aged between 27 and 35 years and should have the following:

- a recognised accountancy qualification;
- industrial post-qualification experience at Controller level;
- drive and ambition to contribute to the profitable growth of the company.

The basic salary is negotiable from £10,000 depending upon qualifications and experience and there is an attractive profit-related bonus scheme, together with the provision of a company car and other standard benefits. In order to obtain an application form for the above position, please write enclosing brief career details, quoting reference F50/78, to:

PROFIT LIMITED
27 MARYLEBONE ROAD
LONDON NW1 5JS
TELEPHONE 01-486 5275



INTERNATIONAL AUDIT

Age 23-27

£ negotiable

A major North American Bank is in the process of expanding significantly its International Audit Division. This will necessitate the appointment of two ambitious young Bankers who seek a long-term but progressive career in one of the world's leading Banks. A substantial amount of world-wide travel will be an integral part of the job and preference will be given to Candidates retaining single status. Applicants will have a minimum of three years' general banking experience, and have attained or made considerable progress towards the Banking Diploma.

These positions would be particularly attractive to graduate/management trainees from within one of the Clearing Banks.

Salaries are fully negotiable, and fringe benefits include mortgage facility, profit sharing, BUPA, n/c pension scheme, and expenses while abroad.

Please telephone, in confidence, Mark Stevens

BANKING PERSONNEL

41/42, London Wall, London EC2. Telephone: 01-588 0781

(RECRUITMENT CONSULTANTS)



Orion Bank Five figure salary

International Investment Management

Owing to the expansion of our discretionary management services we are looking for an investment manager in his/her late twenties/early thirties with previous experience to join a team of international investment bankers and to be responsible to an Investment Committee, who are members of the Board, for:-

Management of fixed and floating rate investments, denominated in freely convertible currencies.

He/she will help to formulate and subsequently implement investment strategy for international clients, market investment proposals, administer and monitor portfolios and supervise, train and develop administrative/accounting assistants.

Applicants should have proven experience in the U.K. or the Continent with a financial institution that specializes in investment management in the fixed interest international markets. Given the personality and technical skills, a unique opportunity for rapid advancement exists. The package includes house loan at preferential interest rate, medical and accident insurance, non-contributory pension and luncheon vouchers.

Applications, which will be treated in strict confidence, should be accompanied by a curriculum vitae, and addressed to:

The Personnel Director,
Orion Bank Limited, 1 London Wall,
London EC2Y 5JX
Tel: 01-600 6222

ORION

International Managing Director Hotels

Controlled by British interests, the group is based in Spain and has been noted for the excellence of its services for some years.

A successful, multi-national management team exists and will respond to a strong leader. Profitable growth and the devising, implementing and co-ordinating of sound international policies comprise the role. Negotiations at Government level must be expected.

Extensive, high-level experience of international hotel management in many centred situations is essential; plus a total command of English. Contacts with major airlines or travel companies would be of interest. Preferred age 40/45 years.

It is unlikely that any executive currently earning less than £20,000 p.a. will possess the appropriate experience for this appointment. A total remuneration package will be designed to meet the personal situation and, naturally, relocation expenses to Spain are available.

In strictest confidence, please write to the company's special adviser, PJG Rolandi, Chairman, (Ref: 969B)



Alliance Management Consultants Ltd.
84-86 Baker Street, London W1M1DL
Tel: 01-487 5761 (24 hours)

Alliance

MANAGING DIRECTOR

A significant Brewer, subsidiary of a large and successful British Group, wishes to appoint a Managing Director to take charge of one of its operating companies in the North of England.

The Managing Director would be profit responsible for a fully integrated business unit including Production, Marketing and Distribution. Sales are made through a large number of owned public houses, to Free Trade customers, and to other Group companies.

Competition is severe and essential facets of the role are to ensure the reputation of the beer, to optimise the utilisation of production capacity, to increase sales through a high quality sales force and good tenants, to improve the industrial relations environment, and cost control.

Broad general management experience and a high level of professionalism gained in well managed companies would be prerequisites for the performance of the role. The successful candidate need not necessarily have a brewing industry background although clearly this would be advantageous. Applicants should ideally be between 35 and 45. Remuneration will be commensurate with the seniority and considerable importance the company attaches to this appointment.

All replies will be treated in the strictest confidence, and should be addressed to The Corporate Consulting Group, 24 Buckingham Gate, London SW1.

CCG

Corporate Consulting Group

COMPANY SECRETARY

Part of a major international group, our client is one of the U.K.'s leading food groups, with a turnover around £130 million.

They now seek a Company Secretary who will be responsible for all legal, statutory and property work within the group as a whole, including that of subsidiary and associate companies.

The position is based at group headquarters in Central London, but periodic travel to the Company's many locations throughout the U.K. will be required. Candidates, male or female, should be Chartered Secretaries with several years' experience with a major company, ideally in packaged consumer goods. A sound knowledge of all aspects of company law and previous experience in property administration are both essential. Equally important is the creative and commercial ability to contribute to the future development of the group, as the Company is poised for further significant growth and expansion. Probable age range is 32-45.

Basic salary is negotiable around £8,500, but total remuneration is likely to be in the five figure bracket. Naturally, a car and the usual fringe benefits associated with a major progressive company are also included.

Please telephone for an application form or write in confidence to:

VINCENT LYDDIETH
PERSONNEL SELECTION

Personnel Selection Limited, 46 Drury Lane, Soho, West Midlands, B91 3B1
Telephone: 021-705 7399 or 021-704 2851

GRACE

W. R. Grace is a major U.S. international group. The European headquarters company for its Technical Products Group need a high-calibre

FINANCIAL ANALYST

to join a small headquarters financial team. The main emphasis of the job will be on the analysis of investment projects and acquisitions, plus special studies across a wide range of business problems.

The analyst will also participate in the preparation of the budget and long-range plan. The job offers a challenging opportunity to work in a successful major multinational.

We seek a 24-30-year-old MBA, with a flair for analytical work and a firm grasp of accounting principles. We prefer someone with one to three years' experience in the manufacturing industry but would also be interested to hear from exceptional MBA candidates graduating from business school this year.

Please send your application with a curriculum vitae and salary requirements to or call for further information:

GRACE INDUSTRIAL CHEMICALS, INC.
Personnel Manager
P.O. Box 2872, CH - 1002 Lausanne
Tel. (021) 20 44 71

Managing Director-Commodity Trading

Five figure earnings

A long-established commodity trading company with particular involvement in the cocoa and coffee terminal markets is planning further expansion. A Managing Director is therefore required who will be responsible to the Board for developing current business, which is largely with overseas clients, and for expanding into new areas of activity. Candidates, probably in the age range 35-40,

should have a sound record in commodity trading — not necessarily related to cocoa or coffee — and need to be accustomed to market operations. Salary is widely negotiable in excess of £15,000 plus a performance-related bonus plus car and pension scheme. Location: City of London.

PA Personnel Services Ref: GM34/6974/FT.

Director-General International Mohair Association

This is the first appointment of a permanent full-time official for the IMA. Founded some six years ago, the Association represents a world-wide membership covering the whole spectrum of interests including growers, combers, spinners, manufacturers, dyers and finishers of mohair and allied products. The Director will be expected to influence, implement and promote the policies of the Council both internally, within the product sector groupings, and externally, to governments, associated textile trade associations, the media and the customers.

The post demands either industrial or trade association experience covering commercial and legal matters on an international scale, together with administrative and communicative ability of the highest order. Candidates should ideally have a textile background, be able to converse in at least one European language other than English and be prepared for frequent overseas travel. Salary is negotiable above £12,000 plus car, usual fringe benefits and relocation assistance.

PA Personnel Services Ref: GM34/6967/FT.

Initial interviews are conducted by PA Consultants. No details are divulged to clients without prior permission. Please send brief career details or write for an application form, quoting the reference number on both your letter and envelope, and advise us if you have recently made any other applications to PA Personnel Services.

PA Personnel Services

Head Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-233 6160 Telex: 2787-4



A member of PA International

Financial Controller

Middlesex c.£24,000 plus car

A successful private company, with diverse interests in the food service industry, has entered a period of rapid, but controlled expansion, aimed at a growth rate of 25% on present turnover of £10 million. They now seek a Financial Controller, who will report directly to the Managing Director for the total accounting function, with a particular emphasis on effective cost control and analysis systems.

The right person will be able, as a member of the Board of Management, to make a direct and dynamic contribution towards the achievement of the company's ambitious plans with prospects of directorship in the medium-term.

This represents a rare opportunity for a qualified and seasoned professional, probably in his or her mid-30's, who has a first rate track record and the ability to motivate a team of some 30 staff. Our client is determined to attract an outstanding person, and hence salary will be no limitation. Other benefits include a company car and generous assistance with relocation costs.

Please send full personal and career details in confidence to Mr. W. J. Stanton, Director, Austin Knight Limited, London W1A 1DS.

Applications are forwarded direct to the client concerned, therefore companies in which you are not interested should be listed in a covering letter.

AK ADVERTISING

Accounting Manager

Middlesex c.£9,500+car

A major subsidiary of one of Britain's largest groups, with an enviable record of expansion, has created an opportunity for a positive, self-assertive and forward looking Chartered Accountant.

As Accounting Manager, you will control the financial and sales accounting, its direction and further development. Supported by a large staff you will be responsible for timely and accurate reporting and establishing operational priorities.

Aged 30/35, you will have trained with a large firm, have several years commercial experience and the capacity for future promotion in a financial or general management sphere. Relocation assistance will be given if necessary.

Contact: David G. Nevin on 01-405 3499 quoting reference DN157/EDF

Lloyd Management

Recruitment Consultants
170 High Holborn, London WC1V 6DU Tel: 01-233 4399

Jonathan Wren Banking Appointments

TRAINEE CREDIT OFFICER PARIS

Our client, a well-established international bank, offers an interesting career opening to a graduate banker aged 22-26 years.

The successful candidate will be appointed for a two-year period to the bank's Head Office in Paris, engaged in bank relations activity, and on return will join the Corporate Lending Team based in London.

Candidates — native English speakers with a knowledge of French — should have a minimum of two years' banking experience including some knowledge of Credit analysis.

Please contact: BRIAN GOOCH

FOREIGN EXCHANGE BIRMINGHAM

At the Birmingham branch of a major international bank there is a challenging opportunity for a young A.I.B. interested in developing his or her career in Foreign Exchange.

Applicants aged in their twenties, should have experience in credit analysis and, if possible, charged securities. Equally important is a good understanding of Foreign Exchange procedures and a particular interest in that field. A Grada IV clearing banker could well be suitable.

The successful candidate will be trained to take eventual responsibility for the branch's Sterling and Foreign Exchange funding operations. In the early stages there will also be involvement in the branch Securities and Credit areas. The salary/benefits package will attract an ambitious banker and the prospects for career development are most attractive.

Please contact: KEN ANDERSON

First Floor Entrance, New Street
170 Bishopsgate, London EC2M 4EX Tel: 01-623 1266

RECENTLY QUALIFIED ACA MERCHANT BANK

City **£8,000 + mortgage**

One of the finest banking institutions is seeking a young accountant of high calibre to join its central Financial Control Department.

The successful candidate will undertake a varied and interesting role. Apart from involvement in most aspects of financial accounting, there will be regular ad hoc exercises including liaison with operating divisions over budgetary matters and the control of fixed assets expenditure.

The salary package should prove very attractive to candidates in their mid-20s. There will be ample opportunities to progress in this or other areas of the bank, and a move away from accounting is a genuine medium-term possibility.

Career plan

PERSONNEL CONSULTANTS

Please apply: Nigel Halsey
Career Plan
Chichester House
Chichester Rents
London WC2
Telephone 01-242 5775

MERCHANT BANKING

£7,000 - £10,000

A number of our clients, leading Merchant banks and members of the Accepting Houses Committee, are seeking recently-qualified Graduate Chartered Accountants or Commercial Lawyers for their Corporate Finance Departments. Only candidates of high calibre with a good academic record will be considered.

Please write or telephone:

T. C. H. Macafee,
Beresford Associates
Limited,
Cross Keys House,
56 Moorgate,
London EC2R 6EL.
Tel: 01-628 7546/7

Export Finance Manager

London Based.

£ Five Figures + Major Benefits

A British clearing bank seeks an outstandingly competent and personable Manager to assist with the expansion of its Export Finance services to British exporters and overseas buyers. He or she must have extensive experience of the negotiations of Buyer Credits, and sound knowledge of the whole range of E.C.G.D. facilities, and the ability and will to identify, negotiate and obtain new business. Good contacts with U.K. exporters of Capital Goods and an understanding of their contractual obligations and related financial requirements would be particularly helpful. The attractive compensation package includes a five figure salary, low interest mortgage, car purchase scheme, non-contributory pension and assistance with relocation if required.

(PA Personnel Services Ref: AA50/8973/FT)

Initial interviews are conducted by PA Consultants. No details are divulged to clients without prior permission. Please send brief career details or write for an application form, quoting the reference number on both your letter and envelope, and advise us if you have recently made any other applications to PA Personnel Services.

PA Personnel Services

Hyde Park House, Knightsbridge, London SW1X 7LE. Telephone: 01-235 6060. Telex: 27874.



A member of PA International

Accountants

If you believe that Government accounting must be all high-flown policy and no practical commercial involvement, the role of an accountant with the Ministry of Defence buying operation — the Procurement Executive — could soon change your view.

It's high-level work, certainly: you'll have a portfolio of perhaps 15 or 20 different contractors, some of them major shipping, aerospace or electronics manufacturers, and you'll consult at Board level with most of them. It's also a genuinely influential role. Your function is to assess contractors' financial status and their accounting procedures, and to assist in establishing contract prices which often run into millions.

This is where the down-to-earth commercial aspect comes into play: you're there to see a fair deal done all round, and success will depend as much on your ability to build and maintain good business relationships as on your accounting acumen.

Vacancies are in London, Birmingham, Bristol, Manchester and Newcastle.

There are also posts in the Directorate — General of Internal Audit. Keeping Britain effectively armed involves continuous spending on the research, development and manufacturing resources of the Ministry of Defence as well as on pay, equipment and stores. Only the most modern auditing techniques are equal to the task of independently reviewing the systems which

control and monitor this expenditure. In this area you will find your expertise and ingenuity fully stretched particularly in the search for improved methods. Extensive use is already made of computers, including real-time systems. Another function is commercial systems appraisal in the Royal Ordnance Factories.

Vacancies are in Central London, Basingstoke, Cardiff and Chatham.

You must be a Chartered, Certified, Cost and Management, or Public Finance Accountant (or be eligible for admission) preferably with professional office or appropriate industrial or commercial experience.

Starting salary (according to location, age and experience) within the range £5,520 - £8,540 from 1.8.79; to become £5,950 - £9,420 from 1.1.80. Promotion prospects to £11,750 and above.

Appointments are pensionable and can be permanent, for a fixed period, or (in appropriate cases) on secondment terms.

These posts have been exempted from the Government's ban on recruitment.

For full details and an application form (to be returned by 10th August 1979) write to Civil Service Commission, Alencoc Link, Basingstoke, Hants RG21 1JB, or telephone 6 Basingstoke (0256) 68551 (answering service operates outside office hours). Please quote GI/2590.3.

High Finance can be down to earth.

Ministry of Defence



Managing Director

Nigeria

This challenging appointment is with a renowned manufacturer and distributor of mobile handling equipment. The appointment of a new Managing Director for the associate Company in Nigeria is part of an overall drive to achieve an ambitious international sales expansion. The ideal candidate will have worked, or be working now, in Nigeria or another developing country, either as Managing Director or as director in charge of sales and service, most probably in the capital plant field. Alternatively, applicants will have extensive experience of organising distributors or agents in such territories. An excellent record of achievement is

looked for, with the ability to manage people at far distant locations, and to deal effectively with major customers and Government bodies.

Salary equivalent to £30,000 per annum UK-based contract. Benefits include free housing and transport, school fees, etc. Excellent career development prospects within the Company and its parent Group.

Please reply, in strict confidence, to Peter Bingham & Partners, Personnel Consultants, 9 Curzon Street, London W1Y 2FL, giving full personal and career details.

Peter Bingham & Partners

A vacancy occurs in the Reversions Department of

H. E. FOSTER & GRANFIELD

The applicant should preferably be aged 25-35 and should have an aptitude for figures. Some experience of reversions or life assurance would be helpful but is not essential.

Please reply to

Mr. Enriquez,
6 Poultry,
London EC2R 8ET.
01-248 1451

Consultant Accountants

circa £10,000

Price Waterhouse Associates require accountants to join the expanding United Kingdom division of their international management consultancy practice. Vacancies exist for appointments based in London, Birmingham, Bristol, Glasgow, Leeds, Leicester, Liverpool, Manchester, Newcastle upon Tyne, Nottingham and Southampton.

You would be required to undertake a wide range of assignments both in the United Kingdom and overseas. Much of the overseas work is presently being conducted in developing countries and in this connection substantial overseas allowances are paid.

Consultants work closely with colleagues of other disciplines in developing and implementing solutions to business problems with particular reference to company organisation, corporate planning, profit improvement schemes and the design and installation of management information systems.

We are looking for qualified accountants who are resourceful and practical, have the flair and personality to deal with clients at board level and who would enjoy the creative challenge of problem solving in a wide variety of situations. The preferred age range is 25-32 and candidates should offer a minimum of 3 years post qualification experience in industry or commerce.

Starting salaries will be negotiated up to circa £10,000 pa according to experience and ability. Training is provided in the techniques of management consultancy and the company's policy is to develop its own supervising consultants and managers. Career prospects are excellent and can lead to salaries in excess of £13,000 pa.

Candidates, male or female, should write for a personal history form, quoting reference M/CS/2066 to Ashley S. Phoenix, Executive Selection Division, Southbank Towers, 32 London Bridge Street, London SE1 9SY.

Price Waterhouse Associates

Accountant

(Male or Female)

BANK OF ENGLAND PRINTING WORKS

The Bank of England are seeking to recruit a qualified accountant for their Printing Works at Loughton in Essex. The Works is responsible for the production of all Bank of England notes and currently employs approximately 2,000 staff.

The successful applicant, who will probably be aged 35/40 years, will be capable of assuming responsibility for the financial and management accounting function at the Printing Works. He will have appropriate experience of operating a standard costing and budgetary control system within an industrial environment — not necessarily within the printing industry.

He will be expected to keep an up-to-date knowledge of accounting practice and legislation and should be capable of identifying the need for introducing new systems. He should also be able to play a full part within the management team, initially in support of the present Accountant.

The appointment would initially be on a three-year contract, with the subsequent possibility of a more permanent appointment.

Salary will be subject to negotiation but would not be less than £15,000. Benefits will include a non-contributory pension scheme (or contributions to a recognised external pension scheme), subsidised lunches and generous leave entitlement.

Application forms (together with a full job description) may be obtained from —

The Principal (Recruiting), Staff Division,
BANK OF ENGLAND,
Threadneedle Street, London EC2R 8AH.

General Manager Retail Food Trade

West Midlands
c. £18,000 + car

This appointment with a long established major high street trading organization is aimed at taking the food trades division into the forefront of competition and will provide interesting challenges and rewards for a person of imagination and innovative nature.

Trading is effected through over 200 units including specialist food shops and supermarkets with developments into superstores. Turnover is currently about £50 million per annum and accounts for approximately half of the total business.

Candidates, ideally aged 35/45, must have a first class record involving all aspects of retail food trading and to be able to demonstrate a natural talent for developing and leading a highly experienced managerial team.

For an application form, write in confidence showing how you meet the specification and quoting reference 3379/L, to E. W. Cornford, Peat, Marwick, Mitchell & Co., Executive Selection Division.

165 Queen Victoria Street,
Blackfriars,
London EC4V 3PD.
Peat, Marwick, Mitchell & Co.

COMMERCIAL LENDING

A leading International Bank is seeking an experienced business development/credit executive. It is intended that the successful candidate will spend several months in orientation and training at a major Branch before taking up an assignment as the Head of the Credit and Business Development Department of an affiliate in Africa. It is expected that, after an approximate three-year assignment in Africa, he or she could continue long term career development within the Bank in the U.K. or abroad. Candidates must have a relevant degree, professional or post-graduate qualification and at least five years' experience in commercial bank lending.

Salary negotiable commensurate with experience. A generous benefit package will include non-contributory pension plan and concessionary mortgage facility.

Written applications incorporating a curriculum vitae should be addressed in full confidence to:—

B. G. Picking, Esq.,
ARTHUR ANDERSEN & CO.,
1 Surrey Street, London WC2R 2PS.

Executive Search and Recruitment in the City of London

We are an International Company with a profitable growth record in the UK and Europe. Having recently extended our service to the City we wish to appoint a Manager to develop an already established division. The ideal candidate will be well versed in the activities of the City, with a strong sales flair and the desire to develop a business through personal commitment and hard work. Knowledge of the search or recruitment industry is not important and age is immaterial.

In the first instance, write with career details and salary progression to:—
David R. Stevens, Ian Martin Limited,
International Management Consultants,
11 Uxbridge Street, Kensington, London W8 7TQ.
Telephone: 01-221 2535 Telex: 268900.
UK EUROPE CANADA USA

(This appointment is open to male and female applicants.)

Accounting Manager

Up to £8,000 + substantial benefits

Sussex Coast

Our client is a household name in international banking and financial services and offers a qualified accountant both exceptional career opportunities and a most desirable work location.

Reporting to the Financial Controller, the Manager will control and motivate a staff of 20 and be responsible, broadly, for all aspects of the financial accounting function relating to the company's activities in UK and Ireland. Systems are computerized and financial controls are sophisticated.

Candidates, aged up to 35, must have at least 2 years financial accounting experience in commerce. An attractive package includes a mortgage subsidy, non-contributory pension scheme, free life assurance, free medical aid cover and relocation expenses where appropriate.

Applications in confidence to E. A. C. Griffin (Ref: 6413).
This appointment is open to male or female candidates.

mh Mervyn Hughes Group
2/3 Curzon Street, London EC4A 1NE
Management Recruitment Consultants

01-204 5801

N.M. Rothschild & Sons Limited

Bullion Dealer

We have a vacancy for a Bullion Dealer. The successful applicant will have had at least two years previous experience dealing in either precious or base metals.

An attractive salary with a comprehensive range of related benefits will be offered to the right candidate.

Please write with full details of career to date to:

P. E. Jones,
N. M. Rothschild & Sons Limited,
New Court, St. Swithin's Lane,
London EC4P 4DU.



هكذا من الأجر

CSL

East of Scotland **Five figure salary + car**

FINANCIAL CONTROLLER

Our clients involved in the design and construction of substantial offshore structures for the exploitation of oil, gas and mineral reserves.

Reporting to the Chief Executive, the person appointed to this post will be responsible for both financial and management-accountancy functions. Of particular importance will be the contribution that the man or woman appointed will be expected to make towards the tendering, planning and control of major contracts.

Candidates must be qualified accountants aged from 30 and should be thoroughly experienced in the use and interpretation of financial and management information, particularly in a contract accounting environment.

Brief but comprehensive details of career and salary to date, which will be treated in strict confidence, should be sent to C. B. Williams, Executive Selection Division, Ref. MC3650 at the address below. Please include a daytime telephone number at which you may be contacted.

COOPERS & LYBRAND ASSOCIATES (SCOTLAND) LTD.
Management Consultants
Highland House, Waterloo Street, Glasgow, G2 7DB.

Accounting and Systems Adviser

The Gambia
U.S. \$30,000 Tax Free

The Gambia Commercial and Development Bank, the largest commercial financial institution in The Gambia, wishes to appoint an accounting and systems adviser to assist with the review and development of systems throughout the Bank.

Candidates should hold a formal accounting qualification, and have a thorough knowledge of bank accounting systems, gained either with a bank or from audit experience with a major international accounting firm. Previous experience in a developing country would be advantageous.

The appointment would be the subject of a two year contract initially. Free furnished accommodation and other benefits would be provided.

For an application form, write in confidence showing how you meet the specification and quoting reference 2091/L, to M. J. H. Coney, Peat, Marwick, Mitchell and Co., Executive Selection Division.

165 Queen Victoria Street, Blackfriars, London, EC4V 3PD.
Peat, Marwick, Mitchell & Co.

ipcmagazines

Financial Director

IPC Magazines Ltd. with a turnover of £120 million, is one of the two major magazine publishing subsidiaries of the International Publishing Corporation. The Division publishes over 70 weekly and monthly titles ranging from mass circulation women's magazines to juvenile publications.

Following the promotion of the existing job-holder to a general management position, applications are invited for the post of Financial Director, reporting to the Chairman and Chief Executive. The Financial Director is required to manage the 250 staff of the accounts, data processing and secretarial functions in addition to ensuring that all levels of management receive the information they require to run the business. He or she will also be required to take an active part in planning and running the business in conjunction with the other senior executives of the Company.

The person appointed is likely to be an ambitious qualified accountant, preferably with a University Degree, aged over 35, who has a proven record of success as an accountant and as a manager and who is looking for a career which offers substantial prospects both within IPC and Reed International, of which it is part.

The successful candidate is unlikely to be earning less than £13,000 p.a. The rewards include a company car, five weeks holiday and other benefits typically associated with a senior appointment.

Please write stating your qualifications and how your experience would enable you to fill this position to:

**E. G. Court, Chairman and Chief Executive,
IPC Magazines Ltd., King's Reach Tower,
Stamford Street, London SE1 9LS.**

U.K. Fund Manager

Hill Samuel Investment Management Limited

Hill Samuel have a vacancy for a U.K. Fund Manager in their expanding Unit Trust Department.

This represents an opportunity for a man or woman to join one of the leading investment management groups.

Hill Samuel manage more than £2000m of funds for pension funds, unit trusts, insurance companies, trusts and other private portfolios.

Applicants aged 26-30 should have a degree or professional qualification and a minimum of 3 years' experience as an analyst/fund manager.

An attractive remuneration package will be negotiated including a profit sharing scheme, mortgage facilities, BUPA and an excellent non-contributory pension scheme.

Please write with full career details to: Mavis Clark, Personnel Manager, Hill Samuel Investment Management Limited, 45 Beech Street, London, EC2P 2LX.
Telephone: 01-628 8011.


A member of the Hill Samuel Group

CORPORATE LENDING MANAGER

c.£15,000 + benefits

Our client is the London branch of one of the world's most powerful commercial banks. As a result of the bank's international expansion policy, an excellent career position has been created for a Manager of U.K. Corporate Relations.

The responsibilities include co-ordinating three of the Account Officers in the marketing of the full range of the bank's services.

The Manager will have a minimum of 5 years' marketing experience in a semi-senior management role, aged probably around 35 and will now want to take responsibility for his/her own operations.

Please write, in confidence, to
Jack S. Pine, Consultant, Ref: 2704

 **David Clark Associates**
4 New Bridge Street, London E.C.4
Telephone: 01 353 1867

Group Financial Director/Treasurer

Electronics · Engineering
c. £20,000 plus car etc. - Central London.

Britain's fastest growing privately owned group of companies employing 2,000 people is now formalising its group management structure and creating this new appointment to

1. Develop and implement control of operating funds.
2. Ensure efficient financial control within operating companies.
3. Maximise cash generation, negotiate facilities and manage all group assets.

We need a 30-40 year old qualified accountant with top level experience in a £50 Million + group with an engineering orientation. You should be an analytically minded person with sound common sense and the ability to make a contribution to a small, highly skilled, thrusting group team who have already achieved much in a few years.

Send your C.V. in confidence (your name will not be revealed without your permission) to:

Will Morley, Management Services, Loftor House, 53 Victoria Street, Westminster, London SW1H 0EY. Telephone: 01-222 0977.

Rank Xerox are one of the most dynamic and progressive companies operating within the UK - our record of growth and profitability speaks for itself. To meet the needs of our continued expansion we are currently looking for Financial Accountants, male or female, with the drive, energy and ambition to make an important contribution towards handling all aspects of financial accounting within our UK Head Office.

Financial Accounting Manager

£9,000 p.a.

To head up a small accounting group within the Chief Accountant's department. We are looking for a mature Accountant with 2-3 years commercial experience combined with strong man-management skills.

Financial Accountant

up to £8,000 p.a.

This position would suit a recently qualified Accountant with the personality to develop in a fast moving commercial environment.

In addition to the salaries quoted we offer all the major benefits expected of an international company and can promise that your ability and ambition will be quickly recognised and rewarded.

For further details contact: Sue Waddell, Senior Personnel Officer, Rank Xerox (UK) Limited, Bridge House, Oxford Road, Uxbridge, Middlesex. Tel: 0181 521 333.

RANK XEROX

 **Royal Garden**

Financial Controller

£9,000

The luxury Royal Garden Hotel in London wishes to appoint a Financial Controller, preferably qualified, commercially astute and, ideally, experienced in the hotel and catering industry.

You will be controlling a £multi-million operation, aided by a support team comprising some 40 people involved in diverse financial activities. Working in close consultation with the General Manager, you will be responsible for preparing detailed budgets, forecasts and financial statements.

This is a key position, which has direct promotional possibilities within the Bank Organisation. You will receive a very good benefits package which includes a free medical scheme and first-class pension arrangements.

Please reply to:
Mr. James Brown, General Manager,
ROYAL GARDEN HOTEL,
Kensington High Street, LONDON W8
Telephone: 01-937 8000.

Rank  Hotels


Client Account Co-Ordinator

**Salary c.£10,000 plus car
Central London**

This is a new and senior appointment in a well established company operating four members' clubs in Mayfair, and an expanding operation in the provinces.

Reporting to the Financial Director, the successful applicant will assume responsibility and further develop information, control, and collection systems in the highly important area of client account maintenance.

The ideal candidate will be a mature person, able to communicate at all levels of international society. Qualities of tact and diplomacy are essential to the position, as is an ability to work in a fast moving commercial environment on own initiative with limited supervision. The candidate must be willing to work flexible hours when necessary, and to travel - knowledge of French would be useful in this context. Experience in litigation desirable, but not essential. Please write in full confidence to: Malcolm Crossland, FCA, Financial Director, Coral Casinos Limited, 41, Upper Brook Street, London W1Y 1PF. Tel. No. 01-499-7602.

CORAL 
Casinos
A Division of the Coral Leisure Group

Tax Manager Europe

Raychem is a rapidly growing international corporation with a leading position in high technology plastics and electronic devices. Our growth is expected to continue at an annual rate in excess of 25%. Our European headquarters in Brussels (100 staff) has a vacancy for a tax manager Europe, who will report to the European finance manager. The successful candidate for this key position will be responsible for the following areas:

- tax planning in Europe;
- tax administration;
- tax accounting and reporting review;
- financial forecasting;
- audit coordination;
- E.E.C. multinational tax advice.

Candidates should have gained experience in some of the above areas either in a law firm as tax adviser with an international accounting firm or with a multinational corporation.


Write for full details of career to Raychem Corporation, Mrs. Orletta Vermeir, Personnel Department, Lauvenssesteenweg 31, 1940 Sint-Stevens-Woluwe, Brussels, Belgium. Tel: 02/720.80.40.

Raychem

Hungry. Eager. Can't live on £12,000?

Europe's leading firm of merger consultants seeks a well-educated person to look after its extensive interests in the Midlands. The job involves high-level negotiations and a great deal of contact with senior directors and proprietors. The remuneration package, based partly on results, is exceptionally attractive, and the successful applicant is likely to be 30-40, come from a sales background and earning in excess of £12,000 p.a. He or she will need to be self-reliant, self-motivating and, above all, good enough to develop our excellent reputation in this field. Birmingham based, company car and help with relocation where necessary. Please write in first instance to Philip Lovgren, Managing Director.

Chesham Amalgamations & Investments Limited,
36 Chesham Place,
London SW1X 8HE.
Tel: 01-235 4557.



Financial Accountant

c. £8,500 - £10,000 + car - S.E. England Major Retailing Company

Our client is a major international retailing company with a substantial and successful U.K. operation with headquarters in South East England. The company recognises that strong financial systems and standards of accounting are crucial to its continued growth in a very competitive industry.

A Financial Accountant is now required who, reporting to the Financial Director, will head a team of approximately 80 staff through Accounting Department managers. Responsibility covers the total spectrum of all financial activities, including wages, bought ledger, nominal ledger and the maintenance of draft statutory and financial reports.

The need is for a qualified accountant, preferably Chartered, almost certainly aged between 28 and 35 with a minimum of 3 years' line experience. Equally important, however, are strong man-management abilities allied to a wholly professional approach to the requirements of the job.

Our client offers a starting salary in the region of £8,500 - £10,000, together with a broad range of benefits including a company car, pension scheme, Private Patients' Plan and assistance with relocation where appropriate.

Candidates (male or female) with the requisite experience should write for an application form to S.J. Gardner, quoting reference 541/SJG/AA and giving the names of any companies to which details should not be sent, at Moxon Dolphin & Kerby Ltd., 60 St. Martin's Lane, London WC2N 4JB.

MOXON DOLPHIN & KERBY LTD
MANAGEMENT CONSULTANTS

D. W. TAYLOR & COMPANY LIMITED

CANADIAN STOCKBROKERS

We have recently opened a branch in London and require a manager who can make a real contribution to profitability. The successful candidate will be 30-45 and have had experience in the international markets. Apply:

R. L. Cooper, 50 Gresham Street, London, EC2
Telephone: 01-606 0016

Marketing Manager

Textiles—Scotland

c. £11,000+car

Sidlaw Textiles is a major profit centre in the Textiles Division of Sidlaw Industries Limited with a current turnover of £15 million and 1600 employees. It enjoys a high reputation for its products in both industrial and decorative markets and is to appoint a Marketing Manager who will play a key role in its further development. Responsibility is to the General Manager for the entire marketing strategy and its implementation both home and overseas—particularly Europe—plus specific line responsibility for sales of finished decorative products. Candidates, male or

female, aged 30—40, should be graduates or equivalent, with a demonstrable record of success in marketing in the textile, fabric or closely related industry. Fluency in another European language would be an advantage. The ability to work in a team and lead through persuasion is important as are skills in identifying business opportunities. Salary is negotiable around £11,000 plus car and other benefits. Location is Dundee but extensive travel is involved. (PA Personnel Services Ref: SM45/6970/FT)

Initial interviews are conducted by PA Consultants. No details are divulged to clients without prior permission. Please send brief career details or write for an application form, quoting the reference number on both your letter and envelope, and advise us if you have recently made any other applications to PA Personnel Services.

PA Personnel Services

127 George Street, Edinburgh EH2 4JN. Telephone: 031-225 4481.



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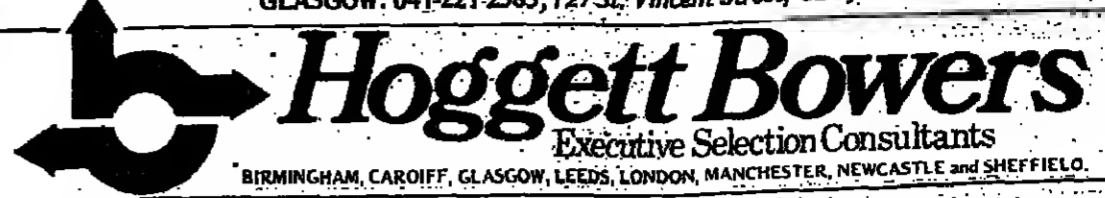
Business Development Manager

Commercial Vehicles
Scotland, Five Figure Salary + Bonus + Car

To support and assist in the further development of their distributor network, Volvo Trucks wish to appoint an experienced individual to lead this activity. With the support of a small team responsibilities will cover the spectrum of dealer development with an emphasis on business and financial management. Applicants, ideally in their 30's, with formal qualifications in Business Administration and/or Accountancy, must have a proven track record within the motor trade ideally gained in a business management role with a manufacturer or major distributor but possibly in general management within the trade. The ability to gain the confidence and respect of distributors is of paramount importance as are communication skills. The appointment carries a salary well into five figures and excellent conditions including a prestige car and generous relocation assistance. With the present and projected growth of the company, success should lead to further advancement. Apply, in the first instance, to Mr. J.C. Brown who is advising the company on this appointment.

J.C. Brown, Ref: 31436/FT.

Male or female candidates should telephone in confidence for a Personal History Form to:
GLASGOW: 041-221-2585; 127 St. Vincent Street, G2 5JR.



Executive Selection Consultants
BIRMINGHAM, CARLISLE, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD.

Property Management

Life Office—Edinburgh
Five-figure salary plus benefits

This is an exceptional career opportunity with a clear brief to assist in the expansion of the property portfolio of a leading life office. Prime responsibilities are the identification, evaluation and negotiation of investment propositions for recommendation to the Board. Candidates, male or female, will probably be aged 35-40. They will be either lawyers or surveyors with extensive experience of property investment gained in a financial institution or property company. Enterprise, imagination and investment judgement are qualities which will be looked for in candidates for this key role. Given success in this role, promotion to head of the property team would take place within three years. Commencing salary negotiable according to qualifications and experience. Benefits include car, staff house purchase facilities, non-contributory pension scheme, etc. (PA Personnel Services Ref: GM45/6971/FT)

Initial interviews are conducted by PA Consultants. No details are divulged to clients without prior permission. Please send brief career details or write for an application form, quoting the reference number on both your letter and envelope, and advise us if you have recently made any other applications to PA Personnel Services.

PA Personnel Services

127 George Street, Edinburgh EH2 4JN. Telephone: 031-225 4481.



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BANKING MIDDLE EAST TWO MAJOR APPOINTMENTS

Our client, one of the major banks in the Middle East, wishes to make the following appointments:

SENIOR FOREIGN EXCHANGE & CURRENCY DEPOSIT DEALER
Up to \$50,000

The person appointed will report to the Foreign Exchange Manager and will lead the team of Dealers. Applicants must have between 5 and 10 years experience in the dealing room, be in the age range 30—40 and preferably have a degree. Prospects are excellent. Ref. 988.

ASSISTANT TREASURER
Up to \$40,000

The person appointed will advise the General Management on the Bank's policy for asset management and market operations and monitor implementation of this policy. Applicants should have a wide knowledge of money markets and investments in the major currencies and be in the age range 30—40, preferably with a degree or professional qualification. Prospects are excellent. Ref. 989. In addition to salary, which is negotiable up to the figures mentioned for each post and which is tax free, there are attractive fringe benefits including free accommodation, car and free medical facilities. The bank is prepared to take over an existing sterling mortgage where appropriate. Contracts are for two years, renewable thereafter. Please write to or telephone W. L. Tait, for an application form, quoting the particular reference number.

Touche Ross & Co. Management Consultants

4 London Wall Buildings,
London, EC2M 5UJ.
Tel: 01-588 6644.

QS BANKING RECRUITMENT CONSULTANTS

Currently we are seeking experienced staff for International and Merchant Banks at all levels. We also seek young Clearing Bankers wishing to develop their careers. A continental and highly personalised service. Please telephone SHEILA ANKELL-JONES 01-236 0731 30-31 Queen Street, EC4

AGENT WANTED

to sell diamond grinding wheels—stone saws roofing for established manufacturer, For London and Home Counties.

Replies in writing to Box A-6834, Financial Times, 10, Cannon Street, EC4P 4BY.

financial controller Eastbourne

Our client, Armour Pharmaceutical Co. Ltd., a UK subsidiary of REVLOX HEALTH CARE GROUP, manufactures a wide range of pharmaceutical products at Eastbourne, Sussex.

They wish to appoint a Financial Controller to be responsible to the Managing Director, reporting to RHCG Headquarters located in Paris, for all aspects of the company's finances including taxation, with a special emphasis being placed on management accountancy. The maintenance and development of effective control procedures and the provision of a lively and efficient financial service to all levels of management will be a key aspect of this important appointment which could lead to a Board Appointment.

Candidates should be in the age range 33 to 43 years and should be qualified accountants with relevant industrial experience, preferably on an international level. Terms and conditions of employment are excellent, including a five figure salary, an attractive bonus package, a Rover 2600 car and other appropriate fringe benefits including generous relocation expenses where necessary. Applications in writing, giving full details of career development should be forwarded to F. Atwood, 186 City Road, London EC1V 2NU.



Robson Rhodes

Offices in London, the Midlands and West Yorkshire and — as Dunwoody, Robson, McGladrey and Pullen — in most of the world's major trading centres.

FINANCE CONTROLLER

Rural Yorkshire circa \$7,000+car

Our client is a soundly based, profitable and fast expanding company enjoying a multi-million pound turnover through a number of related activities. The stage has now been reached where a finance controller is required to develop the accounting systems and procedures together with the budgeting, treasury function and general administration. Reporting to the Financial Director, the successful candidate will supervise a small staff and be actively involved in the executive decisions of the company. Applicants should be qualified accountants preferably, although not essentially, with previous commercial experience, under 30 and with the capacity to assume greater responsibility in the future. The generous remuneration package includes assistance with relocation costs where necessary.

Please telephone 021-622 2835 for an application form or write to John L. Overton, F.C.A., M.E.C.I., Overton Management Selection Limited, Monaco House, Bristol Street, Birmingham B3 7AS, quoting reference 3/1153/FT.

Applications are welcomed from men and women.
OVERTON MANAGEMENT SELECTION

JAMES CAPEL & CO.

CORPORATE TRUSTEE WORK

We require an Assistant for the Partner in charge of our Executor and Trustee Department. Applicants, preferably in their 20s, should have some relevant experience in The Stock Exchange or the securities industry; be adept at fostering good client relations; and be able to express themselves lucidly, verbally and in writing.

The successful candidate will have initiative and ambition, together with the potential for advancement within the firm, and will be rewarded accordingly.

Please apply in confidence, with details of career and achievements to:

D. Schulten,
James Capel & Co., Winchester House,
100 Old Broad Street, London EC2N 1BQ.
Tel: 01-588 6010.

Jonathan Wren Banking Appointments

The personnel consultancy dealing exclusively with the banking profession

RECRUITMENT CONSULTANT

Jonathan Wren & Co. Ltd. is the longest-established recruitment consultancy specialising in the banking profession.

Due to expansion, we have a vacancy for an additional Consultant. Candidates should have a background in banking, or in personnel in any industry, or in consultancy. The qualities we seek include an interest in people and the ability to build a strong rapport with colleagues and clients. You should be aged over 25, but we do not have an upper age limit in mind.

We offer a working environment which is exhilarating and which frequently demands involvement beyond the hours of nine to five. Salary—consisting of basic, bonus and profit-sharing—will be into five figures.

If you are interested, please telephone
KEN ANDERSON or KEN THOMSON

First floor—entrance New Street
170 Bishopsgate London EC2M 4LX 01-623 1266

ASSISTANT FINANCE MANAGER

We are at present recruiting an Assistant Finance Manager based in our London office.

The position will particularly appeal to a newly qualified ACA who seeks to gain extensive experience in international financial operations within a commercial organisation. Essentially, applicants must possess a thoroughly professional outlook coupled with the flexibility to work with a diversified sales organisation.

An attractive salary is offered together with benefits expected from a major international organisation.

In the first instance please write with full résumé to:

Mrs. V. P. S. Tempest,
Coordinator—Personnel,
UNITED STATES STEEL
INTERNATIONAL INC.,
Albany House,
Pety France,
London SW1H 9EQ.



Managing Director

Retailing £20,000+

In this London prestige store, well-known worldwide, the post of Managing Director is one of the pinnacles of the retail sector. To undertake this key role, we seek candidates whose background includes both merchandise and marketing experience, embracing men's and women's clothing and accessories of the highest calibre. The personal qualities necessary for sound management and personal relations will be an important determinant, and the ideal age is in the early 40s. Above all, the ability to develop imaginatively the predominance of this enterprise in the fashion world must be clearly

evident from a successful record of profitable achievement at senior level in a related field. Remuneration freely negotiable at the level indicated with considerable additional benefits. Ref: F2288/FT

REPLIES will be forwarded direct, unopened and in confidence to the client unless addressed to our Security Manager listing companies to which they may not be sent. They should include comprehensive career details, not refer to previous correspondence with PA and quote the reference on the envelope.

PA Advertising

Hyde Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-235 6060 Telex: 27874



هكزامن النجر

Chief Executive

Scotland

An experienced Merchant Banker or well known industrialist is required as full time Chief Executive for a small but expanding merchant banking operation in Scotland which is backed by several well known institutions. The ideal candidate will be aged 35/50, with recognised banking, law, accountancy, or other relevant qualifications and experience of corporate finance, banking and investment management. He or she must

possess the standing and personal reputation required to build upon our client's already sound and growing business. The rewards include a high basic salary, equity participation, car, pension and life assurance schemes, and generous assistance if required with costs of relocation.

(PA Personnel Services Ref: GMSD/8972/FT)

PA Personnel Services

Hyde Park House, Knightsbridge, London SW1X 7LE. Telephone: 01-235 6060. Telex: 27874.



Member of PA International

Merchant Banking

Contracts and Finance

Capital Goods

Greater Manchester, c. £10,000 + car

This is a key appointment within a capital goods manufacturer having a £30 million turnover. Reporting directly to the Managing Director, the successful candidate will have a promising future, be involved in important decision making, and be part of a management team which is dedicated to improving the efficiency and profitability of the company. Responsibilities include preparing and negotiating contract conditions and terms of payments for sales and purchases and the negotiating

and organising of associated finance and insurance arrangements. Contracts, of which a large proportion are overseas based, vary considerably in size upto £10 million. Candidates should be educated to degree standard, preferably including contract law as a main subject, be prepared to travel overseas and have had a number of years experience within an engineering contract environment. The ability to negotiate forcefully at the highest level is an essential personal quality.

G. Sable, Ref: 29245/FT.

Male or female candidates should telephone in confidence for a Personal History Form to: MANCHESTER: 061-236 8981, Sun Life House, 3 Charlotte Street, M1 4HB.

Hoggett Bowers

Executive Selection Consultants

BIRMINGHAM, CARLIF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD.

£6,000 accountancy appointments £9,000

These advertisements appeared in the Financial Times on 10th July, 1979.

Job Title	Salary	Location	Advertiser
Management Accountant	£7,500	Sussex	Bowater-Scott
Financial Accountant	£6,500	Worthing	Euromedical Industries Ltd.
Various	£4,000-£3,000	Various	Bee Professional Staff Ltd.
Financial Controller	To £9,000	West End	Robert Half
Financial Analyst	£8,000	C. London	Robert Half
PA to Director	£8,000	London	Robert Half
Audit Manager	£18,000	Saudi Arabia	Chemsult
Capital Asset Controller	£13,500	Saudi Arabia	Chemsult
Senior Auditor	£15,000	Saudi Arabia	Chemsult
Accountants	—	London	Joslyne Layton-Bennett & Co.
Lectureship in Finance/Accounting	£4,232-£3,452	Manchester	Umist
Senior Accountants	£10,000 +	Saudi Arabia	IPS Group
Various	£7,000-£11,000 + Car	Various	Richard Owen Associates
Assistant to Group Finance Manager	£8,000 + Benefits	London W1	Extel Recruitment
Assistant Financial Accountant	£6,000	Wiltshire	Thora Television Rentals Ltd.
Accountant	£7,500	Tyckenham	Dunlop & Badenech
Qualified Accountant	—	Oxford	Timbmet Ltd.
Accountant	Up to £8,500	London based	MSMS International Ltd.
Tax Assistant	£7,000 +	London based	MSMS International Ltd.

For full details please see the F.T. of that date or telephone Sally Stanley on 01-248 5597.

Financial Controller

London - City £15/20,000 p.a.

This new appointment to the UK division of an international shipping corporation is in anticipation of a major growth programme. The incumbent will play a key role through financial planning and control and liaison with the corporate finance body of the parent company. Reporting to the managing director responsibilities will include long and short term planning, all routine accounting and the E.D.P. function.

Candidates, ideally aged 30/40 must be qualified accountants with extensive experience of capital appraisals, management accounting and the application of E.D.P.

Write in confidence, quoting reference 1600/LL, to E. W. Comford, Peat, Marwick, Mitchell & Co., Management Consultants, Executive Selection Division.

165 Queen Victoria Street, Blackfriars, London, EC4V 3PD. Peat, Marwick, Mitchell & Co.

PORTFOLIO MANAGEMENT BANKING

Age 28-40

£ negotiable

A well-known International Merchant Bank wishes to appoint a person who will be responsible for managing clients' portfolios.

Sound judgment of investment situations is the first requirement, with a special emphasis on fixed interest markets and Eurobonds. It is anticipated that the successful Candidate will also be familiar with the London and the international investment markets.

In terms of personal qualities, the appointee should be able to meet and assess people and also be able to sustain complete credibility in this specialised field. A knowledge of French and German would be helpful. A fully competitive salary will be negotiated, and the usual range of benefits apply.

Written applications should be addressed to

Rod Jordan, A.J.S. (General Manager).

BANKING PERSONNEL 41/42 London Wall London EC2. Telephone: 01-588 0781 (RECRUITMENT CONSULTANTS)

MILLS & ALLEN COMMUNICATIONS

Marketing/Commercial Manager

£10,000 plus a car

Mills & Allen Communications Ltd., a subsidiary of Mills & Allen International, requires a marketing/commercial manager to:

- sell our viewdata services (we run the largest publishing service on Prestel)
- market our new range of software products (the emphasis here on user-friendly mass computing)
- assist in the development of business plans for existing and new areas of activity.

We are looking for someone in their late 20s early 30s with strong commercial experience in a service industry, who can contribute to, and grow with, the company's growth during the next few years.

Applications please to Sue Morris, Group Personnel Manager, Mills & Allen International, Broadwick House, Broadwick Street, London W1V 1FP. Tel: 01-439 9541.

YOUNG FINANCIAL MANAGER

ESSEX

Emoluments circa £9,000

This challenging and progressive key management appointment within the Finance function of one of the major prestige marketing orientated U.K. multi-national groups calls for a young ambitious, commercially orientated accountant of the highest calibre with management capabilities.

While maintaining close working relationships with senior management within all divisions of the group you will be responsible for a wide range of varied and stimulating financial activities encompassing the determining of operational and performance standards to meet Finance Division objectives. With wide latitude for initiative and creativity you will also be expected to contribute significantly towards the continued development of E.D.P. systems, procedures and controls in a sophisticated environment.

Applicants of independent and positive thought, drive and enthusiasm, should be Qualified Accountants aged 25-30, have a high level of administrative and organisational ability, be effective communicators, and be capable of controlling and motivating a large staff.

Terms and conditions of employment are exceptional and include a generous pension scheme, life insurance, medical cover and four weeks holiday. Assistance with relocation expenses is given where appropriate. Future prospects within the Group, both in the U.K. and overseas are excellent. For further details telephone immediately quoting Ref: 3226.

alan cameron associates ltd

International Management Recruitment Consultants

Market House, 376-378 Strand, London WC2R 0LR

01636 4214

Area Financial Consultants - South East

Britannia Trust Management Limited, one of the leaders in the unit trust industry, require three financial consultants to cover Central London, the Southern Home Counties and Northern Home Counties including parts of East Anglia to service professional advisers in those areas.

The range of unit trusts managed by the company is the widest offered by any unit trust group and total funds under management exceed £200 million. Candidates for these appointments should ideally be familiar with the personal savings, insurance, and investment markets. They should be at least 30 years of age, be self-motivated and enjoy the challenge of creating good working relationships with existing and new contacts amongst insurance brokers, stockbrokers, accountants, solicitors and other professional advisers.

An excellent salary will be paid to the successful applicants, who will also be provided with a company car and free BUPA membership.

Please write to or telephone: Keith Crowley, Director, Britannia Trust Management Ltd, 3 London Wall Buildings, London Wall, London EC2. Tel: 01-488 2777.

BRIANNIA TRUST MANAGEMENT

CREDIT INSURANCE BROKER

Applicants should have detailed knowledge of ECGD and the ability to deal at senior level. The job is mainly internal and will require a thorough knowledge of Supplier Credit policies. After training the successful applicant will also be responsible for visiting clients. Prospects are good as the company is part of the Stewart Wrightson Group. Salary will be around £5,000.

Contact Marion White Personnel Assistant

Stewart Wrightson Assurance Consultants

Stewart Wrightson Ltd Kingston Bridge House Church Grove Kingston-upon-Thames Tel: 01-977 8888

International Trader Senior Director Designate

Food Product Raw Materials Based Kent

Our client, a well established and respected Produce Importing company, supplies U.K. food manufacturers with a diverse range of raw materials and ingredients of world wide origin.

They are wishing to appoint an International Trader/Senior Director Designate who is likely to be in his/her thirties/forties and have a successful track record in buying and/or selling raw materials to the food industry. It is essential that applicants are aware of EEC trading requirements and have a working knowledge of food product transportation procedures.

It is intended that you will eventually be responsible for all aspects of Produce trading embracing procurement, liaison with suppliers, selling to customers and also new business development.

This is a unique opportunity for an ambitious, capable individual to develop and assume full overall responsibility upon the retirement of the existing Managing Director.

The salary will be commensurate with the seniority of this appointment and re-location expenses will be considered. A non-contributory pension scheme and a company car are two fringe benefits within an excellent total package.

Write in strict confidence, quoting Ref: JES/7, giving career details and past experience or telephone to: Sweden on 04862 67686 any evening between 7-9 p.m.

ML associates

Recruitment Consultants, 78/80 Park Road Maidenhair, Barking, Tel: 33278/2127

TRADE FINANCE MANAGER

An International Consortium Bank is interested to interview senior bankers experienced in all aspects of Trade Finance both Import and Export; able to set up and develop that sector. Salary £9,000 to £10,000 per annum.

RESEARCH OFFICER

An International Bank requires graduate in Economics for research into companies for their new marketing scheme, able to recommend and report viable propositions. Salary £6,000.

EUROBOND SETTLEMENTS CLERK

A major International Bank is seeking experienced personnel to join a highly expert and lively Eurobond Trading Team. Salary £5,000 to £6,000 per annum.

LJC Banking Appointments

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LOMBARD

A stick for the Thatcher carrot

BY ANTHONY HARRIS

A READER—clearly a senior manager—complained in a recent letter to this newspaper that the coming pay round would be unusually difficult. He explained, in a liberal spirit, that the cuts in high tax rates in the budget would raise his income by a sum bigger than the weekly pay packet of most of his employees. It would be hard in these circumstances to ask for moderation. Our reader is clearly one of those who can find a cloud to fit any silver lining, but he has a point. The leaders of the Transport and General Workers' Union would agree with the other side. However, if this does prove to be a problem, it is hardly an insoluble one. The trouble is that the solution has become almost unthinkable in recent years. He could take a pay cut. One can imagine the scene. "Gentlemen, times are hard. Our overseas competitors are taking our markets. Luckily the new Government has decided to cut my personal tax bill by £10,000. In view of our problems, I have decided that this sum should be ploughed back into the firm to protect all our jobs. I am going to reduce my own salary by £10,000, and the rest of the Board will do likewise. Now, if we could start discussing your pay claim..." Now a dry eye roved the table—except, perhaps, that of an alert negotiator who has noticed that the managing director is still quite comfortably better off after his pay cut. After some years of inflation, the idea that incomes can go down as well as up seems to have been forgotten; but it is important not just in imaginary pay negotiations. In a sense, it is the missing, unmentioned factor in the whole Conservative strategy. Mrs. Thatcher was elected on a slogan of restoring incentives, but no one was tactless enough to ask just what the incentives were for. They are, of course, the reward for running risks, but risks were not in the programme. Subsequently the Budget, and the consequent rise in sterling, has quietly restored risk as a very real factor in many industries. Some managers who do not face up to the question of whether they are actually earning very large

LYSSES, whose cunning opened the gates of Troy, was not too proud to escape from Polyphemus by clinging to the belly of a ram. After his trials, he retained enough strength for a comeback as King of Ithaca after an absence of 20 years. In many respects Homer's epic still provides a key to understanding the contemporary Greek scene where Professor Stratis G. Andreadis, a prominent Greek banker and businessman, is back in court. This time he is there as accused trying to obtain a declaration that the so-called 1976 Law against Andreadis, which gave the Government control over his financial empire, was unconstitutional. He claims damages for undervaluation of new shares issued under this law. A similar action brought by him a few years ago was dismissed and the time for appeal has lapsed. Professor Andreadis cannot, therefore, pursue the matter in his own name. Instead, he has put forward as plaintiffs some of the companies which he still controls. The prize which he is trying to regain is a group including five banks, two shipyards, three insurance companies, the Athens Hilton hotel, a fertiliser plant, fruit canning factory and lesser enterprises. Professor Andreadis' friends say that criminal charges brought against him (and subsequently dropped) were a fabrication on the part of the government for the proceedings was the support that he gave to the

colonnels' regime. Those who were involved in the investigation and prosecution on the Government's side insist that politics had nothing to do with the issue. Indeed, they point out the first investigation of supposed irregularities in the management of the Commercial Bank, of which Andreadis was the head started in 1966 before the Colonels' junta came to power, but were stopped by them. This investigation concerned the transfer of the shares in a London subsidiary, The Commercial Bank for the Near East, to a U.S. corporation, a mysterious U.S. corporation which did not seem to possess even a letter box in the United States. It was alleged that Mr. Andreadis effected this sale without informing the Board of the Commercial Bank for a price which was some £180,000 below the book value of the shares.

the old shareholders could not acquire more than one-tenth. Nine-tenths were acquired by the Ministry of Finance on behalf of various public corporations. The Government argued that the injection of new money was necessary to make good the losses and that the management had to be replaced because it was making losses. Professor Andreadis maintains that the real purpose of the operation was to transform his majority (51 per cent) shareholding into a minority of 25 per cent without compensation. The motive which animated the government in the Andreadis affair can be disputed but the result of its action stands clear: at the end of the day the second-largest banking group came under government control so that the government now controls, directly or indirectly, 95 per cent of the entire Greek banking system and 85 per cent of all commercial banks. The National Bank of Greece and the Bank of Greece control pension funds and all sorts of foundations. The Agricultural Bank, a state institution, is an instrument

BUSINESS AND THE COURTS

BY A. H. HERMANN, Legal Correspondent

and that in making these transfers and granting these loans and guarantees the rules of correct banking practice had been flouted. The committee concluded that the losses resulting from the transactions amounted to three times the value of the Commercial Bank and that this banking group was on the verge of bankruptcy. In August, 1976, the Government took two measures. First, it guaranteed deposits in the threatened banking group, preventing a general run on the banks. Second, it ordered a collapse of the Greek banking system and 85 per cent of all commercial banks. The National Bank of Greece and the Bank of Greece control pension funds and all sorts of foundations. The Agricultural Bank, a state institution, is an instrument

for agricultural policy and for the control of agricultural supplies, in particular fertilizers. The Hellenic Investment Bank, in full state ownership, is an instrument of industrial and regional development policy. The commercial banks often hold one-third of equity in their more important industrial clients and together with the founding family have the majority of shares. The Government's control of commercial banks provides, therefore, channels of influence down to individual enterprises. The Andreadis affair can be seen as the culmination of a process by which the political and business strata, already linked by family ties, achieved a more formal stage of integration in which it is not quite clear who governs whom. It would certainly be wrong to imagine that the banks are obedient serfs of the Ministry of Finance. As soon as this integration had been achieved the affair started to lose its impetus. The criminal proceedings opened in 1975 against Professor Andreadis and 49 of his collaborators gradually faded until all the accused—except Professor Andreadis—himself had been cleared. Finally, on February 27, 1978, he too was cleared of all the remaining charges by the Athens Court of Appeal. An important factor in his defence was a document proving that in selling the Commercial Bank's subsidiaries to him

Take-over

The civil side of the dispute reached an amicable settlement as soon as the criminal prosecution had stopped. The Commercial Bank relinquished its claim of damages against Professor Andreadis—relating also to shipyard losses which may reach some 40 drachmas—and in return Professor Andreadis released the bank from some minor guarantees and promised not to pursue his complaint that the 1976 special legislation, depriving him of the control of the group, was unconstitutional. However, a few months ago the government decided to increase its stake in the Ionian Popular Bank, reducing the participation of the Commercial Bank from 98 to 67 per cent. Professor Andreadis saw in this a breach of the agreement and responded by reviving his claims. These measures, taken against him, were regarded as unwarranted. The case is now back to square one but the intention is to get it there as soon as possible.

Incompetence

This has not only happened to Britain. It is an American who has enunciated the Peter principle, that everyone gets promoted until he reaches his personal level of incompetence, where he sticks. This probably has something to do with large companies, and the widespread success of businessmen everywhere in reducing the reality of competition. Of course, the idea that incompetent managers may be demoted or sacked is the unpleasant side of Mrs. Thatcher's idea of incentive, just as much as the notion that pay might go down if profit goes down. But is it plausible to imagine either thing happening? If it is to happen, we will clearly need effective competition—and a strong pound is not a general substitute for a competition policy, because it brings serious pressure to bear only on manufacturers. Even this is not enough, we also need someone to act as the actual sacking or demoting. This job has been largely neglected in this country (except after take-overs) since shareholders as a class went to sleep during the war, though it is still carried out with some enthusiasm by bankers in Germany and Japan. In Britain in the 1980s it is not going to be as easy as might be imagined to create a world in which Mrs. Thatcher's ideas of risk and reward would really operate.

Settlement

The affair came into the open after the fall of the junta when, in December 1971, the Minister of Co-ordination stated publicly that Professor Andreadis was suspected of having unlawfully abused his position as chairman of the Commercial Bank of Greece, the Ionian and Popular Bank of Greece and of the Investment Bank in which ten large international banks had an interest. On the same day the Government appointed provisional commissioners to take

Settlement

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ACROSS
1 Opening right inside the seashore (8)
4 The French doctor and honored companion work for meat (4,4)
10 Clear a French seat in a coach (9)
11 Tongue to the French cap (5)
12 Implement reversed for plunder (4)
13 Student of paper seen daily on television (4,5)
15 A vicar sped around and fought (7)
16 Bird disliked by soldiers (3,3)
19 Ogle about ship that is smaller (6)
21 Spend time in the lobby (7)
23 Well-worn yarn on condition of nudists (10)
25 Tidy type of animal (4)
27 Wrong as teeth may be (5)
28 Concerning young beast producing fault to vehicle (9)
29 Leaving the stage embracing clown-leader could be thrilling (8)
30 Thrashed as an earl may be (6)
DOWN
1 Bet on whip giving a recoil (8)
3 Add detail to that which is complicated (9)
5 Fish left in river (4)
3 Airman caught employer and plaintiff (7)

Thatching for the July Cup

IN THE belief that Sig will out last out the six furlongs of today's William Hill July Cup and that One In A Million will find it hard to revert to sprinting I shall be taking a chance with Ireland's sole representative, Thatching. After that inexplicably poor display in the Temple Stakes at Sandown when, as his favourite, he could never get a blow in, Thatching came right

Settlement

ute 15.39 seconds—a time slightly faster than that achieved by the two-year-old Varingo a couple of days earlier. Thatching looked to have plenty in reserve should an extra effort have been called for. A six furlong performer through and through the boy colt, a son of Thatch out of the Premio di Mare, Abella, can maintain Cashell's fine record in this event by out-classing Absalom, who has always struck me as a little short of the top grade.

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BBC Radio London: 103.9kHz/225m, 1584kHz/27m
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Radio 1
Radio 2
Radio 3
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Radio 5
Radio 6

RACING

back to his best with a win in the Cork and Orrery Stakes. Making virtually all the running in that six furlong event at the Royal meeting the Vincent O'Brien trained colt never appeared in the slightest danger and passed the post with four lengths in hand of Rose Above. The winner there in one min-

RACING

ute 15.39 seconds—a time slightly faster than that achieved by the two-year-old Varingo a couple of days earlier. Thatching looked to have plenty in reserve should an extra effort have been called for. A six furlong performer through and through the boy colt, a son of Thatch out of the Premio di Mare, Abella, can maintain Cashell's fine record in this event by out-classing Absalom, who has always struck me as a little short of the top grade.

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2.30—Elusive
3.00—Flatting
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5.10—Miss Annabella

NEWMARKET

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3.40—Silvery Knight
4.00—Paradise Bay
4.45—Cilium
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NEWMARKET

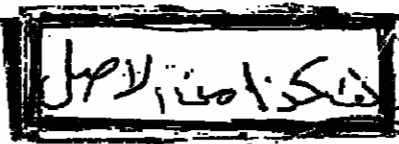
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Record Review

Of keyboards and kings

by NICHOLAS KENYON

Johann Jakob Froberger was for some 20 years employed by the Holy Roman Emperor Ferdinand III as organist at the court chapel in Vienna. That the bond between this talented musical monarch and his servant was very close can be heard from the Lamentation which Froberger wrote on Ferdinand's death in 1657, one of the most deeply moving pieces in all baroque keyboard music. It opens a new record of Suites by Froberger, played with quiet introspective eloquence by Kenneth Gilbert (Archiv 2533-414). Gilbert uses an original Pierre Belfort harpsichord of 1729, and he follows Froberger's own arrangement of the dance movements in the Suites. Instead of placing the Gigue at the end, as later baroque composers were to do, he places it second, making the unusual sequence Allemande, Gigue, Contrabasso Sarabande.

Gilbert brings a special expressive intensity to these Suites, making the most of the differences in their idiom from those of the 16th-century Allemandes, which are slow and like Courantes are flowing but not virtuosic. Sarabandes are graceful yet powerful. The restraint of the music is ideally suited to Gilbert's careful, almost uncommittal approach, and the disc is well planned to end with the Suite which includes another Lament: this time for Ferdinand's son. In these Laments the final notes ascend up the keyboard, and in the beautiful original copies of the works, the barline is obscured by an engraving of Heaven, to which the soul has ascended. What is one to make of Froberger's other lament for a friend, which ends with a descending scale?

The early and middle baroque is a most fruitful field of keyboard music, which the lowering achievements of Bach, Couperin and Rameau have tended to overshadow. If Froberger's name is little known, that of Gaspard Le Roux is quite unknown. He makes an appearance in Paris at the end of the 17th century and in 1705 published some exceptionally interesting Pieces de Clavecin. Not only do they develop the language of Chambonnières and d'Anglebert

towards that of the high baroque, but unprecedentedly they are designed for performance by two harpsichords. Le Roux gave precise instructions as to how the music was to be realised, and on a new recording (Harmonia Mundi France, HM 389), William Christie and Armand Haas perform four of the seven Suites on two Dowd instruments. The results are rich and wonderfully intricate and in some movements (particularly a noble Chaconne in F) as impressive as much of the later repertoire.

Rameau's keyboard works mark the summit of the elaborate French baroque style, and there are now several complete versions available, including George Malcolm's pioneering and incomparably lively set on Argo. Kenneth Gilbert's restrained performances on Archiv and (my favourite) Trevor Finnoch's crisp and stylish collection, available on three separate records from CRD. It would be nice to recommend the one-disc selection by the American Scott Ross (Telefunken Das Alte Werk, 642236), but though the playing is well-moulded and very responsive to the intricacies of the music and its ornaments, the record has been idiotically put together. Not only are pieces from the Suites in the wrong order, but large bands have been placed within individual variation sets on both sides—one has to wait as long between each of six doubles as between full movements.

To compensate a first-rate record of late French baroque music—not for keyboards, but for strings—by Jean-Marie Leclair, who did so much to increase the violin's virtuosity and range in the mid-18th century. On this record (variously titled *Musique de Chambre*, Late Works, Archiv 2533 414), Musica Antiqua of Cologne play two Overtures and two Sonatas for unaccompanied violins with real fizz. I praised this group on its first London appearance, this year. The highly individual style of performance on original instruments, with carefully controlled weight and shading, deftly articulated, is here captured to perfection. Outstanding. Two English records of keyboard music: in the Elizabethan complete Dowland series, Colin Tilney has assembled a fascinating collection of transcriptions

of Dowland works by other composers, including Farnaby, Wilbye, Morley and Byrd (Decca Florilegium DSLO 552). Through them all run Dowland's pessimistically obsessive signature tune, the *Lachrimae Pavan*, but there are other more cheerful tunes and dances, all elaborated and decorated by their arrangers and played with real feeling for their different styles by Colin Tilney. And on CRD, Gerald Gifford has compiled an album rather unconvincingly called *East Anglian Keyboard Music* (CRD 1057): the music is interesting, though, with some rare English pieces by Greene, Hook and Crotch, and three superb instruments—two harpsichords from the Fitzwilliam Museum, Cambridge, and the organ of Framlingham Church. More fine English keyboard music is on Thomas Tomkins *Musica Deo Sacra* (Argo ZRC 897), with his church music sung by the Choir of Magdalen College, Oxford; more madrigals and motets by this undeservedly neglected figure are sung by the Deller Consort on *Harmonia Mundi* (HM France 232). I notice that I have scarcely mentioned an unquestionably great composer, yet this group of records has given me as much pleasure as any more famous music I have heard recently.

Sallinen commissioned to write opera

The Royal Opera House, the BBC and the Savonlinna Festival have commissioned the Finnish composer, Aulis Sallinen, to write an opera to be performed at the Savonlinna Festival in Finland in the summer of 1984 and at the Royal Opera House, Covent Garden during the 1984/85 season. The opera will be broadcast from the Royal Opera House by the BBC on Radio 3.

Sallinen is the composer of two already established operas, *The Horseman* and *The Red Line*, the latter of which was recently performed at Sadler's Wells by the Finnish National Opera. The commission will be financed by the Savonlinna Festival, The Royal Opera House and the BBC.

The Spoleto Festival

A rich uneven mixture

by WILLIAM WEAVER

The 22nd Festival of Two Worlds, now in progress here, must be considered transitional. The festival's artistic director for the past several years, the actor Romolo Valli, resigned last spring; his replacement, Raffaello De Banfield, has presumably not yet been able to impress his taste on the programming. For some time De Banfield has been artistic director of the Teatro Verdi in Trieste; one of the opera and most interesting of Italian opera houses. A composer of international background and experience, De Banfield was a shrewd choice for Spoleto: one looks forward to the next festival.

Meanwhile, this year's seems pretty much the familiar, rich, uneven mixture. The opening event was a new production of *La sonnambula*, designed and staged by Pier Luigi Samaritani, conducted by Christian Badaea (the festival's musical director), and starring a 23-year-old soprano, a Spoleto discovery, Lucia Aliberti. Actually, this artist was discovered by Spoleto's other, less well known and less glamorous festival, the annual autumn season of repertory operas introducing very young, unknown singers. Miss Aliberti won the competition that is associated with the *Sperintente* and sang a *Sonnambula* for them last year.

She is, without question, a singer of promise and talent; but she hardly seems ready for the glaring, international exposure of a Spoleto inauguration. The voice is still unaged in the lower register, and she has occasional problems with pitch. But she has a sweet, assured stage presence, a secure and agile top voice, admirably clear enunciation. She is not up to all of Bellini's demands at this stage, but she was never less than appealing.

She was not helped much by the conductor, Badaea has proved his ability on other occasions, but he apparently has no grasp of Bellinian style. His reading was without grace, without elegance; most of the time it was too loud and fast, as if the conductor lacked faith in this elusive score. The tenor, Aldo Bertolo, also is no Bellinian; he sobbed and crooned (and sang off pitch). His Elvino was often painful.

Fortunately the rest of the cast was excellent. Ferruccio Furlanetto was a properly young, attractive Count; and Renata Baldisseri a lively, sufficiently malicious Lisa (her often-cut second act aria, "De' liell' auguri," was happily restored). The Westminster Choir, now one of Spoleto's regular assets was, as usual, accurate and musical and fresh-sounding.

Pier Luigi Samaritani's production had some unfortunate aspects (a ballerina was added to the cast, and her dumb show was obtrusive and unnecessary), but for the most part it moved well. His costumes for the men—Kate Greenaway pantlettes and ice-cream pastel colours—were extremely unflattering; but the girls looked lovely. I cannot judge the sets, because the performance I saw was being televised, so the lights were harsh and unflattering. Still, they seemed attractive.

This year's festival, like the past few programmes, has a good deal of spoken theatre. I saw two things, in fact, in the two days I was there. The first was a one-woman show, *Molly*, starring Piera Degli Espositi. This recitation of the last pages of Joyce's *Ulysses* (in a fluent translation by Giulio De Angelis, arranged by Ettore Capriolo) offers the occasion for a bravura performance. Piera Degli Espositi is certainly remarkable, for her stamina and her memory, if nothing else. Perversely, she—or her producer, Ida Bassignano—decided against any naturalistic interpretation; so the piece becomes a kind of recital; much of the text is delivered in a tiresome sing-song. In the few moments when she drops this cadenced speech and lapses into normalcy, the actress is affecting and the text comes to life (the finale is moving).

Lina Wertmüller's play *Amore e magia nella cucina di mamma* (Love and magic in Mamma's kitchen) was written almost a decade ago, for the actress Sarah Ferrati and for Franco Zeffirelli to stage. Both in Ferrati and Zeffirelli were horrified by the work, and it was shelved until now. Considerably rewritten apparently, it has been staged by the author; and she has done an impressive job.

The work is based on a real-life drama, the story of Leonarda Cianciulli, a murderer who, having killed some women friends, boiled up their dismembered bodies and made soap and candles. Known as the



Lucia Aliberti and Aldo Bertolo in La Sonnambula

"saponificatrice di Correggio" (the soap-maker of Correggio), the murderess was confined in the criminal mental hospital of Pozzuoli, where she died a few years ago.

For Lina Wertmüller, the murder story is a pretext for examining the cultural conflict between Leonarda, a poor superstitious woman from the backward south, and the northern Italian, rigid, conventional middle class. The three victims are three Brief Lives, studies in the variety of unhappiness and solitude. Leonarda murders them out of superstitious conviction, to prolong the life of her son; and in the final scene, in the Bedlam of Pozzuoli, she has assumed the role of mother to the inmates.

In Enrico Job's stark and apposite set, Wertmüller has staged a kind of ritual, centering around the hair-raising Isa Danielli, who does not "play" Leonarda, but becomes the character in a total identification. The all-female cast offers

strong support, and Elena Mannini's simple black costumes are somehow both timeless and precise for this drama which is set in the immediate post-war period (the real Leonarda was sentenced in 1946). As it is, the play is long, perhaps too long for the usual Italian audience; but it has, nevertheless, a tremendous impact.

Because of a conflict, I could see only the latter half of *L'incoronazione di Poppeo*, and I am sorry to have missed the rest, because what I saw was beautiful and moving. The production, by Filippo Sanjust, was straightforward, unflashy, framed by some steps and a line of Corinthian columns. Alan Curtis's edition of the opera (to be published next year by Novello) is scrupulous without being austere. The music speaks for itself, in all its splendour. Curtis conducted his Complesso Barocco (a picked group of first-rate musicians) and the superb cast, Carmen Lavaol was a sweet Drusilla, and—as Poppea

and Nerone—Carmen Balthrop and Carolyn Watkinson were outstanding; stylish, impassioned, convincing. Marjanne Kweksilber sang Ottavia's farewell to Rome with touching dignity. A great success, also with the capacity audience, despite the oppressive heat of the overcrowded Teatro Carlo Melisso.

As always the Festival offered a non-stop series of concerts: at midday, in the afternoon, at night, in the theatre, under the porch of the Duomo, in other churches. And, also as usual, much of this music-making is on a high level. There are also several art shows, including a small, but choice exhibition dedicated to Gerardo Dottori, who died two years ago at the age of 83. A second-wave Futurist, Dottori was the chief exponent of "aeropittura," and his strange, compelling landscapes from above are the most absorbing and enduring part of this welcome review of his work.

Criterion

Bent

Martin Sherman's unsettling play, part horrific comedy, part concentration-camp love story, has now transferred from the Royal Court to the West End.

Robert Chetwyn's production still stars Ian McKellen as the homosexual Schweyk figure, Max, and Tom Bell as his grimly saturnine companion in Dachau. Both men are detailed in breakdowns: an activity whose monotony is rather too realistically insisted upon by the actors, although they enhance the rest periods by encouraging each other to extra-sensory erections while standing yards apart. This may be known as getting their rocks off.

There is one small cast change. Wolf, the blonde nude running around the Berlin apartment shared by Max and a fey dancer, is now played by Terence Suffolk, large and lumpy, but cleverly making something of a thin-writer character. Mr. Sherman's entire play in fact, is less memorable for its writing than for its sensuous direction. Wolf's third being cut as the Stormtrooper's burst in to purge the city of homosexuals; Max beating the dancer to death in order to survive; Max's account of how he gained a yellow star instead of a pink triangle. (Jews got more meat



Ian McKellen and Tom Bell

in their soup than did gays) by committing an act of necrophilia on a female corpse; the grisly electrocutions at the end. I find it impossible to be either cool or enthusiastic. Like *Holocaust*, on TV, it prompts discussion as to how you resist terrible aberrations of

history without celebrating them. *Bent* is dangerously close to becoming a cult, a rallying cry for liberated metropolitan gays. On the other hand, I know of people, even Jews, who have seen the play

and knew nothing of the Nazi persecution of homosexuals beforehand. Of one thing, though, can be sure: it is performed with dignity, conviction and grace. MICHAEL COVENEY

St. Bartholomew-the-Great, Smithfield

Electronic and computer music

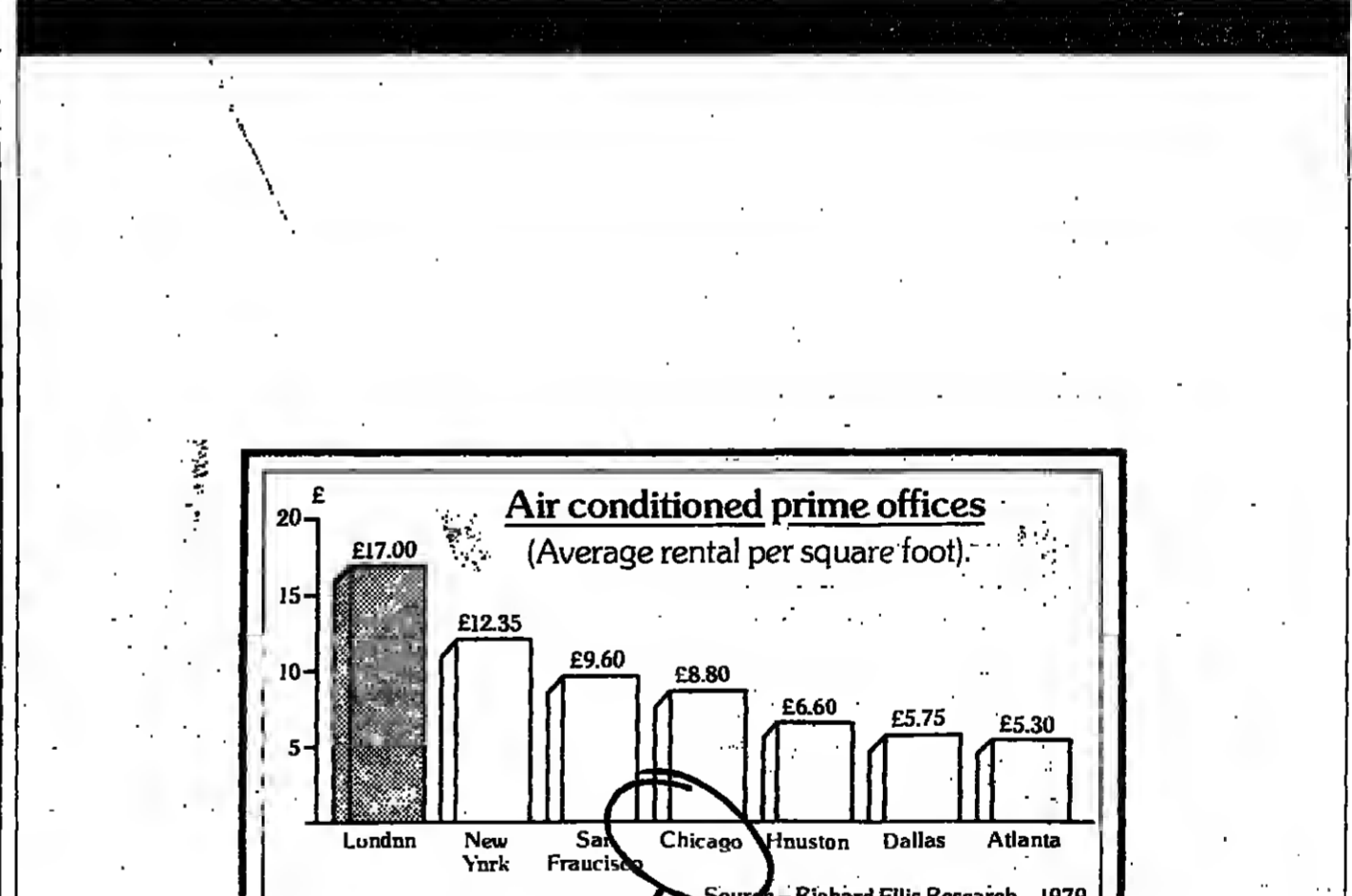
by DAVID MURRAY

The 20th-Century Music Festival at St. Bartholomew's continued on Tuesday with prominent loudspeakers. All the music involved pre-recorded tape, generally more sophisticated than Stockhausen's intuitive and scruffy *Telemusik* of 1966, which ended the concert. Bows were taken for those composers who were present only in electronic spirit by Stanley Haynes, presiding efficiently over the equipment. His own Prisms for piano (George Nicholson, attacking his relatively modest part with a will) and computer-synthesised tape toyed with a range of sound from actual piano through not-quite-piano to very remote, shrill cousins; its expressive means were narrower.

The programme-book is capricious with information about composers, variously supplying welters of it or none. John Chowning was identified dauntingly as "best known for his paper 'The Synthesis of Complex Audio Spectra by Complex of Frequency Modulation'" but the highly polished sounds of his *Turens* amounted to inoffensive chanting ornamented with bursts of twittering. James Anderson Monner was identified only by name, but his two voice-transformation pieces were realised at the

Paris IRCAM (like the Haynes piece and the Risset one). They made refined and witty play with spoken poems; Moor's ambitions might well be more commercial or theatrical than musical, and he sounds resourceful enough to invent a place for himself.

Jean-Claude Risset's quadruphon *Songes* treats a handful of post-Impressionist motifs (recorded by live players) to beadily suggestive computer-atmospherics. Very pretty, and reminiscent of the first of Bartok's *Deux Images* with its sweltering languor; not what one expected to come out of IRCAM. Paul Patterson's tricky *Shadows* for clarinet and two loudspeakers, each emitting a shadow of (I assume) the live Charles Hine, is dramatically facetious—feigned discord between the player and his disembodied selves—in proportion to the composer's awful gloss ("a comment on the so-called climate of our times—the individual's resistance to a dehumanising society"). The lively energy of the music, however, owing scarcely anything to the hardware, was striking; Patterson's natural fluency never seems programmed, and the imaginative thrust of his clarinet-writing here, deserved to be put to less catchpenny ends.



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There's something Chicago has to do, on page 29

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ECONOMIC VIEWPOINT

Unions need equality before the Law

JUST AS war is too important to be left to generals, union law is too important to be left to lawyers and industrial relations experts...

monopoly is harmful, whether exercised by private enterprise barons in top hats, oil sheikhs in flowing robes, or union leaders in neat grey suits...

SOURCES OF INCOME: INCOME FROM EMPLOYMENT, SELF-EMPLOYMENT, INVESTMENT AND TRANSFERS AS SHARE OF TOTAL. Table with columns for Income group, Employment, Self-employment, Investment, Transfers.

Source: Royal Commission on Distribution of Income and Wealth, Report No. 7

collective bargaining based on the strike threat can increase the real wages of those who remain employed in a particular industry...

at the expense of profits would simply increase the unemployment totals. There is a statement on Page One of Mr. Prior's Working Paper that "employers and unions have long had practical reasons for entering such (closed shop) agreements..."

That is below (or sometimes above) the union rate. There is a statement on Page One of Mr. Prior's Working Paper that "employers and unions have long had practical reasons for entering such (closed shop) agreements..."

The Working Paper, indeed, speaks of a statutory code giving "practical advice, based on best current practice, on introducing and applying closed shops..."

union power by trying to build up union funds.

The picketing proposals also compel the non-lawyer to ask a few very simple questions. Picketing is defined in the 1974 Trade Union Act as "attending" for "the purpose only of peacefully obtaining or communicating information, or peacefully persuading any person to work, or abstain from working..."

Face value

Taken at its face value this right of peaceful persuasion belongs to every citizen. Its exercise might, in the absence of special legislative safeguards, involve trespass, but even this would not occur if pickets were outside rather than inside places of work.

Another reference is to the "increasing use of intimidation," which of course is light years removed from the innocent definition of picketing. It proposes a reserve power for the Secretary of State to draw up a code "covering all aspects of picketing" but only if attempts at "comprehensive and effective voluntary guidance" were to fail.

It is not necessarily a good idea to challenge the unions on all fronts at once, especially if some of the challenges are for a dubious cause. Mrs. Thatcher's frequently reiterated statement that the Government will not print money to protect workers or enterprises from wage increases, they cannot afford to challenge enough. So is the limiting of state aid to lame duck industries, on however gradual and cautious a basis. It would be sufficient achievement if the Government would persevere with these policies (which have often been announced before — by Mr. Healey as well as Mr. Heath — but never followed through) while ensuring that the full resources of civilisation under the existing law are used against intimidation, wherever it occurs; and if the Government for once were found with sufficient contingency plans to keep essential supplies flowing in industrial emergencies. A battle over Industrial Relations law would be best postponed until the other challenges have been carried through and we have a much better idea what exactly it is that we want union law reform to achieve.

Samuel Brittan

Disquieting

Some of the proposals in the Government's Working Paper are desirable, some dubious and some unimportant. But I fear that because they are in the Industrial Relations — or "IR" — tradition, and not based on economic analysis, they will not go to the roots of the problem.

From a non-IR point of view, the root of the problem is that of monopoly power, and

From this primary evil, others of a more directly economic nature arise. These include restrictive practices, the pricing of workers out of employment and the pressures that the resultant unemployment imposes on Governments to attempt, with less and less success, to alleviate the joblessness with inflationary financial policies.

It is really very true that the present collective bargaining system was responsible for the great increase in workers' living standards in the past century. This is an important benefit which would have to be weighed against the other evils. Unions are indeed valuable as a means by which thousands of employees in large, anonymous concerns can express a view on their treatment and conditions of work. The main forces raising real wages have, however, not been union wage bargaining but technological improvement and the competition of employers for workers.

But even if that percentage were larger, or if the 5 per cent were itself found morally repulsive, then it would still be untrue that a direct attack on the remaining return to capital would benefit workers en masse. An economically literate Marxist would argue for the transfer of ownership assets to collective ownership. A more individualist radical would want a more widespread distribution of investment income (for instance through a People's North Sea Equity). But neither could deny that simply raising real wages

There is thus nothing inherently monopolistic in a collective agreement between an employer and union bargainers. Even a closed shop confined to a single non-monopoly firm would do no great harm if there were plenty of other opportunities for workers preferring to work on different terms. The closed shop is in practice coercive because it is usually union policy to attempt to enforce it in entire industries; and to pillory as "scabs" individuals willing to work for their market wage, if

aim to cut losses or make a profit in this way? In competing for telegram business, private companies have always been at a disadvantage in that the public is generally unaware of their existence. Despite this private cable companies are known and relied upon by a small but significant section of industry and commerce who continue to require an efficient telegram service.

Letters to the Editor

Local authority funds

From Mr. R. Nottage. Sir — The Government, like its predecessor, seeks to limit its grants to local authorities. As a result, cries of anguish fill the air, and in the months ahead the media will have many a field day publicising hardships and misfortunes that must stem from expenditure cuts on education and social and other services, which local authorities provide for the good of the community or to individuals in need.

While all this turmoil racks our emotions and takes a heavy toll of the Government's popularity, the taxpayer will continue to build up the already substantial and never-to-be-needed local authority pension funds at a spanking pace.

In 1976 those funds took in £700m to meet pensions that year of only £200m — according to Treasury evidence to the Wilson Committee. By March 1977 they had assets worth over £3bn. They will have forged further ahead since then.

If the Government, with Parliament's approval, were now to require the local authorities to discontinue the employees' pension scheme, the taxpayer would suffer no financial risk or loss. Indeed, some might well be less liable to redundancy than they are at present. In case this course of action should be thought unwise, may I recall that the Government Actuary told the Wilson Committee that the reason why the local government pension scheme should be funded is that it is funded solely for reasons of history?

The local authorities' pension funds do not, in fact, cover all local government employees. Teachers, firemen and police men have no such funds to support their pensions. Neither do NHS employees, civil servants and members of the armed forces. As their present funds would continue in existence, local government officers would be at an advantage over all other public servants. They would merely sustain an imperceptible reduction in the excessive degree of security to which extravagant Governments have hitherto subjected them. Raymond Nottage. Reform Club, Pall Mall, SW1.

Outlook for pensions

From Mr. M. Brackenbury. Sir — I have been very disappointed in recent weeks by the failure of Conservative Members of Parliament to detect the mathematical fallacy in the Labour Party's guarantee to link pensions to the higher of the rise in earnings or prices, and thus to silence their complaints in the House of Commons once and for all. The last Government figures for industrial average earnings were £38.50 in October 1978.

Taking a rather optimistic guess of £90 for the figure when the new pension rate for a married couple comes into effect it is possible to construct the following table based on the unlikely but not impossible situation that prices rise by 20 per cent and earnings by 10 per cent in one year, and that earnings catch up and prices do not rise in the following year. This produces the following figures:

Table with columns: Year, Increase in Earnings, Increase in Prices, Ind. Average Earnings, OAP (Couple).

Clearly, I have taken a very extreme example in order to save expensive-pink paper. The point, however, which any mathematician will immediately see is that in every year when the rise in prices exceeds the rise in earnings the old age pension will draw nearer to the industrial average, and in the other years it will never lose ground. Thus, assuming that the figures continue to fluctuate from one to the other, which is the assumption inherent in the Labour Party's ill-advised pledge, the day must come sooner or later when the old age pension for a married couple exceeds average industrial earnings, and therefore the workers of this country would be desperately trying to keep the ever increasing proportion of retired citizens at a higher standard of living than their own.

No doubt, when the Left Wing have achieved this first step to Utopia, their next demand will be the reduction of retirement age to 31!

Mark Brackenbury. Sternberg, Thomas Clarke & Co., Salisbury House, London Wall, EC2.

Highly favoured smokers

From Mr. D. Townsend. Sir — In the run-up to the Budget, it was speculated that Duties calculated by reference to quantity, such as apply to tobacco and spirits, might be replaced by ad valorem Duties which would vary directly with the basic price of the product.

It is difficult to argue objectively against such a modification. Such a move would simply bring Duties into line with VAT, and, of course, ensure that the retail price of dutiable commodities rose pro-rata with the basic price, as happens with goods and services which are subject to VAT alone. Over the past decade or so the quantity-based Duty on tobacco, spirits, etc. has not been increased in line with underlying costs, and therefore such items have become relatively cheaper (and yielded less revenue for the Exchequer) than the normal run of goods and services. For example, under the current rather byzantine mixture of specific (quantitative) Duty, ad valorem Duty and VAT which applies to cigarettes, a 20 per cent increase in the basic retail price would result in a retail price increase (after Duty and VAT) of only 9.8 per cent. Contrast this with other every-

day requirements, toilet soap for example, where the full 20 per cent increase would flow through to the consumer via VAT.

In view of the preoccupation with income tax and VAT, it was not very surprising that the Budget did not in the event contain proposals for correcting this anomaly. What is surprising — not to say incredible — is

either the problem or the solution. The problems are threefold. This is the breakdown of basic postal and telephone networks usually due to industrial action of one kind or another. There is the use of monopoly to hamper or frustrate provision of any service and commodity from outsiders, even though the Post Office is not providing such a service itself, such as an international facsimile 'hureau' service. There is the use of monopoly to make ordinary users and subscribers, who have no alternative, pay, in the way of subsidies, for some expensive Post Office or minority service to make it competitive with that provided by outside suppliers such as couriers and two-way radio services.

Most European countries have a written constitution which protects freedom of information and its transference on a public and personal basis. This measure usually gives the citizen right of redress against any misuse of the absolute monopoly of the post, telephone and telegraph. For instance, independent facsimile operators in France cannot now be stopped by the PTT as it would conflict with the constitution even though the British Post Office's overseas plans rely on an absolute PTT monopoly in each European country.

In the UK, when the Post Office Act was passed, the Conservatives endeavoured to have some protection for the public in giving Parliament rights to licence competitive activities. The Socialists, however, preferred to leave protection of the public in the hands of a powerful Quango called the Post Office Users National Council and Post Office managers themselves.

It would be much more salutary if the Secretary of Industry instead of issuing statements or threats were to immediately lay before the House legislation which would give Parliament the final say on licensing any competitive activity. These powers could then be used whenever any of the aforementioned misuses of monopoly take place. The basic principle of a monopoly postal and telephone trunk network is not in question as far as I know. J. O. Stanley, 176-184, Vauxhall Bridge Road, SW1.

The buzz in Portugal

From Mr. J. Sturdy-Morton. Sir — While on holiday in Portugal, I noticed that there too Buzby (the bird for whom there is no closed season) is used to advertise the national telephones. Can we hope that Buzby is emigrating, or was it a simple case of migration? Julian Sturdy-Morton, 69, Dawes Road, SW6.

Private cable companies

From Messrs. G. Boker, D. Woolmer and A. Watson. Sir — There has been publicity recently regarding the cessation of private cable companies' licences in 1981. The licences permit competition in an area where speed and efficiency count. Although private cable companies will continue to provide other telecommunications services after 1981 — some of which are more profitable than telegrams — the Post Office will have sole right to accept or deliver telegrams in this country. The Post Office claim is that in view of its financial losses, it should close its competition, thus helping it to lose less money. What other industry can

aim to cut losses or make a profit in this way? In competing for telegram business, private companies have always been at a disadvantage in that the public is generally unaware of their existence. Despite this private cable companies are known and relied upon by a small but significant section of industry and commerce who continue to require an efficient telegram service.

It is most unlikely that the demise of private cable companies will have any positive effect on the quality of the Post Office telegram service and the volume of cables now handled privately will provide a minuscule addition to Post Office revenues. D. G. E. Baker, G. Woolner, A. Watson, 2, Derwent Lodge, Buckingham Road, Brighton, East Sussex.

Productivity in coal

From Mr. D. Brewer. Sir — Mr. A. Holland's comment (July 5) that the productivity of British miners does not remotely approach that of other countries is manifestly untrue. It is higher than in countries with such diverse economies as France, Belgium, Spain, Japan, the USSR, Poland, Czechoslovakia, China, India and South Africa.

There are only three major deep-mined coal industries with higher productivities. The U.S. and Australia have much better records because their geological conditions are vastly superior. West Germany has marginally higher productivity because the geological conditions are slightly better. In the East Midlands, the performance matches that in West Germany. Mr. Holland implies that British miners should be paid according to their productivity. In that case, compared with West Germany, the NUM's recently formulated claim is inadequate. On this basis, a face-worker in Nottinghamshire should be paid £1,000 a year!

It is true that productivity in Britain rests on a plateau. That is also true in practically every major deep-mined coal industry. In the U.S. underground productivity has declined by about 30 per cent over the last few years because of stricter safety regulations. During that time safety standards in U.S. mines have improved in comparison to Britain from non-existent to rudimentary. Nevertheless, there is a case to answer. Let us cooister a few facts. A British mine of average age was sunk in Victorian times. In an extractive industry such capacity cannot support continually increasing outputs or even maintain present output. As each year passes, the immediately available reserves become deeper, thinner, more geologically disturbed of poorer quality and further from the pit-bottom. It is overwhelmingly apparent that the solution is new sinkings to develop the enormous reserves recently discovered outside existing mining areas and not some absurd re-organisation plan. D. Brewer, 1 Harewood Road, Holymoorside, Chesterfield, Derbyshire.

Today's Events

GENERAL: UK: Mr. Kurt Waldheim, UN secretary-general, meets the Prime Minister. Government, NCB and NUM meet to discuss increased grants for coal industry. Mr. Martin Trowbridge, Chemical Industries Association director general, leads delegation meeting MPs to express concern over energy supplies. Transport and General Workers Union conference continues, Scarborough. National Union of Mine-workers executive meets.

Overseas: Bundesbank Council meets in Frankfurt. Seven industrial nations meet in Jakarta to discuss next tin agreement. Ex-President Nixon meets deposed Shah of Iran in Mexico. Food and Agriculture Organisation world conference on agrarian reform and rural development, Rome. PARLIAMENTARY BUSINESS: House of Commons: Education Bill remaining stages. House of Lords: Pensioners' Bill, all stages. Social Security Bill, all stages. Social Security Revision of Earnings Factors Order. Army, Air Force and Naval Discipline Acts continuation Order. Debate on the 16th report of the EEC on textile and clothing industry. Short debate on Home Office circular on juveniles and co-operation between police and other agencies. COMPANY RESULTS AND MEETINGS: See Company News on Page 27.

Payments and Social Security Bill, all stages. Social Security Revision of Earnings Factors Order. Army, Air Force and Naval Discipline Acts continuation Order. Debate on the 16th report of the EEC on textile and clothing industry. Short debate on Home Office circular on juveniles and co-operation between police and other agencies. COMPANY RESULTS AND MEETINGS: See Company News on Page 27.

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UK COMPANY NEWS

Bulmer slips to £2.52m but forecasts improvement

AS FORECAST the taxable profits of H. P. Bulmer Holdings, the cider group, slipped back in the year to April 27, 1979. The surplus declined from £2.72m to £2.52m on sales ahead from £36.66m to £40.39m, but the group is looking for an improvement this year.

The pre-tax profit was struck after increased interest charges of £1.11m, against £779,000, and the directors also stress that the second half of last year benefited from an exceptional gain of £1.27m from an increase in returnable container deposits.

They add that when the exceptional items are stripped out profits improved by £793,000, and that the quality of earnings significantly improved during the year.

In addition Price Commission action last year prevented the recovery of £1.5m of unavoidable price increases. There doubt with the abolition of the Commission he a long over due improvement in margins this year, add the directors.

But the Board says the company has started the current year encouragingly and it anticipates a worthwhile profits improvement. Cider volumes in the first two months are up on the same period last year. However the directors say that it is too early to judge the effects on this year's results of the Budget which put about 2p a pint of cider and the increased interest charges and fuel costs.

The Board adds that capital spending this year will be £3.4m, compared with £2.5m in the year under review.

At midway when the taxable surplus was up from £1.15m to £1.92m the directors warned that year-end taxable profits were unlikely to exceed those of the previous year. They pointed out that the group benefited from an exceptional credit in the second half of 1977-78.

The directors now point out that net borrowings rose by £2.6m to £7.5m, mainly to fund increases in working capital. The main reason for the increase in stocks was the large purchase of apples.

However, the company remains in a strong financial position with group net borrowings at April this year only a third of shareholders' funds totalling £22.6m.

Net borrowings are expected to rise another £1.5m to £9m at the end of this financial year, but will remain well within the group's available facilities.

Last year the company prepaid all outstanding instalments on medium-term loans totalling £1.1m at April 1978.

Trading profit was £1.1m ahead at £3.9m. While all trading activities showed



Mr. Peter Prior, chairman of H. P. Bulmer.

improved results the recovery in group trading profit was mainly attributable to the £1m increase in the cider and pectin trading profits.

At the half way stage cider sales volume was 3 per cent below that of the first half of the previous year. While there was some recovery over the Christmas period, the severe winter offset this improvement, and cider sales volume fell short of that for the previous year by a similar percentage.

	1978	1979
Sales (incl excise duty and VAT)	40,385	36,660
Cider & pectin	38,629	36,660
Wines & spirits	1,257	1,000
Trading profit	3,320	2,787
Cider & pectin	3,693	2,650
Wines & spirits	147	140
Provision	80	7
Interest payable	1,105	779
To minority	4	—
Profit before tax	2,811	2,016
Exceptional credit	192	1,800
Profit after tax	104	100
Profit before tax	2,516	2,716
Profit after tax	2,151	2,320
Exchange gains	25	5
Extraordinary credit	190	185
Attributable	2,277	2,240
Preference div.	128	57
Ordinary div.	290	677
Retained	1,359	1,456

Against this disappointing performance, the significant recovery in trading profits reflects the success achieved in improving operating efficiency and holding costs down.

The acute raw material supply problems which affected the pectin activity in 1977-78 were successfully overcome during the second half of 1978-79, and an improved contribution was achieved for the year as a whole.

Tax for the period takes £364,000, against £398,000, and stated earnings per 25p share are down from 21.98p to 19.6p. The final dividend of 2.07p

net lifts the total from 6.6p to 7.65p.

comment

The figures from H. P. Bulmer look unexciting, but there have been some important underlying improvements to the group's position. Thus despite the effects of a dismal winter, which led to a decline in cider volume, profits improved usefully last year after allowance for the exceptional credits from higher bottle charges which boosted the figures for 1977-78. Moreover, Bulmer's storage facilities are fully stocked with apple juice after the bumper apple harvest, and this secures the group's raw material supplies, and stabilises costs, for up to two years ahead.

Another crucial development came last month with the implementation of price rises of around 8 per cent, timed to coincide with the VAT rises, as the group shook itself free from the shackles of the Price Commission which is said to have cost Bulmer £1.5m through its intervention last year.

The latest price rises are worth about £2.5m to revenue in a full year, and volume has been firm in May and June (though this could be deceptive because of stocking up by the trade). At 17p the yield is 6.4 per cent covered well over twice, and the shares look solidly placed at this level.

SHARE STAKES

Greenbank Industrial Holdings — J. E. Williams has disposed of 23,500 shares. His holding now stands at 1,804,853 shares (7.16 per cent).

Gesteiner — USF nominees have purchased a further 10,000 ordinary, increasing their holding to 32.5 per cent.

Hollas up over 22% to £1.54m

ASSISTED BY its re-equipment programme which has already resulted in higher profitability due to greater efficiency, Hollas Group expanded taxable profits by 23.8 per cent from £1,357,462 to a record £1,541,470 for the year ended March 31, 1979, on turnover up by £2.26m to £21.63m.

When reporting midway profits ahead of £560,502 (£455,078), the directors said that with order books strong, they were certain growth would be maintained and a continuing improvement in profitability of the year-end was anticipated.

They now look forward to a further period of expansion with great optimism. Current order books in all divisions are strong and they are confident of an improved performance in the current year.

Earnings per 5p share rose from 10.38p to 11.1p for the year while a net final dividend of 4.25p makes a total payment of 5.23p against 4.54p.

Tax charge was: 2657,055 (£228,168) and there was an extraordinary debit time of £189,454. Retained surplus emerged up from £272,359 to £487,878.

Principal group activities are processing and merchandising of yarns and fibres, manufacturing of woven labels and decorative ribbons, importation and distribution of made-up garments.

comment

On a day when the share prices of most major textile groups were languishing around their lowest point of the year, the Hollas Group prices rose to a 1979 high of 7 1/2p. A 22 per cent rise in second half profits and a very optimistic chairman's forecast were the factors immediately behind the increase: but more fundamentally, the group is in a strong financial position, the strength of sterling, around 50 per cent of profits are generated by imports, while exports are

modest—a very different picture from that of the industry majors. The company says margins are not very sensitive to foreign exchange movements, since much of the change is passed on to customers, and points to increased efficiency as the mainstay of improvement. Certainly the Fortwell importing division has become more profitable since reorganisation a few years ago and losses of Bona Webb have been cut back after a poor record. The Worcester operations of Webb Interlinings are being closed and moved to Lancashire, which is expected to improve the situation further. With import quotas posing no problems, the stated p/e of 6.4 looks fully justified. The yield is 10.8 per cent.

E. Elliott rises to £291,914

PRE-TAX profits of E. Elliott, plastic moulder and optical goods manufacturer, were ahead from £246,555 to £291,914 for the year ended March 31, 1979, after rising to £104,000 at six months against £83,000.

Turnover for the full period rose from £4.67m to £5.6m. Profits were subject to a tax charge of £96,883 compared with £43,357 leaving a net profit lower at £195,031 (£203,198).

On a net basis earnings per 25p share are shown as 9.87p (9.77p) and 12.21p (9.77p) on a nil basis.

The dividend payout is increased from 2.15p to 3.5p net with a 2.6p final.

After taking into account a £65,839 surplus on property revaluation, and a release of a deferred tax provision no longer required, some £1.1m is to be carried forward on reserve account.

Daejan reaches £3.33m after £1.25m provision

AS ANTICIPATED at the interim stage, Daejan Holdings, property investment group, increased pre-tax surplus for the year ended March 31, 1979. Struck this time after an exceptional debit of £1.25m, profits went ahead from £2.47m to a record £3.33m (£3.49m).

In February, the directors warned that the buoyant sales conditions of the first half had not been repeated in the winter months. In the event, second-half taxable profits were down from £1.44m to £1.8m.

Total income for the year increased from £3.41m to £10.37m, before financing and other charges amounting to £5.78m (£5.94m). The exceptional item comprised a £1.5m provision for property outgoings less a £250,000 provision for property acquisition costs no longer required.

The directors say that in the light of continuing inflation and the higher rate of VAT, they have decided to increase the exceptional provision for property outgoings to bring up to date the group's programme of repairs and redecorations.

Tax takes £1.07m (£0.7m) and earnings per 25p share increased from 10.8p to 13.54p. A final dividend of 2.0775p takes the net total from 2.9975p to 3.25p, costing £0.53m (£0.49m). Retained surplus emerged at £1.63m against £1.13m.

Increase for Moorgate Inv.

Revenue of Moorgate Investment Co. increased from £29,779 to £39,250 for the year ended May 31, 1979, subject to tax of £113,280, against £100,387.

From earnings of 4.85p (4.06p) the dividend total is raised from 3.82p to 4.74p net per 25p share, with a 2.95p final.

WATER ISSUES OVERSUBSCRIBED

The two latest water issues have both closed oversubscribed, Sunderland and South Shields Water's £2m offer attracted application for £4.99m of stock. The lowest price to receive partial application was £100.21, and the average price was £100.2427.

Wrexham and East Denbighshire Water attracted applications for the £2m offer amounting to £7.7m. The lowest price to receive partial allotment was £100.21 and the average was £100.255.

In both cases dealings start on July 12. Brokers to the issues were Seymour Pierce and Co.

CES RIGHTS RESULT

The £4m rights issue by Combined English Stores has been taken up by shareholders in respect of 7,159,618 ordinary shares—equivalent to 89 per cent.

DIVIDENDS ANNOUNCED

Company	Current payment	Date	Corre. div.	Total of year	Total of year
Anglo-Amer. Secs. ... int.	1.2	Oct. 24	1	2.2	3.3
Ashley Ind.	1.3	Oct. 10	1.25	2.55	3.8
H. P. Bulmer	2.7	Sept. 10	2.2	4.9	6.6
Christie-Tyler	4.7	—	3.2	7.9	11.8
Daejan	2.08	Sept. 5	1.84	3.92	5.99
Danae Invest. ... 2nd int.	2	Aug. 24	1.75	3.75	5.7
G. H. Downing	5	Oct. 1	3.21	8.21	11.9
E. Elliott	2.5	Aug. 6	1.5	4	6.5
Gen. Consol. Inv. ... int.	2	—	1.5	3.5	5
Hollas	4.25	Oct. 1	3.56	7.81	11.56
J. Latham	5.75	—	4.59	10.34	15.09
Moorgate Inv.	2.99	Aug. 31	3.22	6.21	9.2
Textured Jersey	2	Oct. 1	0.5	2.5	3.5
S. W. Wood	2.8	Sept. 6	2.8	5.6	8.4

Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ Second interim of not less than 2.6p forecast.

Christie-Tyler lifts profits by 133% to record £4.2m

A 133 per cent jump in profits is reported by Christie-Tyler, the upholstery and cabinet furniture maker, in the 53 weeks to April 30, 1979. The taxable surplus was hoisted from a depressed £1.21m in the previous 52 weeks to a record £4.22m on turnover up 44 per cent from £48m to £69m. The results reflect further progress in the second half.

The latest figures include a first-time contribution of £284,000 from Olympic Kitchens, since it was bought on October 17 last.

Stated earnings per 10p share have jumped from 8.9p to 23.3p while a final net dividend of 4.7p lifts the total payout from 4.79p to 6.5p.

At midway the taxable surplus was well up from £1.11m to £1.52m, but the directors were then wary of making a forecast because of the general industrial unrest which started in January.

The Board now says that the group has achieved an all-round increase in its total share of what continues to be a very competitive market.

In 1978-79 the group's profits climbed to the previous high of £3.19m, but in the following year the figure declined to £2.55m.

This year they are expected to add 15 to 20 per cent to capacity.

The group is "reasonably confident" demand will absorb this.

Downing had a 10 per cent price increase for its facing bricks in June and expects

another of 4 to 5 per cent next month to cover extra fuel costs. The company is progressively switching to methane from the National Coal Board, where it gets assured supplies and a price advantage by being near the mines.

Tax for the period takes £1.08m (£953,883), following the Budget proposal on deferred tax. Net profit came out at £3.24m, against £259,330, and dividends absorb £225,396, compared with £461,810.

comment

Yesterday's figures from Christie-Tyler were unexpected—the group had been holding its cards close to its chest throughout the winter—and the share price jumped 7p to 97p. Stripping out the first time contribution from Olympic

Downing advances to £1.93m after near-static second half

After a near-static second half G. H. Downing and Co. lifted taxable profits from £1.72m to £1.93m in the year ending March 31, 1979. At halfway the group raised the surplus from £673,000 to £850,000, and the directors then said they view the second half with reasonable confidence.

The Board now says the new plant at Chesterton is working towards full production, and extensions at the Keele tile works will be completed by September. These projects are expected to increase output of facing bricks and roofing tiles by more than 30 per cent in a full year.

The final net dividend of 5p raises the total from an equivalent 5.7932p to 7.75p.

Turnover for the year advanced from £12.74m to £14.24m. After tax of £196,000, against £304,000 credit, stated

earnings per 50p share are down from 33.5p to 28.8p. Last time there was an extraordinary credit of £118,000.

The group makes clay products, refractories, roadstone aggregates and is an electrical power engineer.

comment

Dividend cover of 3.7 times at G. H. Downing may not seem overtly generous but a yield of 9.3 per cent at 124p, down 4p yesterday, looks fair enough and the group is still committed to a heavy capital spending programme. New plant is scheduled to come on stream in September to boost capacity by 15-20 per cent which would be worth some 30 per cent in a full financial year. Downing is confident that it can sell this additional building materials production which

together with the 10 per cent price increase in the middle of last month (the first rise for 14 years) forms the basis for the group's growth expectations this year. Profits from refractories, after partial recovery in 1978-79, are likely to flatten out this year and the electrical wholesaling division is again expected to be subdued. The Dutch subsidiary, worth about a fifth of total profits, accounts for a calendar basis and will thus bear the brunt of the appalling winter so it will be left to the UK facing bricks and roofing tiles, coupled with encouraging penetration of French and West German markets, to support a fully taxed p/e of 7.7. For comparison Gibbons Dudley sells at 5.5 times historic earnings and will presumably post a yield of 6.5 per cent at the first opportunity.

Every day...

Every week...

Since April 1978, ICFC have offered more than £½ million to small businesses every working day.

Since April 1978, ICFC have provided finance for fourteen small businesses every week.

مكتبة الأمل

Successful year for FFI: Textured Jersey profits improve by £3.3m

Finance for Industry yesterday reported a successful year in supplying funds to small companies and in leasing equipment and ships. Its gross investment in all its activities rose by 49 per cent to £242m in the year to March 31 while its pre-tax profit rose from £22m to £25.3m.

In the demand for small company finance, though they do emphasise that ICFC has recently been marketing itself more systematically and energetically. As evidence of the current popularity of the concept of the small company they cite the increasing tendency for managers of existing large companies to "break away" with the aid of ICFC finance and develop one particular product or service.

Lord Seeböhm, the chairman of FFI, explained in his annual statement that, "ag the economic size become less important and the complexities of managing a large public company increase, ICFC has an ever-growing role to play."

SALES AND profitability at record levels and a trebled dividend are announced by Textured Jersey, knitted jersey fabric manufacturer, for the year ended April 30, 1979.

Full-year tax takes £260,000 (£108,000) and with earnings per 10p share well up from 4.5p to 12.36p, the dividend is lifted to 3p (1p) net with a 2p final—the group restored payments last year after four years absence.

Tecalemit in strong position: still looking for acquisitions

SEVERAL POTENTIAL acquisitions were examined by Tecalemit Holdings, 1978-79 and directors continue to seek profitable companies in engineering, service industries or companies using advanced technology and having a high added value, Mr. N. J. Bennett, chairman, tells shareholders.

over of £48.1m against £32.8m. CCA profit is reduced to £3.67m after adjustments for cost of sales, £330,000 and depreciation, £41,000.

and stock valuation by £3.33m (£1.22m). Meeting, Winchester House, EC, August 3, at noon.

J. Latham up £0.7m with better margins

A SHARP increase in second-half profitability helped James Latham, timber merchant, to push pre-tax profits for the year ended March 31, 1979, ahead from £91,000 to £1.65m, on turnover of £27.85m, against £25.54m.

Revenue up at Danae Trust

REVENUE of Danae Investment Trust for the year ended May 31, 1979, improved from £468,334 to £515,255 before tax of £167,578 against £162,232.

Gen. Consl. improves in first half

Gross revenue of General Consolidated Investment Trust was ahead at £766,513 against £700,330, for the half year to June 30, 1979, and net earnings improved from £356,396 to £389,461.

Earnings per 25p share were 2.1p (1.92p) and partly to reduce disparity the interim dividend is lifted from 1.3p to 2p net costing £371,518 (£241,153)—last year's total was 4.25p from £827,153 earnings.

Net asset value per share is shown at 118.9p (108.2p) or 118.8p (109p) allowing for conversion of loan stock.

Euston Centre advances

Taxable revenue of Euston Centre Properties rose from £2.78m in the year to March 31, 1979, after being ahead from £1.24m to £1.32m at mid-way.

Berec sees recovery after first half fall

BOTH SALES and profits of Berec Group had been poor in the first quarter of the current year, Mr. Lawrence W. Orchard, the retiring chairman, told members at the AGM.

Every month

Since April 1978, ICFC have helped start five new businesses a month.

Ferguson Industrial says borrowings acceptable

Despite the acquisition policy at Ferguson Industrial Holdings, involving considerable cash sums, the proceeds from the sale of investments in Liner Concrete and Randalls Group offset these, and borrowings are within acceptable limits, Mr. D. S. Vernon, chairman, says in his annual report.

RESULTS AND ACCOUNTS IN BRIEF

TRANSATLANTIC AND GENERAL SECURITIES COMPANY LIMITED—Final distribution on income units for the accounting period to July 4, 1979, was 2.5p net per unit (2.2p last year), payable on August 31, 1979.

Industrial and Commercial Finance Corporation (ICFC) provided £57.7m in new funds to 733 customers, set against figures for the previous year of £50m and 518 customers.

John James finishes year with best-ever £4.2m

AS FORESHADOWED, taxable profits of John James Group of Companies came out at a record £4.2m for the year ended March 31, 1979, against a previous £3.3m.

This will complete an expansion programme which will have involved an investment of nearly £8m in just over three years, with a consequent doubling of mineral fibre production.

BOARD MEETINGS The following companies have notified dates of Board meetings in the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are increases or final and the sub-dividends shown below are based mainly on last year's timetable.

£0.46m profit by S. W. Wood

FOLLOWING THE recovery at mid-way from losses of £204,000 to a £154,000 profit, the S. W. Wood Group finished the year to March 31, 1979 with pre-tax profits of £456,605 compared with a £29,293 deficit previously.

R. Jenkins tumbles to £0.67m

Taxable profits of Robert Jenkins (Buildings) tumbled from £1.34m to £687,000 in the year to March 31, 1979. And the directors warn that these much-lower profits may not be equalled in the current year.

Today's company meetings

Associated British Foods, Connaught Rooms, Great Queen Street, WC, 11. Atkins Brothers, The Old Cottages, Lower Bond Street, Hinxley, 12, Avenue Close, Winchester House, 100 Old Broad Street, EC, 12.

Cape Insulation

Cape Insulation, a member of the Cape Industries group, is to invest a further £5m in its Rorksil mineral fibre plant at Stirling.

ASSOCIATES DEAL

J. Henry Sebredo Wagg and Co. on July 10 sold 10,000 Guest Keen at 278p and 15,000 at 275p on behalf of associates discretionary investment clients.

...of last year.

In all, ICFC provided £68 million last year to small businesses. Currently, we are considering applications for more than £100 million. And there's plenty more where that came from.



The smaller business's biggest source of long-term money. Industrial and Commercial Finance Corporation Limited, 91 Waterloo Road, London SE18XP. TEL: 01-928 7822.

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1975=100); engineering orders (1975=100); retail sales volume; retail sales value (1975=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Incl. prod.	Mfg. output	Eng. order	Retail vol.	Retail value	Unemp. placed	Vacs.
1978							
1st qtr.	107.0	102.2	99	106.4	246.4	1,409	169
2nd qtr.	110.8	104.5	96	107.9	254.4	1,367	212
3rd qtr.	111.5	105.2	103	110.7	266.6	1,380	211
4th qtr.	110.0	102.6	111	111.7	273.0	1,340	223
1979							
1st qtr.	108.9	101.4	101	110.3	276.4	1,351	223
Jan.	103.4	97.4	94	109.6	273.1	1,339	223
Feb.	110.7	103.5	105	110.4	275.4	1,363	223
March	112.5	107.3	104	110.8	279.8	1,350	223
April	115.0	106.8		115.4	290.5	1,311	223
May				113.5	289.2	1,307	223
June						1,280	226

OUTPUT—By market sector; consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1975=100); boning starts (000s, monthly average).

	Consumer goods	Invst. goods	Intmd. goods	Eng. output	Metal mfg.	Textile	Housg. etc.	Starts
1978								
1st qtr.	105.2	98.8	116.3	99.9	96.5	98.0	17.8	
2nd qtr.	108.0	98.1	122.4	99.8	101.2	101.2	22.0	
3rd qtr.	108.0	99.7	123.2	100.7	101.2	101.9	20.2	
4th qtr.	105.5	96.9	123.3	96.6	97.6	101.9	20.2	
1979								
1st qtr.	104.0	98.2	125.6	98.3	97.1	99.3	12.8	
Jan.	99.0	92.0	117.0	92.0	77.0	95.0	10.1	
Feb.	104.0	100.0	129.0	100.0	102.0	100.0	12.7	
March	108.0	103.0	130.0	103.0	113.0	103.0	15.6	
April	108.0	103.0	131.0	103.0	109.0	101.0	18.0	
May							19.2	
June							22.07	

EXTERNAL TRADE—Indices of export and import volume (1975=100); visible balance; current balance; oil balance (£m); terms of trade (1975=100); exchange reserves.

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms trade	Resv. US\$bn
1978							
1st qtr.	119.6	113.5	-590	-369	-620	105.7	20.62
2nd qtr.	122.2	109.7	-173	-208	-414	104.9	16.75
3rd qtr.	124.8	114.9	-367	-184	-501	106.1	16.55
4th qtr.	124.8	112.3	-39	-450	-480	106.9	15.77
1979							
1st qtr.	110.3	113.3	-1,181	-787	-237	107.7	16.78
Jan.	113.0	107.1	-126	+6	-62	107.4	16.26
Feb.	100.7	117.0	-768	-635	-78	108.1	16.62
March	117.3	115.7	-289	-158	-97	107.4	17.45
April	128.4	127.2	-327	-217	-114	108.9	21.47
May	133.6	127.8	-185	-75	-54	108.0	21.53
June							22.07

FINANCIAL—Money supply M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); domestic credit expansion (£m); building societies' net inflow; HP, new credit; all seasonally adjusted. Minimum lending rate (end period).

	M1 %	M3 %	Bank advances %	DCE £m	BS Inflow	HP	HP Lending	MLR %
1978								
1st qtr.	24.3	23.8	-17.5	+1,811	1,049	1,373	61	
2nd qtr.	10.1	15.0	24.5	+2,890	694	1,506	10	
3rd qtr.	17.2	8.3	8.6	+591	746	1,841	10	
4th qtr.	15.1	13.0	-8.7	+1,875	878	1,576	13	
1979								
1st qtr.	7.2	10.1	32.7	+1,572	777	1,586	13	
Jan.	14.6	18.9	31.2	+801	289	525	12	
Feb.	17.6	2.06	24.1	+1,089	231	631	14	
March	7.2	10.1	32.7	-263	257	330	13	
April	16.8	7.2	19.1	+846	343	572	12	
May	12.9	7.9	20.6	+945	309	824	12	
June							14	

INFLATION—Indices of earnings (Jan. 1976=100); basic materials and fuels, wholesale prices of manufactured products (1975=100); retail prices and food prices (1974=100); FT commodity index (July 1952=100); trade weighted value of sterling (Dec. 1971=100).

	Earnings	Basic matts.	Wholesale	RPI*	Foods	FT commodity	Strg.
1978							
2nd qtr.	129.9	146.3	151.8	195.6	203.8	242.27	61.5
3rd qtr.	133.2	144.9	154.8	199.2	206.2	253.74	62.4
4th qtr.	136.4	147.1	157.3	202.6	208.0	257.69	62.7
1979							
1st qtr.	140.2	152.2	161.6	208.3	218.8	268.63	64.1
2nd qtr.	136.7	160.5	167.9	206.2	217.5	293.55	67.9
Jan.	136.7	150.8	160.0	207.2	217.5	260.63	63.5

MINING NEWS

Companies and Markets

Noranda has a buoyant first half, but . . .

BY KENNETH MARSTON, MINING EDITOR

CANADA'S Noranda base-metal giant has been riding the crest of the wave so far this year after the difficult times of 1978, but now faces cooler conditions. Even so, the full outcome to 1979 should still mean that the year will be the first "really satisfactory" one since 1974. Second quarter results now announced are of a profit of \$287.2m (\$28.1m), equal to \$2.43 per share. They make a half-year total of \$314.0m, or \$3.08 per share, which exceeds the full 1978 total of \$315.2m. Shareholders get their reward with another increased quarterly dividend of 70 cents which follows the previous four quarterly payments of 60 cents, 50 cents, 40 cents, and 30 cents, respectively. Noranda also proposes a three-for-one share split. During the 1979 second quarter copper income eased in line with lower metal prices. But there were improved earnings from other mining operations, notably in zinc, lead, molybdenum and precious metals. Manufacturing earnings continued to rise owing to a "reasonably good" demand for domestic products and a strong performance by Noranda Aluminum in the U.S.; the aluminum operation was temporarily closed with a loss of \$11.2m in 1978. Noranda says that the outlook for the rest of this year is uncertain. On the favourable side there is the resumption of production at the Gaspé copper operations in Quebec following the eight-month strike and the

improved taxation structure for Saswatchewan potash producers. On the other hand, markets for primary products may be affected by the U.S. recession and doubts about the future of the 41 per cent-owned Kerr Addison's Agnew Lake uranium venture. Meanwhile, Noranda's Canada Wire Cable plans to acquire the stock of Fabricum Manufacturing (which operates a wire and cable manufacturing plant in Belleville, Ontario) from Felten Gilleaume Carlwerk of West Germany for an undisclosed sum.

ISRAEL TO LIFT POTASH OUTPUT

Israel's Dead Sea Works has decided on an expansion of its present capacity of 1.2m tonnes of potash per year to 2.1m tonnes by 1985, reports our Tel Aviv

correspondent. The expansion is to be carried out in two stages, with output to reach 1.67m tonnes in 1982. The cost of the first stage (at December 1978, prices) is put at US\$81m (\$38.4m). The entire investment is to be financed from internal funds remaining after payment of dividends and royalties. The decision to near-double output has been taken in view of the increased demand for potash expected from the accelerated development of Israel's Negev desert during the next three years and the expansion of world demand for the fertiliser. State one is expected to boost exports by \$35m a year. Total exports of the Dead Sea Works are anticipated at \$130m at the beginning of the 1980s, if subsidiaries are included, at \$200m.

Strike halts Tara Mines operation

UNDERGROUND work at Tara Exploration's 75 per cent-owned Tara Mines' lead-zinc operations in Ireland has been halted by an unofficial strike, but the company's concentrator plant reportedly continues in operation. The dispute centres on a bonus pay plan accepted by the company and union. Pickets were set up at the site on Tuesday morning but were withdrawn two hours later after other production workers reported for work.

Joint venture to explore for uranium in 70,000 square miles of the Tara-Asburton region of Western Australia. The project will use data from the Landsat system which uses space satellite information for drilling targets. Getty will have a 60 per cent stake in the search with the remaining 40 per cent held by the Asburton partners, ACM, Command Minerals, Nickelore and West Coast Holdings.

A company spokesman said that both lead and zinc production at the big mine in County Galway had been halted by the unofficial strike. He added that the company had sought up on some June shipments of lead which were delayed by a mechanical failure at the mine in May which took some five weeks to repair. The mine was beginning to return to normal when hit by the unofficial strike, he said, adding that lead stocks are virtually nil. Zinc shipments were unaffected by the mechanical difficulties as the company was able to draw on accumulated stocks but these are now low, the spokesman said. In May, output stood at an annual rate of around 2.3m tonnes of ore yielding around 72,000 tonnes of lead concentrates and 400,000 tonnes of zinc concentrates. Tara normally exports between 3,000 and 5,000 tonnes of lead concentrates monthly, all to Continental Europe.

Resolutions proposed at the extraordinary meeting of Roan Consolidated Mines and the meeting of the holders of the "B" ordinary shares of RCM were passed. Accordingly, Zambia Industrial and Mining Corporation has subscribed 7,407,407 new "A" shares of K4 each at a price of K3.40 per share to raise K25.4m (£23.8m). Proceeds will be used to repay part of the loan to RCM from the Government of Zambia of K112m. The remaining K72m of the loan will bear interest at 9 per cent from April 1, 1980, and will be repayable in 12 equal semi-annual instalments starting on July 1, 1980.

ROUND-UP

America's Getty Oil is joining Australian Consolidated Minerals and The Asburton (Landsat)

Because of the uranium deal with Vaal Reefs for the exploitation of an area over which Afrikaner Lease holds the mineral rights the year end of the latter company has been changed from June 30 to December 31 to coincide with the year end of Vaal Reefs. Afrikaner's current financial year will therefore be an 18-month period ending December 31, 1979. An interim report covering the 12-month period ended June 30, 1979 will be issued.

Millett's

RESULTS IN BRIEF	1978/1979 £'000	1977/1978 £'000
Turnover	12,029	9,567
Trading Profit	1,201	603
Surplus on Disposal of Properties	56	74
Profit after Taxation	967	423
Earnings per Share	21.0p	9.4p
Dividend per Share	3.317p	-
Capital Expenditure	1,196	567
Shareholders' Funds	5,146	2,609

Highlights from the Statement by the Chairman, Alan Millett.

- * Profit before taxation for the year ended 29th January, 1979, was a record £1,257 million (1977/78 £0.677 million), which exceeds the forecast at the time of the flotation of the Company in December, 1978.
- * The total recommended dividend for 1978/79 of 3.317p per share is 10% higher than forecast.
- * We are continuing with our policy of expansion and turnover in the current year is running at a satisfactory level. I am confident that your Company can look forward to another successful trading year.

Copies of the Annual Report and Accounts may be obtained from The Secretary:-
Millett's Leisure Shops Limited,
Millett House, Summerhouse Road, Moulton Park, Northampton, NN3 1XQ.

Record Profits turnover and dividend

	1979 £000's	1978 £000's
Turnover	43,072	32,998
Trading Profit before interest	4,771	3,876
Profit before Taxation	4,607	3,703
Retained Profit - to cover inflation	941	1,038
-for growth	812	1,379
Ordinary Dividend per Stock Unit of 25p (including interim paid 5th January 1979)	6.25p	3.6505p

Scrip Issue of one Ordinary Stock Unit for each Stock Unit held.

In the growth trend of the last few years we have greatly strengthened our team of people, our range of products, our asset structure and our overall financial position. This gives us confidence to face the uncertainties of the economic future, and we anticipate that once again the outlook for the current year will be a source of satisfaction to our stockholders.

FLUID TRANSFER AND FILTRATION · LUBRICATION SYSTEMS
GARAGE EQUIPMENT · COMBUSTION ENGINEERING

Copies of the Report and Accounts containing the full statement by Mr. Nigel Bennett, Chairman, may be obtained from the Secretary, Tecalemit Ltd., Old Court, Cox Green, Mardenhead, Berkshire SL6 3AQ.

Tecalemit Limited

to care for it

The whole is greater than the sum...

M. W. Marshall is the money broking division of the Mercantile House Group.

Marshall's is a leader amongst international money brokers, with offices in London and 12 financial centres around the world.

Saturn Holdings, with its subsidiary and associated companies, provides services in related financial markets.

Saturn's services include equipment leasing consultancy and asset management and also money management through the SIMCO funds.

Mercantile House Holdings is the whole, of which Marshall's and Saturn are the two operating parts.

Mercantile House is an international group providing a wide range of complementary financial services to customers throughout the world.

Mercantile House Holdings Limited
66 Cannon Street, London EC4N 6AE. Telephone: 01-236 0233

GLOBE INVESTMENT TRUST LIMITED

Net assets - £283,000,000
Total return on assets employed 133.9% over five years

Objectives The over-riding objective is to provide a greater than average total return to stockholders. A wide variety of investments are held both at home and overseas. Whilst many holdings are in market leaders, any promising situation is examined, provided that the security to be purchased has a reasonable marketability. It is intended that over a period of time the percentage of the Company's assets invested overseas should be increased.

Final Return The Directors' aim is to provide stockholders with both regular increases in dividends and a growth in assets above the average. The concept of total return is now becoming more generally accepted. Your Group has achieved a total return on assets employed of 133.9 per cent over five years.

The Individual Stockholder It is to be hoped that, with the reduction in rates of tax, individuals will be encouraged to save and invest in the stock market. If they do decide to do so there is, and has been for over 100 years, an ideal vehicle to give them a widespread portfolio of investments and to reduce the risks involved - the investment trust.

Alastair F. Roger, Governor.

Dividends Paid and Earnings per Stock Unit - year to 31st March.

Net Asset Value expressed as pence per Stock Unit at 31st March.

* Net earnings attributable to stockholders for the year to 31st March 1979 £9,571,449 compared with £8,580,944 in the previous year.

* The recommended final dividend is 3.1p per stock unit making 5.6p for the year against 5.0p - an increase of 12%. This compares with the year on year increase in the Retail Price Index of just over 10%.

* Earnings per stock unit up from 5.482p to 5.575p, an increase of 8.6%.

* Net asset value per stock unit at 31st March 1979 was 182p, an increase of about 18% on the previous year's figure of 155p.

For a copy of the Report and Accounts for 1978/79 please write to: The Secretaries, Electra Group Services Limited, Electra House, Temple Place, Victoria Embankment, London WC2R 3HP

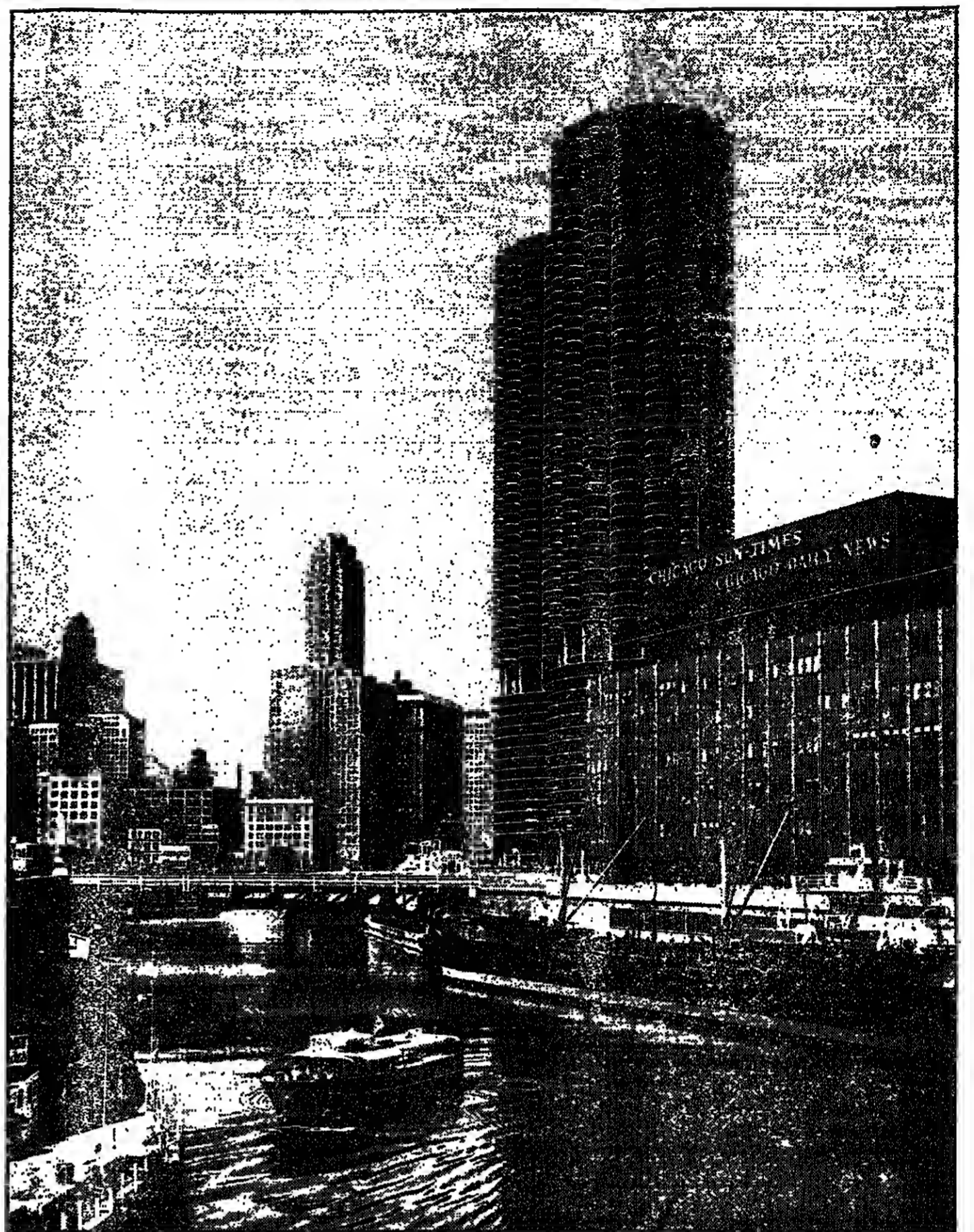
Name _____
Address _____

AN ELECTRA HOUSE COMPANY

Richard Ellis



City of London. Average prime office rental £17.00 per sq. ft.



City of Chicago. Average prime office rental £8.80 per sq. ft.

Chicago has a long way to grow.

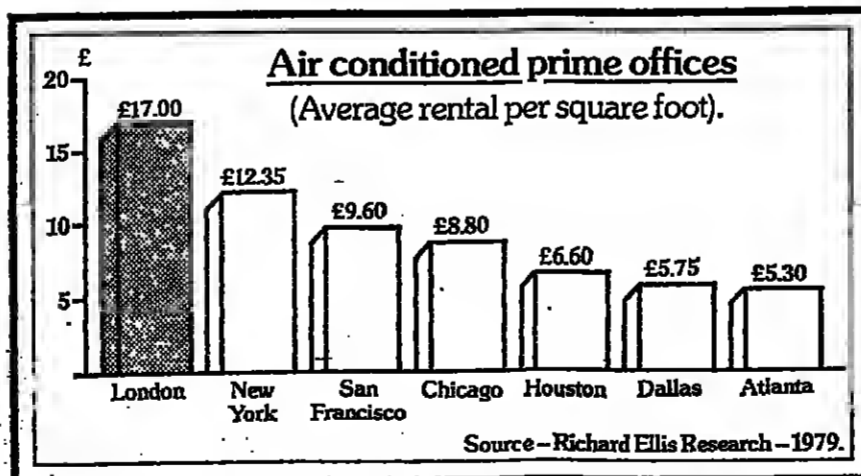
For Chicago you could also read Atlanta, Dallas, Houston and a number of other American locations.

We're not just listing names of cities, but marking out considerable opportunities for the British investor in property. Where real estate values are not simply lower than values on this side of the Atlantic, but also offer considerable potential for investment growth.

We've noted that a downturn in construction following the previous recession in the US economy has led to a heavy pre-commitment of new property space. This factor, combined with

constraints on borrowing capacity and a powerful environmental lobby, is creating an acute shortage of prime office space in many key business centres.

Richard Ellis are amongst the leading



All rentals in US are inclusive of real estate taxes and all outgoings.

property investment consultants advising a number of pension funds and institutions on their real estate portfolios. Over 24 offices in 11 countries provide an international service, and include two in the USA dealing exclusively with property investment advice. For a number of years we have been advising clients on the creation of property investment portfolios in international locations.

For more information on American or other international investment markets contact Andrew Huntley or Chris Budden at Richard Ellis, 64 Cornhill, London EC3V 3PS. Telephone: 01-283 3090.

Richard Ellis

Chartered Surveyors

Redemption Notice

Electricity Supply Commission

Guaranteed Floating Rate Notes due 1982

NOTICE IS HEREBY GIVEN that there has been selected by lot for redemption on August 15, 1979, and on that date ELECTRICITY SUPPLY COMMISSION will redeem through operation of the Sinking Fund, at 100 per cent of the principal amount thereof together with interest accrued thereon to the date fixed for redemption, \$1,099,000 principal amount of Notes of the issue above designated, bearing the following serial numbers:

Table with columns for Note Numbers with Prefix Letter M and their corresponding serial numbers.

NOTE NUMBERS WITH PREFIX LETTER X

Table with columns for Note Numbers with Prefix Letter X and their corresponding serial numbers.

NOTE NUMBERS WITH PREFIX LETTER C

Table with columns for Note Numbers with Prefix Letter C and their corresponding serial numbers.

On August 15, 1979 the principal amount of each of the above listed Notes or portion thereof together with interest accrued thereon to the date fixed for redemption will become due and payable in U.S. Dollars, at the option of the bearer thereof or, in the case such Note is registered as to principal, of the registered owner thereof, either (a) at Citibank, N.A., 20 Wall Street, New York, N.Y., 10043, Municipal Processing Window, 16th Floor, or (b) subject to applicable laws and regulations at the main offices of Citibank, N.A. in Amsterdam, Frankfurt/Main, London and Paris, the main office of Citibank (Belgium) S.A. in Brussels or the main office of Citibank (Luxembourg) S.A. in Luxembourg.

Notes surrendered for redemption should have attached all unattached coupons appurtenant thereto. From and after August 15, 1979 interest will cease to accrue on the Notes (or portions thereof) herein designated for redemption, and coupons appurtenant to such Notes maturing subsequent to August 15, 1979 will be void as to the principal amount called for redemption.

For the ELECTRICITY SUPPLY COMMISSION CITIBANK, N.A. as Fiscal Agent.

July 11, 1979

NOTICE OF REDEMPTION

To the Holders of

General Motors Overseas Finance N.V.

8 3/4% Guaranteed Debentures Due 1986

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of August 15, 1971, providing for the above Debentures, said Debentures aggregating \$1,125,000 principal amount have been selected for redemption on August 15, 1979, at the redemption price of 100% of the principal amount thereof, together with accrued interest to said date, each in the denomination of \$1,000 bearing the serial numbers with the prefix letter "M" as follows:

Outstanding Debentures bearing serial numbers ending in any of the following two digits:

Also Debentures bearing the following serial numbers:

Payment will be made upon presentation and surrender of the above Debentures with coupons due August 15, 1980, and subsequent coupons attached at the offices of any of the following: the corporate trust office of Morgan Guaranty Trust Company of New York, 30 West Broadway, New York, New York 10015, the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London, Paris and Zurich, the main offices of Banca Venezia & C., S.p.A. in Milan and Rome, the main office of Bank Mees & Hope N.V. in Amsterdam and the main office of Banque Generale du Luxembourg S.A. in Luxembourg. Coupons due August 15, 1979, should be detached and collected in the usual manner.

On and after August 15, 1979, interest shall cease to accrue on the Debentures selected for redemption.

GENERAL MOTORS OVERSEAS FINANCE N.V.

Dated: July 12, 1979

NOTICE

The following Debentures previously called for redemption have not as yet been presented for payment:

DEBENTURES OF \$1,000 EACH

Table listing serial numbers of debentures not presented for payment.

NOTICE OF REDEMPTION

To the Holders of

NEW ZEALAND

9 1/4% Bonds due 1982 (due August 15, 1982)

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Bonds of the above-described issue, Morgan Guaranty Trust Company of New York, as Fiscal Agent, has selected for redemption, on August 15, 1979, at 100% of the principal amount thereof through operation of the Sinking Fund, \$1,050,000 principal amount of said Bonds bearing the following distinctive numbers:

OUTSTANDING COUPON BONDS OF \$1,000 EACH BEARING NUMBERS ENDING IN ANY OF THE FOLLOWING TWO DIGITS:

ALSO OUTSTANDING COUPON BONDS OF \$1,000 EACH BEARING THE FOLLOWING NUMBERS:

On August 15, 1979, the Bonds designated above will become due and payable at the principal amount thereof in such coin or currency of the United States of America as is legal tender for the payment thereof in public and private debts, and will be paid upon surrender thereof at the corporate trust office of Morgan Guaranty Trust Company of New York, 30 West Broadway, New York, New York 10015, or, at the option of the bearer but subject to any laws and regulations applicable thereto, at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt, London or Paris, or Bank Mees & Hope NV in Amsterdam or Credit Industriel d'Alsace et de Lorraine in Luxembourg.

Bonds surrendered for redemption should have attached all unattached coupons appurtenant thereto. Coupons due August 15, 1979 should be detached and collected in the usual manner. From and after August 15, 1979 interest shall cease to accrue on the Bonds herein designated for redemption.

HER MAJESTY THE QUEEN IN RIGHT OF NEW ZEALAND

July 12, 1979

NOTICE

The following Bonds previously called for redemption have not as yet been presented for payment:

Table listing serial numbers of bonds not presented for payment.

NOTICE

The following Bonds previously called for redemption have not as yet been presented for payment:

Table listing serial numbers of bonds not presented for payment.

Companies and Markets

BIDS and DEALS

Tricoville-Goetz merger hit by tax difficulties

TAX PROBLEMS and a possible Inland Revenue penalty of as much as £350,000 have destroyed hopes of a partial merger between Tricoville, the London clothing group, and Goetz, a Swiss group.

were prepared "in good faith" but it now appears that stock led by it was claimed against a subsidiary which was not 75 per cent owned at the time.

The tax liability is to be paid immediately together with another £45,000 which relates to the fact that a subsidiary has an early tax date. The smaller sum will be credited against tax due by the group next January.

Dutch expansion for Rediffusion

Rediffusion, the television and telecommunications group, is to be taken over by British Electric Television, a spending of £4.25m in Holland, acquiring a company which markets electronic data processing systems in Europe.

June 27 making holding 335,000 (8.04 per cent). Nysparra Tea Holdings—Rightwise now owns 339,715 shares and now share (95.92 per cent following completion of capitalisation issue).

Reckitt and Colman to pay £3.5m for industrial cleaning company

RECKITT AND COLMAN is expanding in the field of industrial cleaning by purchasing a private company which claims to have 15 per cent of the heavy pressure washing end of the market.

Reckitt, whose own industrial division is also in industrial cleaning machines and contract cleaning, is to pay around £3.5m for the company, Warwick Pump and Engineering.

annual statement last year that the group would make every effort to expand and develop. Grovelle announced the sale of a property subsidiary for £480,000 on November 28 last year and declared a loss of £75,535 for the year to November 30.

AMEV ACQUIRES GRESHAM LIFE

Agreement has now been completed whereby N.V. AMEV the Dutch insurance group, has acquired Gresham Life Assurance from Rothschild's Continuation (a Rothschild family company), for around £12m.

Flaxton, (Scarborough)—F. A. Flaxton, chairman, has sold 32,216 shares. Mowlem—Kuwat Investment Office has acquired an interest in a further 50,000 ordinary shares bringing their total shareholding to 1,347,500.

Final details of the purchase completed, but about half is likely to be by way of an issue of Reckitt's shares, with the remainder split between cash and loan notes.

Reckitt believes pressure washing—used in cleaning ships, runways and other industrial applications—is a fast-growing business.

WM. BAIRD IN £2.6M PURCHASE

William Baird's subsidiary, Baird Textile Holdings, has acquired Wilfred Verber for £2.6m.

SHARE STAKES

Home Charm—S. S. Fogel has reduced his holding from 2.5 per cent to 7.14 per cent. He remains beneficially interested in 1m shares.

Sotheby Parke Bernet Group—G. D. Ellwell, director, sold 34,000 at prices between 240p and 350p between July 4 and 10. MacFarlane Group (Classman)—N. V. L. Barclay, director, has disposed of 33,456 allotted to him under recent scrip issue. He has become trustee for a further 22,000 shares.

DERITEND

The Deritend Stamping Company is on the point of selling off its troubled Blackheath Stamping drop forging subsidiary to what is described as "another public company".

FRENCH GROUP BUYS STAKE IN BAIN DAWES

A 20 per cent shareholding has been acquired in Bain Dawes, the insurance broking subsidiary of Incheape and Co., by MM Worms et Cie, the French financial institution in a deal worth £3.5m.

B AND C/MANIFORD

British and Commonwealth Shipping Company's offer for Manifold Investment Holdings, now already owned, has become unconditional. Acceptances have been received in respect of 6,796,258 shares (84.48 per cent of shares for which the offer was made).

Dunhill builds up stake in Bond Street jeweller

Alfred Dunhill has acquired 22.9 per cent of Asprey, the Bond Street jeweller, for a consideration of £2.6m.

president, Philip Asprey, and his son Maurice Asprey who is joint managing director. The other side of the family, headed by Philip's brother, chairman Eric Asprey, still holds 47 per cent of the ordinary shares.

In May, Deritend announced that sales had been hit by depressed demand for forging products and pre-tax profits for the year to February had fallen from £1.75m to £1.36m. The outlook for forging was said to be improving at the time the accounts were published but a "satisfactory return" could not be expected until a "more stable industrial climate prevailed in the UK automotive industry."

The initial cash consideration will be adjusted pro-rata according to whether the average annual pre-tax profits of Verber for the 38-month period to December 31, 1981, are greater or less than £1m.

According to Baird, Verber will provide a substantial extension of the fabric base of Baird Textile Holdings and be generally complementary to its existing operations.

Over recent years, Dunhill has added to its well known range of pipes and other smoking requisites and now sells high quality pens and menswear. Founded by William Asprey in 1781, the jewellery firm is dominated by two sides of the Asprey family. The latest tranche of shares purchased by Dunhill were sold by Asprey's compulsorily.

AUSTRALIAN INVESTMENTS

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For a brochure outlining our services and a copy of our booklet "Background Information for Foreign Investors in Australia," please write, telex or call:—

Opportunities exist for profitable medium and long term investment in:—

The Royal Bank of Scotland Limited U.S.\$75,000,000 Floating Rate Capital Notes due 1986 to 1994. For the three month period July 11th 1979 to October 11th 1979 The Notes will bear an interest rate of 11% per annum. Interest payable on October 11th 1979. Bankers Trust Company, London

PepsiCo Capital Corporation N.V. U.S.\$100,000,000 9 1/2 per cent Guaranteed Notes due 1984. The following have agreed to subscribe or procure subscribers for the Notes:— Union Bank of Switzerland (Securities) Limited, Banque Bruxelles Lambert S.A., Dillon, Read Overseas Corporation, Dresdner Bank Aktiengesellschaft, Goldman Sachs International Corporation, Salomon Brothers International. The 10,000 Notes of U.S. \$10,000 each constituting the above issue have been admitted to the Official List of The Stock Exchange. The issue price of the Notes is 100 per cent. Particulars of the Notes, the Company and the Guarantor are available from Extel Statistical Services Limited and may be obtained during normal business hours on any weekday up to and including 25th July, 1979 from:— Strauss, Turnbull & Co., 3 Moorgate Place, London EC2R 6HR and The Stock Exchange, London

"It is a pleasure to report..." Highlights from the Statement by the Chairman, Mr. David H. Whiteley. The return to profitability mentioned in our last interim statement was maintained. Results for the year ended 31st March, 1979 show a pre-tax profit of £347,000 compared with the loss of £265,000 last year. The Directors are recommending a dividend of 1.25p on the Ordinary Shares payable on 17th August to holders registered on 17th July, 1979. Our exports have again provided almost 50% of our UK turnover. We are hopeful of maintaining a profitable situation in the current year, both at home and overseas. B.S. & W. WHITELEY LIMITED. Manufacturers of 'Elephantide' insulating pressboards and multiply presspapers. ELEPHANTIDE. A copy of the Full Report and Accounts may be obtained from the Secretary, Pool Paper Mills, Pool-in-Warford, Odey, West Yorkshire LS21 1AP.

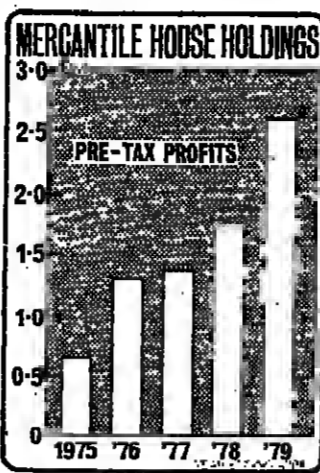
LOCAL AUTHORITY BONDS. Every Saturday the Financial Times publishes a table giving details of Local Authority Bonds on offer to the public. For advertising details please ring Brian Kelaart 01-248 8000, Ext. 266

مكاتبنا الأخرى

Mercantile: convincing the City of success

BY JAMES BARTHOLOMEW

ON MONDAY next week, Mercantile House Holdings, a money broker, will be advertising the issue of its shares prior to getting a quotation on the London stock market. The market will take a lot of convincing because mooney broking is going through a testing time. R. P. Martin, the only publicly quoted broker until now, announced a slump in profits and a reduced dividend last April. The takeover of another broker, Savage and Heath, by Harlow Meyer also reflected the difficult conditions. And there is talk in the market of further mergers and rationalisations among other members of the 14-strong Foreign Exchange and Currency Deposit Brokers Association.



market but now, after some relaxation in its controls, an international broker can prosper without it.

In the days when London was enjoying its own growth phase, in the late sixties and early seventies, the market could easily support a large number of money brokers. The brokers were, after all, just an office, some telephone lines and someone on the ball with a friendly manner. But since then it has become much more serious and professional.

The banks have come to expect a better service and to pay less for it, the better service coming mainly from the large investment the brokers have made in overseas offices.

International connections enable brokers to quote the best rate of exchange or of interest from a wide variety of centres. At least three London brokers can now claim "we never close" as they have offices on the Continent, in the oil states of the Middle East, in the Far East, California and New York. Brokers who cannot supply rates from the major overseas centres are now at a significant disadvantage.

The rates have come down as the banks have looked to their costs and, as the main consumers of broking services, have put the squeeze on their suppliers. They keep over the

brokers the implied threat that if the rates are not kept down they will throw over the agreements of the past, ignore the brokers and deal directly with each other.

Mercantile House argues that it can prosper despite these difficulties. It has been in the forefront of those brokers building up an overseas network and now looks forward to reaping the reward.

It is strong in the Middle East, the Far East and America. The only major gap is in Europe where it relies on correspondents, and Japan, where only Astley and Pierce has succeeded in opening an office. Mercantile's greatest and most important strength is in New York where it bought Lasser Brothers, the biggest local brokers, in 1977.

This is now regarded in the business as the best coup of recent years. Lasser may be worth twice what Mercantile paid for it following the rise in importance of the U.S. market. Only Astley and Pierce has an association with a comparable New York company but Astley only has a 30 per cent stake whereas Mercantile owns Lasser 100 per cent.

Astley and Mercantile are the Big Two in money broking. There are three or four others in the second division, of which perhaps one or two will get



In full flow—the foreign exchange currency deposits dealing room of M. W. Marshall, main subsidiary of Mercantile House, in the City of London. Another room of almost equivalent size runs parallel to the one shown.

promotion while the others decline and are either taken over or operate in a specialised field.

It is now too late for most brokers to catch up with the majors. It is difficult to break into established markets and in some cases, like Singapore, the authorities are reluctant to let anyone else in. In the U.S. there are simply no more major local brokers left to team up with, and starting up one's own operation from scratch is almost impossible.

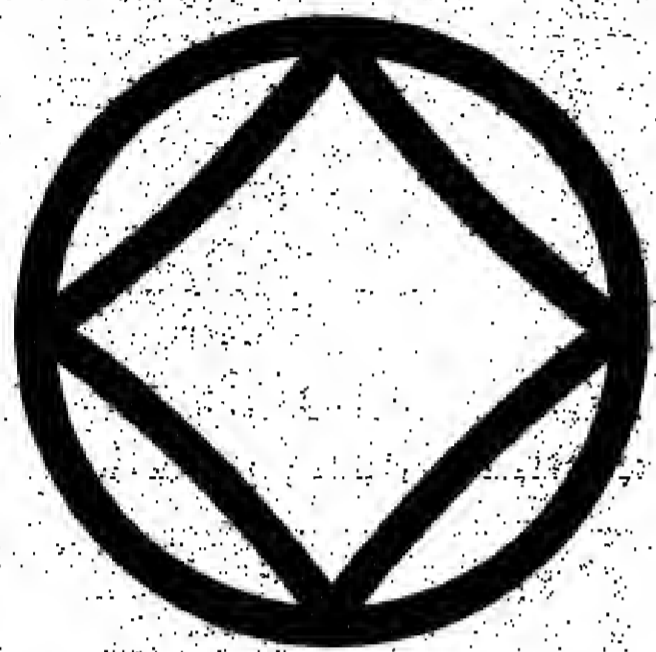
Mercantile is one of the few which did make the necessary investment early enough and so should be able to come through the current shake-out. It might even be able to take advantage

of the troubles of its competitors, buying them out to obtain skilled staff which are in short supply.

The threat of direct dealing between the banks does not frighten Mercantile since it has faced up to the reality of it in so many other parts of the world. It does not believe that any bank in the world will be prepared to put in the number of dealers and the amount of communications that it employs to keep in touch with practically the entire world money market.

The London money brokers are certainly going through a crisis, but Mercantile is among the best placed to survive and go on to greater things.

With **Rheinmetall** you're always one step ahead!



Business Development 1978

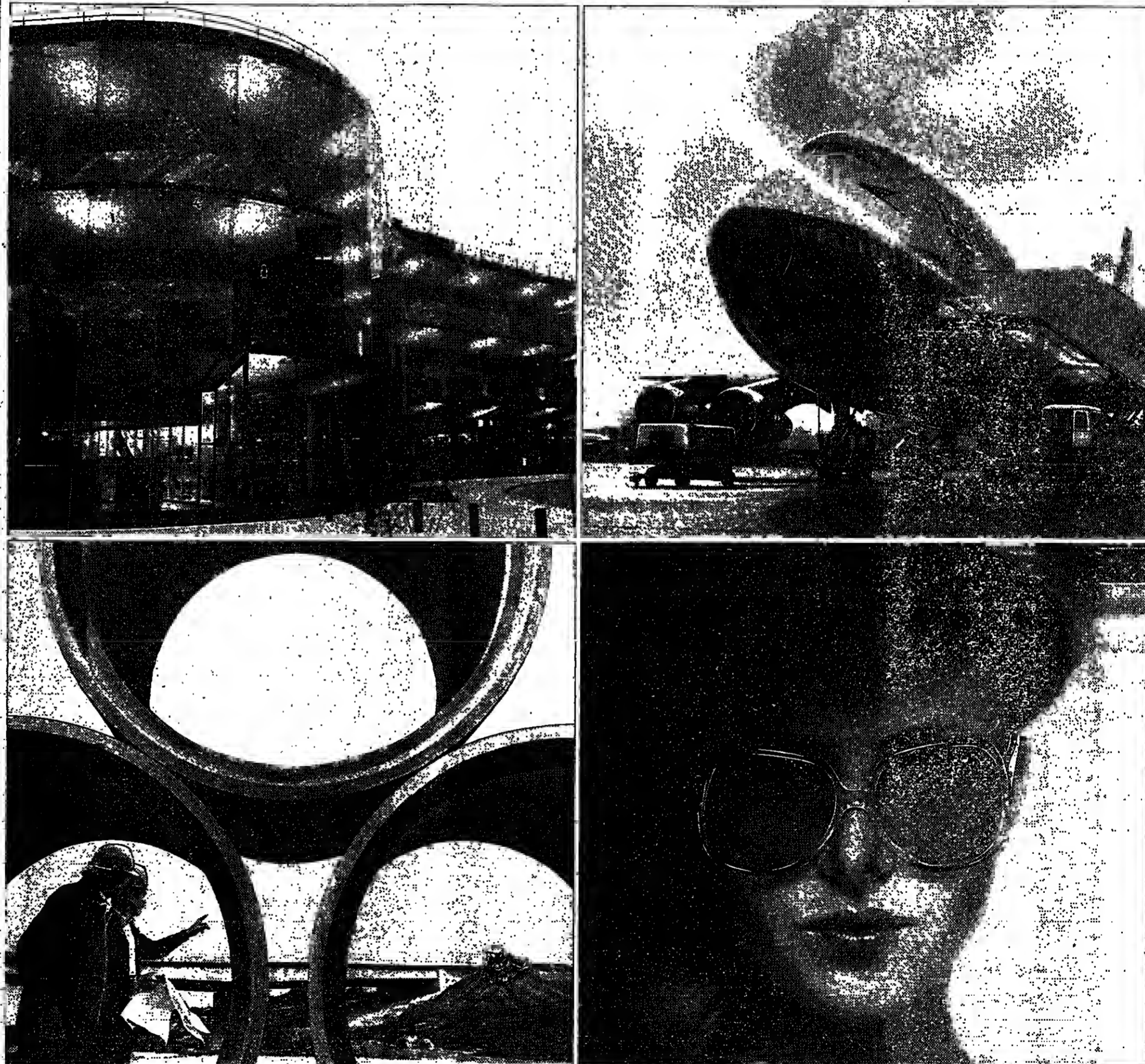
The Rheinmetall Group		1978	1977
Total Output	Millions DM	850.6	736.1
Orders Received	Millions DM	852.1	1,217.0
Orders On Hand 31.12.	Millions DM	1,452.1	1,386.5
Investment			
Fixed Assets	Millions DM	48.8	36.2
Depreciation			
Fixed Assets	Millions DM	25.9	21.7
Work Force 31.12.		7,579	7,333

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PILKINGTON



Top left. Float glass
Top right. High technology safety windscreens
Bottom left. Crown glass fibre used to manufacture glass reinforced cement
Bottom right. Photochromic glass

Five portraits of the company

To: The Registrar, Pilkington Brothers Ltd.,
Prescot Road, St Helens,
Merseyside WA10 5TT.
Please send me a copy of the 1979
Pilkington Annual Report.

Name _____
Address _____

Financial Highlights

	1979	1978
Sales to outside customers	£m 548.8	£m 469.5
Total Group profit before taxation (including licensing income of £37.9m)	90.5	71.7
Group profit after taxation	47.6	35.4
Dividends	9.8	7.2
Profit retained in business	35.9	26.9
Earnings per share	36.7p	27.5p
Dividends per share (net)	7.9p	5.8p

For a fifth, and detailed, portrait of the Pilkington Group, you'll need this year's Annual Report.

It gives the facts and figures behind a satisfactory year, in which overseas results improved, associated companies again proved a source of strength, and licensing income reached a record £38m.

The uncertain effects of budget changes make it difficult to forecast the future, though demand for many products, especially in the energy conservation field, is good.

For a more complete view of the Group, send off the coupon now. We'll be only too happy to put you in the picture.



How's that for enterprise!

INTERNATIONAL COMPANIES and FINANCE

Companies and Markets

NORTH AMERICAN NEWS

Sears pension fund trades in interest rate futures

BY DAVID LASCELLES IN NEW YORK

IN WHAT is believed to be the first such move by a major pension fund, Sears Roebuck's Investment Management Company (SIMCO) confirmed yesterday that it recently traded on the Hedger's interest rate futures market.

Interest rate futures are traded like commodities on the New York and Chicago exchanges, and are a device for hedging against interest rate fluctuations. Investors anticipating a decline in rates buy futures, those expecting a rise sell them.

New York commodity exchanges were authorised to start trading in them, and the New York Stock Exchange has also announced plans to start trading next year.

Another bid for Harnischfeger

BY JOHN WYLES IN NEW YORK

THE DIRECTORS of Harnischfeger Corporation will meet today to consider a \$244.7m takeover proposal from a major European company.

approaches have been strongly resisted. Paccar had no comment yesterday on the fact that an unidentified European company was offering \$27.50 per share in comparison with its own proposal of \$20 per share.

share than Paccar currently appears to be. With mining industries, around the world growing in importance because of energy problems, Harnischfeger is seen by some analysts as headed for a recovery from its troubles of the last few years, which have caused a fall in profits from \$23.5m in 1975 to \$17.7m last year.

Times Mirror in \$106m takeover

BY OUR FINANCIAL STAFF

THE LOS ANGELES-BASED newspapers and forestry concern Times Mirror Company has agreed in principle to acquire Hartford Courant Company for \$105.6m in cash and instalment notes.

share for the 527,770 shares of Hartford Courant stock outstanding. Hartford Courant publishes the Hartford Courant newspaper in Hartford, Connecticut. The transaction involves a cash tender offer for a minimum of

two-thirds of the outstanding stock, which will be followed by a merger agreement under the terms of which the holders of more than five Hartford Courant shares will receive instalment notes and holders of less than five shares will receive cash.

Textron fined for pay-off in Dominica

WASHINGTON

Textron pleaded guilty to having covered up a pay-off to an official of the Dominican Republic to boost sales of its Bell Helicopter division.

Warner-Lambert officials face manslaughter charge

NEW YORK

Warner-Lambert, cosmetics and confectionery group, and four of its officers must face trial for manslaughter in connection with a 1976 chewing gum factory explosion that killed six workers and severely hurt 55 others, an appeals court here has ruled.

Caterpillar Tractor moves ahead

BY OUR FINANCIAL STAFF

NET INCOME of Caterpillar Tractor for the second quarter rose from \$150.2m or \$1.68 a share fully diluted to \$165.1m \$1.84 a share on sales higher at \$2.14bn against \$1.84bn. The company said that the higher sales reflected a modest increase

Sharp rise in profits for paper companies

By Our New York Staff

TWO LARGE paper companies reported sharp gains in second-quarter earnings yesterday, attributing them to the continuing strength of demand for their products.

International Paper, the largest paper-making concern in the U.S., had income of \$80.9m or \$1.68 per share, compared with \$66.9m or \$1.41 a share in the same period last year. Sales rose from \$1.02bn to \$1.12bn.

Ready for the market battle

BY CHARLES SMITH IN TOKYO AND JOHN WYLES IN NEW YORK

FORD and Toyo Kogyo began discussing financial links as long ago as 1972, but the talks broke down because of "unacceptable" demands made by Ford for effective control of the Japanese company, according to Toyo Kogyo officials.

energy consuming small car makers as instances of the way manufacturers of equal strength were getting together to face the competitive challenge of the 1980s.

As a starting point for a relationship between Nissan and an overseas car manufacturer, he suggested that the licensing of Nissan's emission control technology to a European manu-

increasingly aware of the strength of the Japanese companies in the area. One of great hopes now is that it could add to its model range a penetration through distributing Toyo Kogyo vehicle through its dealers and its own cars and trucks, through Japanese companies' outlets.

The link between Ford and Toyo Kogyo gives Ford a full Japanese hand to play against General Motors, which has 34 per cent equity stake in Isuzu and Chrysler, which has 15 per cent stake of Mitsubishi Motors Corporation

per cent of Mitsubishi Motors Corporation. A feature of the links that have been established between the U.S. and Japanese industries is that smaller Japanese companies have sought, or at least accepted, American participation in the case of Honda, links with BT in the UK, while the industry leaders, Nissan and Toyota, have held aloof.

factorer anxious to extend its sales in Japan. Japanese emission control regulations are the strictest in the world, and the Japanese motor industry has developed a correspondingly high level of technology.

Zealand, Ford is the top maker with 15,000 sales a year and 23 per cent of the market and 8,000 trucks or 1 per cent of the market.

EUROBONDS

EIB succeeds with competitive bid issue

BY FRANCIS GHILES

IN ITS first attempt to introduce competitive bidding for a public Eurobond issue, the European Investment Bank has succeeded in raising \$100m for 10 years. Final terms include a coupon of 9.70 per cent and a price to the borrower of 98.06.

bond prices were slightly easier on the day, were changed, while in the Deutsch Mark sector they were mixed. This sector was virtually at a standstill as dealers waited to know whether the Bundesbank would decide to tighten credit at its meeting today. The markets have already discounted a rise of 1 point both in the German discount and Lombard rates.

Computer groups surge ahead

BY OUR FINANCIAL STAFF

TWO LEADING U.S. computer groups, NCR and Control Data, have reported strong second quarter profit growth.

last year were \$866m and \$1.3bn. Meanwhile, NCR—the cash register and small business computer specialist—has reported a 50 per cent jump in second quarter net earnings to \$58.9m on revenue up from \$614m to \$717.6m. This surge took the six-month net profit to \$89m from \$56.8m a year ago. Revenues for the period rose from \$1.12bn to \$1.31bn.

Last February, Mr. Willis Norris, Control Data's chairman, indicated that prospects for 1979 were good despite uncertain economic conditions. When releasing the second quarter figures, the company said the outlook was still bright but that quarter to quarter fluctuations could occur. It is possible that the second quarter could be the strongest quarter this year.

BATTLE FOR CONTROL OF NATIONAL AIRLINES

Pan Am's chances rated highest

ON THE FACE of it, the U.S. Civil Aeronautics Board appeared on Tuesday to deny the spirit of deregulation and enhanced competition with which it is now so infected.

BY JOHN WYLES IN NEW YORK

these routes—a point already made by a CAB administrative law judge in urging the Board to veto Eastern's proposal. However, Judge William Dapper, another CAB judge, had reached similar conclusions about the Pan Am and TXIA cases, but on Tuesday the Board chose to differ. Mr. Marvin Cohen, the CAB chairman, flatly rejected Judge Dapper's view that a green light for TXIA and Pan Am would encourage a wave of airline mergers.

which understated the value of its assets, was \$24 per share. TXIA told Judge Dapper during his hearing last October that it estimated the value of National's fleet and ancillary equipment at \$76.25 per share. Pan Am meanwhile has calculated that to buy National's route system, and a fleet of planes to fly it would cost \$1.2bn. Yet it was able to declare its interest last August on the basis of a proposed \$35 per share offer, subsequently raised to \$50 a share or \$428m which was accepted by National's shareholders in May.

Deregulation and the passive attitude adopted by the Civil Aeronautics Board seem likely to encourage more concentration within the industry. The reasons will be similar to those spurring on both TXIA and Pan Am: cheap assets and the desire to be well positioned for a competitive future

meet which embraced discount fares while the majors were still fearful of their impact. TXIA grew into a mighty minnow with revenues in 1977 of close to \$150m. With deregulation looming and a CAB regime under Mr. Alfred Kahn which looked lovingly on the entrepreneurial spirit, TXIA saw the prospect of winning National.

When TXIA first revealed its interest in controlling National on July 10 last year, it had already bought 9.2 per cent of the company's stock for between \$17 and \$19 per share. It has since gone on to purchase just under 25 per cent (at the insistence of the CAB placed in a non-voting trust) at an average of \$27 per share. Yet National's book value last year

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobonds published on the second Monday of each month.

Table with columns for U.S. DOLLAR STRAIGHTS, OTHER STRAIGHTS, DEUTSCHE MARK STRAIGHTS, SWISS FRANC STRAIGHTS, and YEN STRAIGHTS. Each column lists various bond issues with their respective values and yields.

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Darty holds on to high rate of growth

By Terry Dodsworth in Paris

DARTY, THE electrical consumer goods retailing group, is expected to show a 20 per cent growth rate of about 20 per cent, despite a slowdown recently in French consumer demand.

The company lived up to its reputation as one of the fastest growing enterprises in the retailing sector last year by increasing sales by 24 per cent and net profits by 19 per cent.

In the first four months of this financial year, starting at the beginning of March, sales have increased by a similar amount.

Darty is aiming to maintain its expansion by opening five new stores in the current year, to add to the 51 already operating. Investment should reach about FFr 40m (\$6.57m) the same as last year.

The results for the 1978-79 years, which ended in February, show sales rising to FFr 1.4bn against FFr 1.2bn in 1977-78, and FFr 872m in 1976-77. Net consolidated profits rose to FFr 54m from FFr 45m in 1977-78, while cash flow went up to FFr 83m against FFr 68m in 1977-78.

Last year was marked by the opening of 10 shops at sites spread around France. The company also took a majority stake in MDR, a group of three stores in Normandy.

Darty is aiming to consolidate its position in the north of France this year, particularly in the Paris and Lorraine regions, while also expanding into Provence.

Peak sales for Turkish steelmaker

By Metin Munir in Ankara

TURKEY'S largest privately owned steel and rolling mill, Izmir Metallurji Fabrikasi (Metas), has declared a record turnover for 1978. Sales were the equivalent of \$113.5m, 60 per cent higher than the previous year.

Based in Izmir, the Aegean seaport, the company, which ranks sixth among the top 50 private companies in Turkey, increased its net profit by 58 per cent to \$13m, while assets moved up to \$100m. Metas's output for 1978 is planned at 218,000 tons of rolling mill production. Overall turnover in 1979 is expected to increase by 3 per cent.

Kutlutas Holding has declared consolidated revenues from sales and construction of \$90m for 1978. This is 60 per cent higher than the previous year and a record for the Istanbul-based company.

Income after tax rose by nearly 100 per cent to \$16.5m. Kutlutas is one of Turkey's largest private ventures in the line of activity in construction, includes complete erection of plants and structural steel work. Turnover of this sector amounted to \$40.5m and is likely to increase this year.

Large orders boost Messerschmitt

BY JONATHAN CARR IN BONN

AFTER MORE than doubling its net profit in 1978, Messerschmitt-Bölkow-Blom (MBB), West Germany's leading aerospace concern, is moving into the 1980s with a big investment programme and heavy order books for both military and civil work.

In keeping with the fast expansion, MBB's capital is being increased from DM 85m to DM 155m (\$84.70m). Of this, DM 25m is being drawn from reserves, the remainder from MBB's owners who include the states of Bavaria and Hamburg as well as industrial and private interests.

MBB is thus now in a good bargaining position in the complex talks going on over reorganisation of the domestic aerospace industry.

Net profit last year rose to DM 26.8m from DM 10.1m in 1977 and turnover increased to DM 2.1bn from DM 1.8bn. MBB achieved a profit-sales ratio of 1.3 per cent after 0.9 per cent in the two previous years.

Orders in hand stand at almost DM 5bn.

All main sectors of MBB's activity (including military work, helicopters and space facilities) were profitable last year except for large aircraft construction and here the loss is said to have been cut against 1977.

MBB, the larger of the German partners in the consortium building the Airbus, is benefiting from the sales boom for the twin-engine airliner over the last year. But problems, including the long-term fall of the dollar (in which the Airbus is priced), appear to be putting further away the point at which the European governments backing the Airbus might start to see a return for their money.

At MBB, break-even point is now being tentatively set at around 800 aircraft delivered against earlier estimates of less than half that.

Of the total DM 1bn investment now planned by MBB to the end of 1983, DM 470m will be going to the Airbus. This is good news in particular for MBB's facilities in North Germany, an area which has tended to suffer from the slow start to Airbus sales a few years ago combined with the concentration of profitable military work in South Germany.

The military side remains buoyant with MBB sales up to DM 758m in 1978 against DM 550m a year earlier. The successes here include the Milan, Hot, Roland and Kororan weapon systems—the first three in collaboration with the French through "Euro-missile".

On the military aircraft side, MBB (already one of the partners in the Tornado MRCA project) is setting its sights on a new tactical combat aircraft for the 1990s—the TKF-90.

Company sources describe the envisaged trilateral European co-operation on TKF-90 (West Germany, Britain and France) as an "optimal solution." But collaboration with the U.S. is not ruled out should the European option fall through.

The problems of inter-European co-operation are matched in complexity by the long-headed but still absent reorganisation of the West German aerospace sector, in which MBB and the troubled German-Dutch VFW-Fokker are the two key parties.

The tentative solution now starting to emerge would involve a take-over by MBB of the German VFW, once VFW had been separated from the Dutch Fokker. This would be combined with a guarantee to Krupp, one of VFW's main shareholders, of a substantial holding—a figure of 10 per cent is mentioned—in the big new German concern resulting from the take-over.

Both political and financial difficulties remain. It does not even seem certain yet that VFW and Fokker will in fact separate. Nonetheless, the federal government in Bonn pressing for re-organisation and the aerospace sector remains highly dependent on government contracts.

Lufthansa to maintain dividend

BY ROGER BOYES IN BONN

LUFTHANSA, the West German airline, has promised to maintain its dividend this year despite losing revenue from the grounding of the DC-10 fleet and the effects of higher oil prices.

Dr. Herbert Culmann, Lufthansa chairman, said that although costs had risen by 11 per cent in the first half compared to the same period in 1978, the net passenger and freight revenue had risen by 16 per cent.

Perhaps a more significant comparison is between May, 1978, and May this year, when kerosine price rises were starting to bite. Margins were narrowing in May but net revenue was still up by 16.6 per cent and costs by 14 per cent. About 30 per cent of the cost increase in May was because of higher fuel costs.

The grounding of the DC-10 fleet is believed to have cost Lufthansa about DM 4m a day in revenue. But Dr. Culmann at the annual general meeting indicated that actual losses were considerably below this: fuel was saved, many passengers were allocated seats on other Lufthansa aircraft and the airline used the opportunity to refit and generally overhaul the fleet in time for the peak season.

Dr. Culmann criticised bitterly for allowing the grounding to continue in the U.S. The decision was based on the false assumption that flaws had developed in a 100-hour period between two inspections and that there was thus a risk of another catastrophe.

However, Dr. Culmann said it has since been discovered that the flaw was overlooked on the first inspection and that there was no question of fatigue. On this basis, Dr. Culmann said, DC-10s should be allowed into the air again.

Dutch cruise group seeks financial aid

By Michael van Os

THE NEW Dutch cruise company Bestevaer has filed for a suspension of payments and is laying off its 170 employees from August 1, it was announced in Rotterdam. The company has run into serious financial difficulties as a result of the delay in the delivery of a vessel from Greece, which has caused some 10 cruises to be cancelled.

Whether final bankruptcy can still be avoided depends on when the vessel actually arrives in Rotterdam and how much money can be claimed for damages, such as loss of income. The cruise company has been started up after Holland-America Line, the last of the major Dutch cruise companies, had moved its operations from Rotterdam to the U.S. and the Caribbean.

Bridge group lifts capital

ROME — The consortium that plans to build a bridge that spans the Straits of Messina has increased its capital by L1,000m to L1,250m. The government is to consider preliminary plans for the bridge in the autumn and decide whether to put together a second consortium of public companies to help.

The present consortium is dominated by the state steel group Finisider with a 35 per cent shareholding and Fiat which holds 28 per cent.

Fiat and Rockwell in talks on truck link

By Rupert Cornwell in Rome

THE FIAT motor group, Italy's largest private enterprise and Rockwell Corporation of the U.S. are in the preliminary stages of negotiations for a possible joint venture in the heavy vehicles component field.

Talks are at an early stage, and no details are available, but the joint venture, probably in Europe—if it is established—would involve Iveco, the heavy vehicle concern 50 per cent owned by Fiat and 20 per cent by Klockner-Humboldt-Deutz (KHD) of West Germany, with Rockwell.

However, Fiat last night strongly denied reports that part of the arrangement would call for the U.S. company to take an equity stake in Iveco.

The factors arguing for a deal are the familiar ones of cutting costs in the component field by rationalisation among existing manufacturers. Fiat also clearly hopes that it might draw special advantage from a pooling of its own considerable know-how and network with that of Rockwell.

Herstal turnover below budget

BRUSSELS—Fabrique Nationale Herstal, the Belgian arms manufacturing company, reports sales of BFr 6.7bn (\$227.58m) for the first half of the year, some 8 per cent below budget.

The company pointed to the slow start of its new plane engine plant, which makes motors for the General Dynamics fighter F-16, and delays in production by its sports department. Forecasts for the second half-year remain unchanged, however, with total 1979 sales still expected to be only a few per cent below BFr 15bn. Initial company estimates put first-half cash-flow at BFr 400m, or 10 per cent short of target. Agencies

Investment company law hits snags

BY JIMMY BURNS IN LISBON

A DECREE law regulating the establishment in Portugal of private investment companies looks set to collide with vested political and economic interests. The looming clash threatens to prevent the first attempt since the revolution five years ago to liberalise the state-owned banking system.

The broad principles of the law were approved by the non-party government of Dr. Carlos Mota Pinto in March although the details have only begun to emerge in the past few weeks.

The law defines investment companies as "parabanking institutions". These will be allowed to grant medium and long-term credits, to promote investments, and to participate in the equity of Portuguese companies as well as joint ventures.

This broad definition, based on an original proposal from the Bank of Portugal, has drawn initial applications, the majority of them with foreign backing, from groups wishing to be defined as investment companies.

It has, however, drawn the wrath of left wing political groupings led by the Communist Party and has created considerable unease among the nationalised banks.

Now the former applicants are soft-peddalling in the face of what they regard as the restrictive nature of the law. Sr. Antonio Saldanha, a representative of a financial services company formed last year in anticipation of the investment law

by the Portuguese Industrialist Sr. Jose Mannel de Mello, Deutsche Bank and Morgan Guaranty, has criticised publicly three aspects.

The investment companies will not be able to accept short-term deposits, they will not be able to issue guarantees unless they contribute no less than 10 per cent of the registered capital, and gearing ratio between the company's total commitments and net assets will be 1:10.

Sr. Saldanha said that, taking into account present conditions in Portugal particularly the high rate of inflation, these conditions would put the investment companies at a considerable disadvantage compared to the nationalised banks. He added that until the restrictions were lifted the MDM group would be "holding back their horses."

Sr. Saldanha's views are believed to be shared by a number of business groups including a consortium of industrialists in northern Portugal. This has been co-ordinated by Sr. Artur Santos Silva the former vice governor of the Bank of Portugal and is believed to have the backing of at least two international banks.

All the applicants look upon the investment companies as a potentially useful source of finance for medium and long-term finance, particularly for small and medium-sized private concerns which are suffering from the effects of recession and which feel themselves "starved" of government credit.

Bank survey underlines Swiss currency impact

BY JOHN WICKS IN ZURICH

A SURVEY by a major Swiss bank underlines the adverse impact that last year's foreign exchange strength of the Swiss currency had on the sales and earnings of the country's leading companies.

The survey prepared by Union Bank of Switzerland shows a 3 per cent decline of group sales of the 100 leading Swiss industrial undertakings to a total of SwFr 92bn, despite a 5 per cent increase to some SwFr 30bn in the turnover of the reporting companies' domestic operations.

Of the 14 industrial concerns with more than SwFr 1bn annual turnover, only three showed a rise in sales in terms of Swiss francs in 1978, although numerous groups experienced a substantial rise in local currency turnover, booked by foreign subsidiaries.

The top 100 Swiss industrial companies increased their labour force by 3 per cent to some 800,000 last year, with 285,000 working in Switzerland. Almost one-half of such indus-

trial companies published profit figures which showed a drop in cash flow for 1978. There were widespread declines in net profit totals with five of the companies recording a loss for the year.

The country's top 50 trading companies showed generally better results than the industrialists, largely because they operate to a greater extent on the home market. Total sales remained stable at some SwFr 30bn. Turnover of transport and service companies varied.

In the banking sector, the leading 50 companies increased their assets by 8.1 per cent to SwFr 312bn, although combined net profits fell by 4.3 per cent. Only 17 companies involved in the survey improved their results over 1977 levels.

Gross premium income of the 30 leading insurance companies went up by 3.3 per cent to SwFr 17.8bn.

Switzerland's three big industrial groups last year were again Nestle, with turnover of SwFr 19.53bn, Ciba-Geigy Boveri (SwFr 8.1bn), with the Alusuisse group (SwFr 4.94bn) taking over the fourth position from Hoffman-La Roche (SwFr 4.84bn).

In terms of assets the biggest Swiss banks last year were Swiss Bank Corporation (SwFr 63.24bn), Union Bank of Switzerland (SwFr 60.95bn) and Credit Suisse (SwFr 47.6bn). The list of insurance companies is headed in terms of premium income on own account by Zurich Insurance (SwFr 2.43bn), Swiss Reinsurance with a 1977/78 total of SwFr 2.16bn and Swiss Life with SwFr 1.98bn.

Earnings static at Interfrigo

By Our Zurich Correspondent

OPERATING REVENUE of Interfrigo, the international refrigerated rail transport company owned by European railway administrations, rose from BFr 245.1m to BFr 300.4m (\$10.2m) last year, despite a fall in overall traffic to 3.95bn tonne-kilometres—the lowest level since 1969.

Interfrigo, with its registered office in Brussels but its management in Basle, recorded almost unchanged net profits of BFr 4.1m for 1978. Nearly all of this sum will be used to distribute a gross dividend of 12 per cent.

Switzerland's four biggest commercial banks—Swiss Bank Corporation, Union Bank of Switzerland, Credit Suisse and Swiss Volksbank—have announced a further reduction in their deposit interest rates.

These have been cut by 0.25 per cent to levels of 0.75 per cent for three- to five-month deposits, 1.25 per cent for six to eleven months, and 2 per cent for one-year money. The interest rates were last reduced as recently as May 31 and June 22.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT Washington, D.C. DM 400,000,000 7 3/4% Deutsche Mark Bonds of 1979, due 1991. Includes list of participating banks and interest details.

The Industrial Bank of Japan, Limited London. Floating Rate London-Dollar Negotiable Certificates of Deposit due July 14th, 1981.

VONTOBEL EUROBOOND INDICES. Price index, average yield, and other financial data. Also includes Allen Harvey & Ross Investment Management Ltd. information.

NOTICE OF REDEMPTION

To the Holders of

Honeywell International Finance Company S.A.

6% Guaranteed Sinking Fund Debentures Due 1981

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of February 15, 1976...

DEBENTURES OF U.S. \$1,000 EACH

Table with columns for Debenture ID, Issuance Date, Maturity Date, and other details.

On August 15, 1979 the Debentures designated above will become due and payable in each coin or currency of the United States of America...

HONEYWELL INTERNATIONAL FINANCE COMPANY S.A.

By: MORGAN GUARANTY TRUST COMPANY OF NEW YORK, Trustee

Dated: July 12, 1979

NOTICE

The following Debentures previously called for redemption have not as yet been presented for payment:

DEBENTURES OF U.S. \$1,000 EACH

Table listing specific debenture numbers and amounts.

COMPANIES and Markets INTNTL. COMPANIES

IXL launches bid for Provincial Traders

BY JOHN ROGERS IN SYDNEY

THE Melbourne-based food and canning group, Henry Jones (IXL), yesterday launched an A\$28m (US\$31m) bid for Provincial Traders...

The bid, which now carries the blessing of both boards, is A\$1.65 a share for the capital not already held by IXL.

IXL purchased its initial stake in Provincial by buying out Food Investment's parcel after

that company gave up its takeover aspirations. Food Investment was a subsidiary of the Canadian arm of UK-based, George Weston Food...

However, state feelings are running high against IXL—and in turn the Commercial Bank of Australia, which is closely associated with IXL, is sure to call for a report on how the takeover will affect business within the state.

Understandably, IXL directors were quick to point out yesterday that although they expect significant benefits from integration and rationalisation of the two groups, this would be achieved with diminution of activities in Queensland.

A condition of the latest bid is that Provincial withhold dividend payment during the currency of the offer.

Smorgon withdraws offer for ATL

BY OUR SYDNEY CORRESPONDENT

SMORGON, the largest Australian private company, yesterday withdrew its A\$14.5m (U.S.\$10m) bid for the ailing electronic totalisator group, ATL, and immediately moved into the market for shares at A\$1.20 a share—well below its initial bid price of A\$1.45.

Directors said that as the Boards had been unable to reach agreement on the present worth of ATL, Smorgon had no alternative but to re-enter the floor of the exchange.

Smorgon withdrew its take-

over bid following ATL's refusal to abandon its intention to sell its U.S. subsidiary, Autotote, to an American syndicate and after news that the group would incur an A\$8.6m deficit in the June 30 report, just ended.

"This has drastically reduced the worth of ATL in its current form and necessitates the injection of several million dollars," Smorgon directors said when withdrawing the offer.

The Smorgon group holds 23 per cent of ATL, which was acquired in sharemarket purchases.

Measures urged to stem El Al Airlines losses

BY L. DANIEL IN JERUSALEM

EL AL ISRAEL Airlines will finish the 1979/80 fiscal year with a loss of \$71m and losses will rise to \$97m in 1980/81 and to \$140m the year after, unless urgent measures are taken to streamline the operations of the company.

Moreover, these figures could rise by \$12m this year and by \$18m in 1981-2 if the present trend towards higher oil prices continues, it was reported by Israeli Transport Minister Haim Landau.

He cited the high operating costs of the airline, disclosing that the average subsidy per

employee (of whom El Al has about 5,000 in Israel and 1,000 abroad) will cost the state £2,000 per capita in 1979-80 and this may rise to three times that amount in 1980-81. He told the Knesset he was "shocked" by what he had discovered.

The operating expenses of an El Al crew are \$900 per hour as compared with \$600 for Pan-Am, it was pointed out by one of the speakers.

The director of El Al, former airforce chief Mordechai Hod, resigned earlier this week having been plagued by frequent labour disputes.

Consolidated results from Casio

TOKYO — Casio Computer Company, one of the largest manufacturers of electronic calculators in Japan that depends heavily on exports, announced yesterday that its consolidated net profit totalled ¥3,353m (\$15.38m) in the year to March 30. Sales came to ¥83,335m and per-share profit to ¥49.96.

This is the first time that Casio has announced consolidated earnings and there are no comparisons with the previous year.

Casio said its sales overseas, accounting for 55.3 per cent of business, totalled ¥47,599m, while domestic sales were ¥35,736m.

The company sold electronic calculators worth ¥57,454m in the year and electronic computers valued at ¥8,782m. The company is hoping to post a net profit of ¥3,536m in the current fiscal year on sales of ¥95,650m.

Setron acceptances top 90%

By George Lee in Singapore

HAW PAR Brothers International has secured control of 16.09m Setron shares, representing 90.16 per cent of the issued capital of the television and electrical company.

At the close of its offer to Setron shareholders yesterday Haw Par had received acceptances covering 3,503m Setron shares.

COMPANY NOTICES

HOPE STREET FUND S.A. ANNUAL GENERAL MEETING OF SHAREHOLDERS. The Annual General Meeting of Shareholders of HOPE STREET FUND S.A. will be held at the registered office of the company...

CONTRACTS AND TENDERS. THE HASHEMITE KINGDOM OF JORDAN ELECTRICITY AUTHORITY SOUTH JORDAN DEVELOPMENT PROJECT. STAGE 1 KARAK STAGE 1 AND SOUTH GHOR RURAL ELECTRIFICATION.

MURRAY FUND S.A. ANNUAL GENERAL MEETING OF SHAREHOLDERS. The Annual General Meeting of Shareholders of MURRAY FUND S.A. will be held at the registered office of the company...

ART GALLERIES. AGNEW GALLERY, 45 Old Bond St. W.1. ANTONY DUFFY, 45 Old Bond St. W.1. BROD GALLERY, 21, Southampton St. W.1.

AGNEW GALLERY, 45 Old Bond St. W.1. ANTONY DUFFY, 45 Old Bond St. W.1. BROD GALLERY, 21, Southampton St. W.1. BROWNE & DUNN LTD., 10, York St. W.1.

FELDA to expand commercial interests. MALAYSIA'S Federal Land Development Authority, FELDA, was set up 23 years ago to give impoverished and landless farmers a viable plot of land...

Corporate investment. Apart from these joint ventures, FELDA, by mobilising savings from the various funds belonging to its settlers, has invested 37.7m ringgit in the corporate sector.

Primary role. However, the authority sees its primary role as developing and for settlers and is extremely profitless. "If we say one of our ventures has made good profits, the settlers would think we were making the profits at their expense. Often it does not occur to them we could make money from the other end, by value added to their products," said Raja Alias FELDA's executive chairman.

The war that never ends. We British are a peaceful people. When a war is over we like to consign it to the history books—and forget it.

The Army Benevolent Fund. for soldiers, ex-soldiers and their families in distress. Dept. FT, Duke of York's HQ, London SW7 4SP.

NATIONAL BANK OF HUNGARY (MAGYAR NEMZETI BANK) U.S. \$400,000,000 Medium-term Loan managed by Manufacturers Hanover International Group, BankAmerica International Group, First Chicago Limited, Security Pacific Bank, and others.

Handwritten signature or note at the bottom of the page.

CURRENCIES, MONEY and GOLD

Sterling strong

Sterling continued to improve yesterday in response to a fairly good demand. As the likelihood of an imminent cut in MLR receded, so interest in sterling picked up once more. However, trading yesterday was rather thin and after opening at \$2.2310, sterling rose with one fairly big buyer in the market to \$2.2450. By noon, however, the rate had fallen back to \$2.2350 on profit-taking and stayed there for most of the afternoon.

Germany was seen as the main cause, but intervention by several central banks restricted the D-mark to only a slight overall rise. FRANKFURT—The dollar was fixed at DM 1.8285 yesterday. Its second lowest level this year and well down from Tuesday's level of DM 1.8380. The Bundesbank once again intervened and bought around \$30m at the fixing as well as further amounts outside the fixing. At one point the U.S. unit had fallen to DM 1.8247 before recovering to just over DM 1.8360. The delay in President Carter's energy speech depressed the dollar, while the D-mark was given further impetus by a strong market expectation that the Bundesbank would increase its discount and lombard rates today.

THE POUND SPOT AND FORWARD. Table with columns: July 11, Day's spread, Close, One month, % p.a., Three months, % p.a.

THE DOLLAR SPOT AND FORWARD. Table with columns: July 11, Day's spread, Close, One month, % p.a., Three months, % p.a.

CURRENCY RATES and CURRENCY MOVEMENTS. Tables showing rates for Sterling, U.S. dollar, Canadian dollar, etc., and their movements.

OTHER MARKETS. Table showing rates for Argentina, Australia, Austria, Belgium, Canada, Denmark, etc.

EMS EUROPEAN CURRENCY UNIT RATES. Table showing exchange rates between various European currencies.

EXCHANGE CROSS RATES. Table showing cross rates between various currencies like Pound Sterling, U.S. Dollar, Deutsche Mark, etc.

EURO-CURRENCY INTEREST RATES. Table showing interest rates for various Euro-currency deposits.

European rates firm. Interest rates were generally firm yesterday, with call money in Paris reaching 9 1/2 per cent from 9 per cent, its highest level since March 1978. This was in contrast to Tuesday's slight easing trend, when funds available outstripped demand. Other periods were quoted at 9 1/2 per cent for 9 1/2 per cent for three-month and 10 1/2 per cent for six-month, which were unchanged from Tuesday. Twelve-month money rose from 10 1/2 per cent to 10 3/4 per cent at yesterday's tender of 18 month Treasury bills the yield rose sharply to 11 1/4 per cent from 9 3/4 per cent on June 20.

Slight fall. Gold fell back after Tuesday's record close, to the London bullion market yesterday, and closed \$11 an ounce down at \$289.290. Trading for most of the day took place within a very narrow range. However, after opening at \$290.211, the metal equalled its all time high of \$291.111 per cent.

UK MONEY MARKET Moderate assistance. Bank of England minimum loans at the start with balances for the rest of the day taken between 1 1/2 per cent and 1 1/4 per cent.

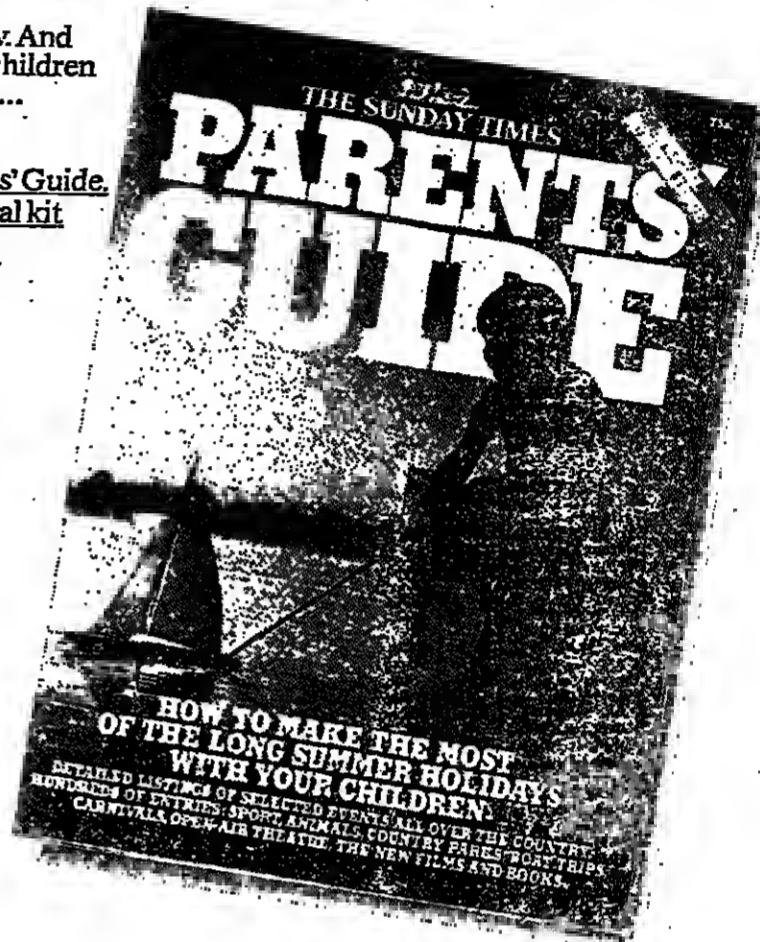
London Money Rates. Table showing various London money market rates.

LONDON MONEY RATES. Table with columns: July 11 1979, Sterling Certificate of deposit, Interbank, Local Authority deposits, etc.

MONEY RATES. Table showing rates for New York, Germany, France, and Japan.

How long is it since you've enjoyed a school holiday?

Remember the school holidays? Terrific for kids and a headache for you. So if the prospect of having them under your feet for six weeks sends you charging to the medicine cabinet for an aspirin, head for your newswest instead.



The Sunday Times Parents' Guide. The school holiday survival kit for grown-ups.

INVEST IN 50,000 BETTER TOMORROWS!

50,000 people in the United Kingdom suffer from progressively paralyzing MULTIPLE SCLEROSIS—the cause and cure of which are still unknown—HELP US BRING THEM RELIEF AND HOPE.



Takeda Chemical Industries, Ltd.

Report by Mr. Shinbei Konishi, President, for the financial year ended 31st March, 1979.

The Japanese economy slowly improved during the period, stimulated by a series of reflationary measures taken by the Government. Towards the end of the period, however, the economy was aggravated by the oil situation and anxiety about inflation caused uncertainty about the future.

Handwritten note: July 12 1979

Welsh dairy farming exodus

MORE THAN 1,000 Welsh dairy producers are to give up milk production at the end of the month, according to a survey by the Farmers' Union of Wales. The exodus is being triggered by the Milk Marketing Board's July 31 deadline for switching from churn to bulk milk collection.

Farmers bid to save Dyce bacon factory

PIG PRODUCERS in North East Scotland will be asked to raise £1m to fund a new company and save Lawson's of Dyce bacon factory, and the jobs of 600 workers threatened with redundancy later this year.

Sharp drop in cocoa futures

COCAO PRICES fell sharply on the London and New York futures market yesterday following heavy selling by speculators. The September position closed \$52 lower at \$1,442.5 a tonne after having fallen the permissible limit down in early trading.

EEC to end sugar exports

THE EEC will hold its last weekly export tender for the current campaign next week, according to a Reuters report from Brussels. And at yesterday's tender, the Commission authorised the export of only 21,550 tonnes of white sugar, compared with 46,000 a week ago.

Fine weather boosts cereals in France

BY OUR COMMODITIES STAFF

REDUCTIONS in cereal yields in France are not as severe as had been thought earlier in the year, the French Ministry of Agriculture said in its latest bulletin. If the weather held out the crop would be higher than estimated previously, but still about 10 per cent short of last year's record.

Delays in crop development accumulated during the winter and aggravated by the need to re-sow large areas killed by frost, had been largely made up thanks to fine weather in June, the bulletin added.

General fall in metal markets

BY OUR COMMODITIES EDITOR

THERE WAS a general decline in base metal prices on the London Metal Exchange yesterday, reflecting the rise in the value of sterling and gloom about future demand prospects.

Copper, aluminium, nickel and zinc prices were also down on general speculative selling in quiet trading conditions.

Ugandan coffee crop hit by war to oust Amin

BY MICHAEL HOLMAN IN KAMPALA

UGANDA'S coffee production for the 1978-79 season is expected to drop to a record low of 100,000 tonnes because of the war which led to the overthrow of former President Idi Amin, senior officials of the country's Coffee Marketing Board said yesterday.

Despite neglect under the Amin regime, the crop remains vital to Uganda's economic health. In 1972 it provided 56 per cent of foreign exchange earnings, rising to 95 per cent in 1978, while the heavy coffee tax raised 87 per cent of Government revenue in 1977.

According to the officials, board stocks have fallen from an end of 1977 peak of 1.4m bags of 60 kilos to 750,000 bags in the Kenyan port of Mombasa, which handles the bulk of the crop.

Exports for the season from October 1, 1978, to the end of September 1979, mainly robusta beans, are expected to reach 2m bags, nearly 4 per cent of world coffee supplies, and officials forecast shipments of 2.5m bags in 1979-80.

Deliveries to the U.S. suspended under a trade embargo imposed on the Amin administration last year, are to be resumed. In 1977 the U.S. took 43 per cent of Uganda's coffee while a third went to members of the European Community.

Ugandan coffee crop hit by war to oust Amin

BY MICHAEL HOLMAN IN KAMPALA

Other growers turned to more profitable crops such as maize, beans and groundnuts. Last month the Government doubled the producer price to Uganda Shillings 7.0 a kilo, but unless inflation is curbed—it is currently running at 150 per cent a year—the 2m small-holders responsible for over 95 per cent of the crop are unlikely to respond.

It seems likely that the pricing policy will come under further review. Producers have received a fixed price for their crop and did not benefit from the mid-seventies boom—unlike their counterparts in Kenya.

This in 1977 Uganda growers received 30 U.S. cents a pound, equal to 16 per cent of sales value, while their counterparts in Kenya received 219 cents—93 per cent of sale value.

Officials acknowledge that the industry needs a major overhaul. Between 25m and 35m bushes cover some 200,000 hectares of good land, but farm management has deteriorated and the majority of bushes are over 20 years old, resulting in declining yield and quality.

Today, extension services are almost non-existent, and there is an urgent need for basic equipment such as hoes and pruning saws. Many of the processing plants were damaged during the war and re-equipping them will be costly.

Airlift planned

UGANDA has decided to airlift 30,000 tonnes of coffee to help ease what Mr. Jack Sentongo, Finance Minister, described as "a critical balance of payments situation".

The Minister made the announcement yesterday when he disclosed that provisional balance of payments figures for 1978 show a deficit of Uganda shillings 664.6m. Coffee accounts for over 90 per cent of export earnings but production in the 1978-79 season is expected to fall to a record low.

Final output will depend on efforts to resolve serious transport problems, improve crop management, the response to recent price increases, and the availability in Uganda of basic commodities such as sugar, soap and salt.

The acute shortage of these goods lies behind smuggling to neighbouring Kenya of over 55,000 tonnes in 1977-78. Growers were able to use the proceeds to buy from well-stocked Kenyan stores.

Earlier estimates put 1978-79 production at 130,000 tonnes, but damage to warehouses in the region of the southern coffee towns of Masaka and Mbarara, where fighting was fierce, exposed the beans to rain

would be a little less than 20m bags. Last month the Institute said the crop would yield about 19.5m bags. Output in 1978 was 20m bags.

Since the daily auctions began on May 28, the Institute has sold about 600,000 bags. Reviewing market prospects, Sr Rainho said he expected prices to remain "basically firm" over the coming months.

He added that Brazil hoped to export more than 13m bags in the 1978-80 crop year running from July to June. During the current calendar year he expected exports to be more than 12m bags.

Rise in world stocks forecast

BY OUR COMMODITIES STAFF

WORLD STOCKS of coffee on July 11 next year are expected to hit 28.9m bags of 60 kilos, 300,000 bags more than reserves on the same date this year, according to International Coffee Organisation.

In Rio de Janeiro, meanwhile, Sr Octavio Rainho, president of the Brazilian Coffee Institute, marginally increased his earlier estimates of the country's coffee crop this year.

Production in 1979, he said, would be a little less than 20m bags. Last month the Institute said the crop would yield about 19.5m bags. Output in 1978 was 20m bags.

Since the daily auctions began on May 28, the Institute has sold about 600,000 bags. Reviewing market prospects, Sr Rainho said he expected prices to remain "basically firm" over the coming months.

He added that Brazil hoped to export more than 13m bags in the 1978-80 crop year running from July to June. During the current calendar year he expected exports to be more than 12m bags.

BRITISH COMMODITY MARKETS

Table with columns for Commodity, Unit, and Price. Includes sections for COPPER, ZINC, and TIN.

COCAO

Table with columns for Month, Price, and Change. Includes sections for COCAO and RUBBER.

PRICE CHANGES

Table with columns for Commodity, Unit, and Price. Includes sections for Metals, Rubber, and Soybean Meal.

AMERICAN MARKETS

Table with columns for Commodity, Unit, and Price. Includes sections for Wheat, Corn, and Soybeans.

INSURANCE BASE RATES

Table with columns for Insurance Type and Rate. Includes sections for Fire, Marine, and Life Insurance.

COFFEE

Table with columns for Month, Price, and Change. Includes sections for COFFEE and SOYBEAN MEAL.

SOYBEAN MEAL

Table with columns for Month, Price, and Change. Includes sections for SOYBEAN MEAL and SUGAR.

EUROPEAN MARKETS

Table with columns for Commodity, Unit, and Price. Includes sections for Wheat, Corn, and Soybeans.

PUBLIC NOTICES

CITY OF SHEFFIELD BILLS, CORPORATION BILLS, and other legal notices.

GRAINS

Table with columns for Commodity, Unit, and Price. Includes sections for WHEAT and BARLEY.

SUGAR

Table with columns for Month, Price, and Change. Includes sections for SUGAR and MEAT/VEGETABLES.

INDICES

Table with columns for Index Name and Value. Includes sections for FINANCIAL TIMES, DOW JONES, and MOODY'S.

SILVER

Silver was fixed 0.25p an ounce lower for spot delivery in the London bullion market at 408.15p. U.S. cent equivalent of the fine metal there fell 0.1p to 87.75p.

MEAT/VEGETABLES

Table with columns for Commodity, Unit, and Price. Includes sections for MEAT and VEGETABLES.

WOOL FUTURES

Table with columns for Month, Price, and Change. Includes sections for WOOL FUTURES and COTTON.

REUTERS

Table with columns for Commodity, Unit, and Price. Includes sections for REUTERS and COTTON.

COPPER

Prescot Commodities has prepared a further report on the copper market and the outlook for prices over the next one to two years.

COTTON

LIVERPOOL—Spot and shipment sales amounted to 104 tonnes, bringing the

COTTON

LIVERPOOL—Spot and shipment sales amounted to 104 tonnes, bringing the

COTTON

LIVERPOOL—Spot and shipment sales amounted to 104 tonnes, bringing the

LONDON STOCK EXCHANGE

Companies and Markets

Renewed money supply fears reverse technical rally 30-share index falls 7.1 to 468.6 and Gilts lose 3/8

Account Dealing Dates... Treasury 10 per cent A 1983 closed 1/2 off at 95.1, after 98.1. There was little recovery in leading shares... 'First Declara- Last Account Dealing Days...'

Christie-Tyler up... Persistent small selling and the lack of investment support prompted renewed dullness in the market... Christie-Tyler stood up with a rise of 5 to 99p in response to the better-than-expected preliminary results...

Options... DEALING DATES... First Last For Deal- Last Declara- Settle- Ings tion- ment... July 10 July 23 Oct. 4 Oct. 16 July 24 Aug 6 Oct 18 Oct 31 Aug. 7 Aug 20 Nov. 1 Nov. 13

Australian steady... Activity in selected Australian stocks provided the main feature of otherwise lifeless, mainly untraded, markets... The general tone among Australians was very steady...

Oil mixed... Oil shares closed with mixed movements, but the underdone-ness of the market was described as firm... British Petroleum eased to 1207p before recovering to close without alteration at 1209p...

FINANCIAL TIMES STOCK INDICES table with columns for July 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, Year ago

HIGHS AND LOWS S.E. ACTIVITY table with columns for High, Low, since completion, S.E. High, S.E. Low, S.E. Close

NEW HIGHS AND LOWS FOR 1979 table with columns for Share, New High, Low

RISES AND FALLS YESTERDAY table with columns for Rise, Fall, Down, Same

LONDON TRADED OPTIONS table with columns for Option, Ex'r's Closing price, Vol., Closing offer, Vol., Closing offer, Vol., Equity Close

Netwest dull... The surrounding dullness and continuing rumours that a sizeable fund-raising issue will be announced shortly...

Stores mixed... Stores plotted an irregular course in thin trading... Queensway found support at 189p...

Options... DEALING DATES... First Last For Deal- Last Declara- Settle- Ings tion- ment...

Options... DEALING DATES... First Last For Deal- Last Declara- Settle- Ings tion- ment...

BET group executive changes

Mr. D. W. H. Smith, managing director of LESLIE AND GODWIN is to move to New York to become executive vice-president of a newly-formed reinsurance brokerage company...

Mr. W. M. Dravers has retired from the Board of BOULTON AND PAUL...

Mr. T. R. A. Macmillan has been appointed a director and Mr. D. R. Foulton, Mr. M. J. Searsbrook and Mr. J. W. Leak, assistant directors of LESLIE AND GODWIN NORTH AMERICA (NO. MARINE)...

Mr. Ken Heather has taken over as managing director of PRAGMA. He had been sales director since the company was founded in 1971...

Mr. J. D. Wilkinson, at present financial director of Eurotherm International is to join the Board of NEXOS OFFICE SYSTEMS as financial director...

Mr. John G. Keeling has been elected president of the UNITED KINGDOM AGRICULTURAL SUPPLY TRADE ASSOCIATION...

Mr. Richard A. Bailey has been appointed managing director of LILLY INDUSTRIES, the UK subsidiary of Lilly and Co., Indianapolis, U.S.A...

LEADERS AND LAGGARDS table with columns for Industry, Price, Change, % Change

ACTIVE STOCKS

ACTIVE STOCKS table with columns for Stock, Denomina- tion, Closing price, Change on day, 1979 high, 1979 low

RECENT ISSUES

RECENT ISSUES table with columns for Issue, Date, Price, Stock, Closing price, Change on day, 1979 high, 1979 low

FIXED INTEREST STOCKS

FIXED INTEREST STOCKS table with columns for Stock, Denomina- tion, Closing price, Change on day, 1979 high, 1979 low

"RIGHTS" OFFERS

"RIGHTS" OFFERS table with columns for Issue, Date, Price, Stock, Closing price, Change on day, 1979 high, 1979 low

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

FT-ACTUARIES SHARE INDICES table with columns for EQUITY GROUPS & SUB-SECTIONS, Wed, July 11, 1979, Tue, July 10, Mon, July 9, Fri, July 6, Thurs, July 5, Year ago

FIXED INTEREST PRICE INDICES table with columns for Wed, July 11, 1979, Tue, July 10, Mon, July 9, Fri, July 6, Thurs, July 5, Year ago

AUTHORISED UNIT TRUSTS

Table listing various authorised unit trusts with columns for name, manager, and other details.

Table listing insurance and property bonds, including company names and financial details.

Table listing offshore and overseas funds, including fund names and performance metrics.

Table listing additional financial products and services, including various investment options.

Handwritten note: 'J.P. Morgan & Co.' in a box.

Vertical text on the left edge of the page, possibly a page number or reference.

Vertical text on the right edge of the page, possibly a page number or reference.

NOTES: A section at the bottom of the page providing additional information and disclaimers.

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FT SHARE INFORMATION SERVICE

BRITISH FUNDS

Table of British Funds: 'Shorts' (Lives up to Five Years), Five to Fifteen Years, Over Fifteen Years, Undated. Columns include Name, Price, and Yield.

FOREIGN BONDS & RAILS

Table of Foreign Bonds & Rails: Includes columns for Stock, Price, Div. % (Yield), and other financial metrics.

BANKS & HP—Continued

Table of Banks & HP: Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

CHEMICALS, PLASTICS—Cont.

Table of Chemicals, Plastics: Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

ENGINEERING—Continued

Table of Engineering: Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

AMERICANS

Table of American Stocks: Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

Hire Purchase, etc.

Table of Hire Purchase, etc.: Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

DRAPERY AND STORES

Table of Drapery and Stores: Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

BEERS, WINES AND SPIRITS

Table of Beers, Wines and Spirits: Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

INDUSTRIALS (Miscel.)

Table of Industrial (Miscel.): Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of Building Industry, Timber and Roads: Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

INTERNATIONAL BANK

Table of International Bank: Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

CORPORATION LOANS

Table of Corporation Loans: Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

CANADIANS

Table of Canadian Stocks: Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

BANKS AND HIRE PURCHASE

Table of Banks and Hire Purchase: Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth & African Loans: Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

ELECTRICAL AND RADIO

Table of Electrical and Radio: Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

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CHEMICALS, PLASTICS

Table of Chemicals, Plastics: Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

ENGINEERING MACHINE TOOLS

Table of Engineering Machine Tools: Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

FOOD, GROCERIES, ETC.

Table of Food, Groceries, etc.: Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

HOTELS AND CATERERS

Table of Hotels and Caterers: Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

INDUSTRIALS (Miscel.)

Table of Industrial (Miscel.): Includes columns for Name, Stock, Price, Div. % (Yield), and other metrics.

J.P. Morgan & Co.

INDUSTRIALS—Continued

INSURANCE—Continued

PROPERTY—Continued

INVESTMENT TRUSTS—Cont.

FINANCE, LAND—Continued

MINES—Continued AUSTRALIAN

1979	Low	High	Stock	Price	+/-	%	Div	Yield	PE
174	109	120	Acme	110	+	0.15	1.0	7.1	11.1
175	110	120	Acme	110	+	0.15	1.0	7.1	11.1
176	110	120	Acme	110	+	0.15	1.0	7.1	11.1
177	110	120	Acme	110	+	0.15	1.0	7.1	11.1
178	110	120	Acme	110	+	0.15	1.0	7.1	11.1
179	110	120	Acme	110	+	0.15	1.0	7.1	11.1
180	110	120	Acme	110	+	0.15	1.0	7.1	11.1
181	110	120	Acme	110	+	0.15	1.0	7.1	11.1
182	110	120	Acme	110	+	0.15	1.0	7.1	11.1
183	110	120	Acme	110	+	0.15	1.0	7.1	11.1
184	110	120	Acme	110	+	0.15	1.0	7.1	11.1
185	110	120	Acme	110	+	0.15	1.0	7.1	11.1
186	110	120	Acme	110	+	0.15	1.0	7.1	11.1
187	110	120	Acme	110	+	0.15	1.0	7.1	11.1
188	110	120	Acme	110	+	0.15	1.0	7.1	11.1
189	110	120	Acme	110	+	0.15	1.0	7.1	11.1
190	110	120	Acme	110	+	0.15	1.0	7.1	11.1
191	110	120	Acme	110	+	0.15	1.0	7.1	11.1
192	110	120	Acme	110	+	0.15	1.0	7.1	11.1
193	110	120	Acme	110	+	0.15	1.0	7.1	11.1
194	110	120	Acme	110	+	0.15	1.0	7.1	11.1
195	110	120	Acme	110	+	0.15	1.0	7.1	11.1
196	110	120	Acme	110	+	0.15	1.0	7.1	11.1
197	110	120	Acme	110	+	0.15	1.0	7.1	11.1
198	110	120	Acme	110	+	0.15	1.0	7.1	11.1
199	110	120	Acme	110	+	0.15	1.0	7.1	11.1
200	110	120	Acme	110	+	0.15	1.0	7.1	11.1

OILS

1979	Low	High	Stock	Price	+/-	%	Div	Yield	PE
107	107	107	Amoco	107	+	0.15	1.0	7.1	11.1
108	107	107	Amoco	107	+	0.15	1.0	7.1	11.1
109	107	107	Amoco	107	+	0.15	1.0	7.1	11.1
110	107	107	Amoco	107	+	0.15	1.0	7.1	11.1
111	107	107	Amoco	107	+	0.15	1.0	7.1	11.1
112	107	107	Amoco	107	+	0.15	1.0	7.1	11.1
113	107	107	Amoco	107	+	0.15	1.0	7.1	11.1
114	107	107	Amoco	107	+	0.15	1.0	7.1	11.1
115	107	107	Amoco	107	+	0.15	1.0	7.1	11.1
116	107	107	Amoco	107	+	0.15	1.0	7.1	11.1
117	107	107	Amoco	107	+	0.15	1.0	7.1	11.1
118	107	107	Amoco	107	+	0.15	1.0	7.1	11.1
119	107	107	Amoco	107	+	0.15	1.0	7.1	11.1
120	107	107	Amoco	107	+	0.15	1.0	7.1	11.1

OVERSEAS TRADERS

1979	Low	High	Stock	Price	+/-	%	Div	Yield	PE
310	310	310	Amoco	310	+	0.15	1.0	7.1	11.1
311	310	310	Amoco	310	+	0.15	1.0	7.1	11.1
312	310	310	Amoco	310	+	0.15	1.0	7.1	11.1
313	310	310	Amoco	310	+	0.15	1.0	7.1	11.1
314	310	310	Amoco	310	+	0.15	1.0	7.1	11.1
315	310	310	Amoco	310	+	0.15	1.0	7.1	11.1
316	310	310	Amoco	310	+	0.15	1.0	7.1	11.1
317	310	310	Amoco	310	+	0.15	1.0	7.1	11.1
318	310	310	Amoco	310	+	0.15	1.0	7.1	11.1
319	310	310	Amoco	310	+	0.15	1.0	7.1	11.1
320	310	310	Amoco	310	+	0.15	1.0	7.1	11.1

RUBBERS AND SISALS

1979	Low	High	Stock	Price	+/-	%	Div	Yield	PE
115	115	115	Amoco	115	+	0.15	1.0	7.1	11.1
116	115	115	Amoco	115	+	0.15	1.0	7.1	11.1
117	115	115	Amoco	115	+	0.15	1.0	7.1	11.1
118	115	115	Amoco	115	+	0.15	1.0	7.1	11.1
119	115	115	Amoco	115	+	0.15	1.0	7.1	11.1
120	115	115	Amoco	115	+	0.15	1.0	7.1	11.1

TEAS

1979	Low	High	Stock	Price	+/-	%	Div	Yield	PE
278	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
279	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
280	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
281	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
282	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
283	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
284	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
285	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
286	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
287	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
288	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
289	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
290	278	278	Amoco	278	+	0.15	1.0	7.1	11.1

INDIA AND BANGLADESH

1979	Low	High	Stock	Price	+/-	%	Div	Yield	PE
278	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
279	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
280	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
281	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
282	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
283	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
284	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
285	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
286	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
287	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
288	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
289	278	278	Amoco	278	+	0.15	1.0	7.1	11.1
290	278	278	Amoco	278	+	0.15	1.0	7.1	11.1

SRI LANKA

1979	Low	High	Stock	Price	+/-	%	Div	Yield	PE
315	315	315	Amoco	315	+	0.15	1.0	7.1	11.1
316	315	315	Amoco	315	+	0.15	1.0	7.1	11.1
317	315	315	Amoco	315	+	0.15	1.0	7.1	11.1
318	315	315	Amoco	315	+	0.15	1.0	7.1	11.1
319	315	315	Amoco	315	+	0.15	1.0	7.1	11.1
320	315	315	Amoco	315	+	0.15	1.0	7.1	11.1

AFRICA

1979	Low	High	Stock	Price	+/-	%	Div	Yield	PE
165	165	165	Amoco	165	+	0.15	1.0	7.1	11.1
166	165	165	Amoco	165	+	0.15	1.0	7.1	11.1
167	165	165	Amoco	165	+	0.15	1.0	7.1	11.1
168	165	165	Amoco	165	+	0.15	1.0	7.1	11.1
169	165	165	Amoco	165	+	0.15	1.0	7.1	11.1
170	165	165	Amoco	165	+	0.15	1.0	7.1	11.1
171	165	165	Amoco	165	+	0.15	1.0	7.1	11.1
172	165	165	Amoco	165	+	0.15	1.0	7.1	11.1
173	165	165	Amoco	165	+	0.15	1.0	7.1	11.1
174	165	165	Amoco	165	+	0.15	1.0	7.1	11.1
175	165	165	Amoco	165	+	0.15	1.0	7.1	11.1
176	165	165	Amoco	165	+	0.15	1.0	7.1	11.1
177	165	165	Amoco	165	+	0.15	1.0	7.1	11.1
178	165	165	Amoco	165	+	0.15	1.0	7.1	11.1
179	165	165	Amoco	165	+	0.15	1.0	7.1	11.1
180	165	165	Amoco	165	+	0.15	1.0	7.1	11.1

MINES CENTRAL RAND

1979	Low	High	Stock	Price	+/-	%	Div	Yield	PE
637	637	637	Amoco	637	+	0.15	1.0	7.1	11.1
638	637	637	Amoco	637	+	0.15	1.0	7.1	11.1
639	637	637	Amoco	637	+	0.15	1.0	7.1	11.1
6									

North Sea oil price rise expected soon

BY KEVIN DONE, ENERGY CORRESPONDENT

NORTH SEA oil producers are expected to agree higher prices in the next few days in the wake of the latest increases set by the Organisation of Petroleum Exporting Countries.

Cargoes of high-sulphur oil are moving from refineries in the Mediterranean and North-West Europe to the Far East to replace the shortfall in supplies from the Gulf.

Prices of gas oil, used heavily for heating and transport, might rise in coming weeks, however, as stocks are rebuilt in northern Europe for the winter.

Iran oil chief calls for troops

BY OUR TEHRAN CORRESPONDENT

A CALL for 1,000 troops to guard vital oil installations in the southern province of Khuzestan was made yesterday by Mr. Hassan Nasiri, chairman of the National Iranian Oil Company.

Arab population is posing a real threat to Iranian oil exports, which were running at more than 3m barrels a day.

General Said Amir Rahimi, Commander of the Military Police, said yesterday: "I have 3,000 men ready to go to the south as soon as the Prime Minister, Mr. Nehdi Esharghan, says so."

General Motors delays new cars

BY JOHN WYLES IN NEW YORK

GENERAL MOTORS has decided to delay by at least two weeks the introduction of its 1980 range of cars. It is the strongest indication yet that Detroit expects a protracted struggle to reduce record stocks of unsold vehicles.

round in sales of bigger cars, which is why General Motors is delaying the introduction of its 1980 range.

Shipborne gas process plant proposed

By Ray Perman, Scottish Correspondent

A \$50m offshore plant to process North Sea natural gas liquids is to be proposed today. It would be built on board two redundant super tankers.

Rich people's loss of wealth share 'reversed in 1975-6'

BY DAVID FREUD

THE SHARE of the nation's wealth held by the richest 1 per cent climbed steeply in 1975 and 1976, reversing the steady trend since the early 1920s.

One of the likely reasons was that the rich were more likely to have inherited wealth in Britain than in the other two countries.

Callaghan challenged from Left and Right

BY RICHARD EVANS, LOBBY EDITOR

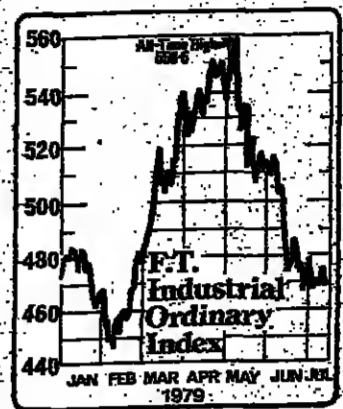
THE CRUCIAL argument within the Labour movement over the levers of party power developed yesterday with MPs from both Left and Right demanding more influence for the Parliamentary Labour Party at the expense of the party leader.

among MPs from Left and Right on the need for less patronage — personal appointments by the party leader — and more widespread elections of front-bench spokesmen.

FFI's reward for thinking small

THE LEX COLUMN

Index fell 7.1 to 468.6



Only four years ago Finance for Industry was being built up as a potential supplier of funds to big cash-hungry companies, rather than as an institution able to provide loans and equity capital to small ones.

That some of the recent issues were plainly opportunistic, companies can find plenty of excuses to give up their places in the queue.

Rights issues

Where have all the rights issues gone? A month and a half ago they were coming thick and fast in the month immediately after the General Election.

Dollar premium

Quietly, the investment currency premium has staged something of a recovery, down to around 5 per cent at one stage last week after a particularly buoyant spell for sterling.

Monetary target is priority—Thatcher

BY RICHARD EVANS, LOBBY EDITOR

A CONCERTED campaign to emphasise the Government's determination to stick to its economic policy, particularly monetary targets, was launched yesterday by Mrs. Margaret Thatcher and other senior Ministers.

bargaining must understand the consequences of the Government's action, and of their actions should they seek unrealistic pay demands.

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towards the supply side. How President Carter will square the equation when he comes down from Camp David, remains to be seen.

Weather

UK TODAY MOSTLY dry with sunny periods. London, E. Anglia, S.E. Cent. S. and S.W. England, E. Midlands, Channell Is. Cloudy. Outbreaks of thunder rain. Max. 22C (72F).

Table with columns for location, temperature, and weather conditions. Includes entries for Worldwide, UK Today, and various international locations like Ajaccio, Algiers, Athens, etc.

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